



**Seneca Healthcare District
Financial Statements - Board Report (DRAFT)
January 2023**

Summary

Seneca Healthcare District had a net loss of \$391k, during the month, compared to budgeted loss of \$374k; for a negative variance of 17k. This was primarily due to negative variances in both gross (outpatient) and net (A/R reserve) patient revenue, which was somewhat offset by a positive variance in total expenses and non-operating revenue (interest income).

Revenues

Gross patient revenue, for the month, ended at \$2.09M compared to a budgeted amount of \$2.16M, for a negative variance of \$70k. This was mainly to due to a negative variance in outpatient revenue and low swing bed (0 days) utilization. Net patient revenue as a percentage of gross was 59.3%, compared to a budget of 62.8%, mainly to due to the growth and aging of outstanding accounts receivable.

There were 43 acute inpatient days in the month (budget of 23), and 0 swing bed days (budget of 23), resulting in an average daily census (ADC) of 1.39 patients per day. The skilled nursing unit had an ADC of 13.39 (budget of 15), resulting in an occupancy percent of 83.67%.

Outpatient revenue was \$1.51M versus a budget of \$1.57M for a negative variance of \$60k (ED utilization, MRI, and physical therapy). Lake Almanor Clinic visits were 618 versus a budgeted amount of 676.

Expenses

Total operating expenses for the month were \$1.70M, versus a budget of \$1.75M, for a positive variance of \$47k.

Salaries & Wages: Salaries and wages were over budget by \$37k.

FTEs, for the month, were 102.39 versus a budget of 100.75 and the average hourly wage (AHW) was \$38.75 versus a budget of \$38.08.

Contract Labor: Contract labor was under budget by \$50k, this month.

FTEs, for the month, were 6.16 versus a budget of 9.50 and the AHW was \$102.77 versus a budget of \$98.22.

Pro Fees Medical: See attached analysis

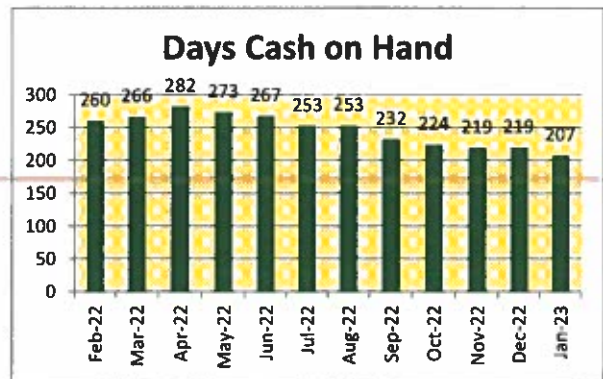
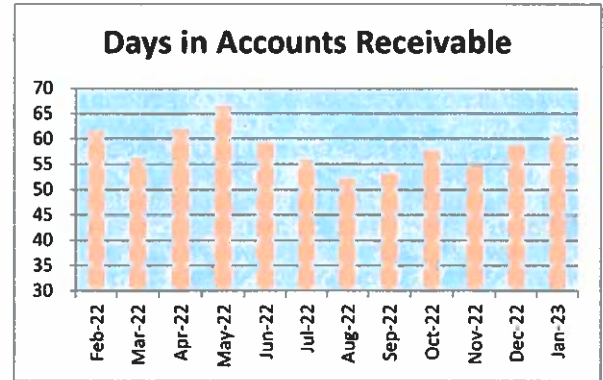
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Days of cash on hand decreased from 218.9 to 207.0. This was due to the loss for the month of January and the decrease in outstanding accounts payable.

Revenue Cycle

Gross accounts receivable ended the month at \$4.15M, which is an \$83k increase over last month. Gross accounts receivable days increased this month to 60.8 and remained outside the best practices target of 45-55 days.



Current Ratio.....	3.98
Operating Margin.....	-26.1%
Days in Accounts Receivable.....	60.8
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-6,329%
Days Cash on Hand Excl. Board Restr.....	207.0

**Seneca Healthcare District
Income Statement (DRAFT)
For the Month of January 2023**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
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**Seneca Healthcare District
Income Statement (DRAFT)
13-Month Trend Ended January 31, 2023**

	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23
REVENUE													
1 Inpatient Revenue - Acute	93,641	145,305	96,870	22,603	100,099	22,603	35,519	29,061	119,473	25,832	100,099	142,076	138,847
2 Inpatient Revenue - Swifing	143,055	54,043	-	-	85,833	114,444	19,074	-	73,117	41,327	-	-	-
3 Inpatient Revenue - SNF	218,909	208,367	230,692	223,250	230,692	223,250	246,816	249,916	241,855	254,257	260,459	269,141	257,262
4 Inpatient Revenue - Ancillary	162,898	195,185	136,154	51,754	182,592	127,889	57,577	53,728	226,865	50,997	190,696	210,676	186,226
5 Inpatient Revenue - Total	618,504	602,900	465,716	297,607	599,216	488,186	358,986	332,705	661,310	372,414	551,253	621,893	582,335
6 Outpatient Revenue	1,371,488	1,066,450	1,311,960	1,474,168	1,376,426	1,632,779	1,769,547	1,652,746	1,775,759	1,796,058	1,466,780	1,548,012	1,511,744
7 Total Patient Revenue	1,989,992	1,671,350	1,777,676	1,771,775	1,975,643	2,120,965	2,128,533	1,985,451	2,437,069	2,168,472	2,020,034	2,169,904	2,094,079
8 Contractual Allowances	(601,841)	(571,391)	(573,673)	(523,321)	(487,110)	(556,074)	(644,846)	(551,455)	(790,961)	(672,755)	(593,285)	(747,593)	(709,935)
9 Charity Discount	-	(676)	(3,792)	(1,653)	(6,817)	(6,817)	(8,196)	(13,784)	(993)	(18,363)	(7,213)	(7,213)	(22,548)
10 Other Allowances	(84,560)	(34,565)	(30,542)	(39,638)	(86,522)	(140,779)	(94,463)	(58,286)	(37,425)	(75,926)	(18,363)	(67,310)	(71,204)
11 Bad Debt	(43,284)	(44,765)	(34,307)	(51,476)	(42,060)	(21,438)	(41,917)	(81,238)	(74,468)	(65,357)	(73,368)	(42,659)	(49,265)
12 Total Deductions	(729,685)	(651,401)	(642,314)	(616,088)	(673,561)	(725,107)	(789,422)	(704,763)	(903,851)	(814,038)	(772,952)	(864,765)	(852,952)
13 Net Patient Revenue	1,260,306	1,019,949	1,135,362	1,155,687	1,302,082	1,395,858	1,339,112	1,280,689	1,533,218	1,354,434	1,247,082	1,305,140	1,241,127
14 % of Gross Revenue	63.3%	61.0%	63.9%	65.2%	66.9%	66.6%	62.6%	64.5%	62.9%	62.5%	61.7%	60.1%	59.3%
15 Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
16 Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
17 Other Operating Revenue	6,813	62	1,266	377	1,531	2,045,573	1,544	1,626	5,374	3,675	1,578	866	1,165
18 Total Operating Revenue	1,267,119	1,020,011	1,136,628	1,156,064	1,303,613	3,441,431	1,340,656	1,282,315	1,538,592	1,358,109	1,248,660	1,306,005	1,242,293
EXPENSES													
19 Salaries & Wages	(700,959)	(561,247)	(669,950)	(708,102)	(628,460)	(628,378)	(735,926)	(684,412)	(642,354)	(702,357)	(673,881)	(727,030)	(761,394)
20 Employee Benefits	(145,308)	(131,870)	(126,612)	(137,689)	(139,055)	(135,973)	(142,507)	(127,879)	(128,026)	(126,941)	(120,214)	(128,148)	(146,083)
21 Contract Labor	(112,313)	(113,444)	(91,864)	(114,126)	(85,432)	(115,923)	(160,617)	(136,809)	(87,029)	(94,570)	(101,356)	(103,543)	(99,054)
22 Professional Fees - Medical	(240,162)	(220,127)	(261,366)	(272,737)	(239,698)	(242,563)	(240,648)	(248,365)	(279,561)	(293,412)	(250,960)	(242,342)	(266,203)
23 Professional Fees - Other	(29,638)	(42,266)	(21,508)	(34,815)	(42,727)	(35,109)	(26,806)	(33,184)	(18,143)	(18,213)	(12,913)	(40,782)	(20,198)
24 Supplies	(71,759)	(71,556)	(79,376)	(81,811)	(105,371)	(85,121)	(74,873)	(104,709)	(280,006)	(88,986)	(81,127)	(91,570)	(91,570)
25 Purchased Services	(137,420)	(116,585)	(115,307)	(208,954)	(136,131)	(169,742)	(168,873)	(132,700)	(180,888)	(205,636)	(182,950)	(127,581)	(176,901)
26 Insurance	(12,190)	(12,459)	(12,671)	(12,465)	(12,308)	(12,359)	(22,066)	(22,237)	(22,228)	(22,301)	(22,285)	(12,263)	(13,870)
27 Rentals and Leases	(13,671)	(9,496)	(12,798)	(12,386)	(16,128)	(14,470)	(15,412)	(15,419)	(14,636)	(14,119)	(15,101)	(21,381)	(7,356)
28 Repairs and Maintenance	(21,808)	(22,236)	(16,359)	(16,312)	(11,708)	(14,801)	(22,036)	(31,692)	(18,872)	(22,165)	(14,964)	(8,927)	(10,193)
29 Utilities and Telephone	(38,257)	(30,246)	(35,376)	(32,948)	(29,103)	(29,816)	(32,914)	(34,284)	(31,855)	(27,422)	(25,622)	(31,028)	(27,378)
30 Depreciation & Amortization	(38,690)	(36,029)	(35,160)	(35,203)	(35,203)	(35,797)	(36,039)	(36,038)	(32,493)	(36,150)	(36,150)	(35,865)	(35,865)
31 Other Expenses	(45,112)	(36,711)	(32,635)	(31,571)	(43,591)	(34,776)	(41,090)	(51,380)	(32,628)	(59,262)	(39,750)	(62,002)	(49,143)
32 Total Operating Expenses	(1,607,286)	(1,403,874)	(1,512,981)	(1,699,117)	(1,524,915)	(1,554,827)	(1,719,607)	(1,658,508)	(1,768,719)	(1,711,544)	(1,566,175)	(1,622,041)	(1,705,230)
33 Income From Operations	(340,169)	(383,863)	(376,353)	(543,053)	(221,302)	1,886,604	(378,951)	(376,193)	(230,127)	(353,435)	(317,515)	(316,035)	(462,937)
34 Tax Revenue	314,441	-	-	-	-	265,767	-	-	-	-	-	-	-
35 IGT - Incoming Portion	-	525,385	429,153	-	-	-	-	-	-	-	-	-	-
36 Non Capital Grants and Donations	(1,500)	-	(2,173)	16,630	2,020	29,138	2,020	11,855	520	132	130,209	150	4,175
37 Interest Income	6,711	153	243	9,832	1,562	2,391	24,800	2,634	2,040	42,984	2,266	1,975	68,094
38 Interest Expense	(418)	(347)	(420)	(378)	(326)	(567)	(505)	(328)	(958)	(348)	(362)	(63)	(388)
39 Non-Operating Income (Expense)	-	12,287	-	-	-	-	-	-	-	-	-	-	-
40 Total Non-Operating Gain (Loss)	319,235	537,479	426,803	26,084	1,236	296,729	26,316	14,161	1,601	42,766	132,113	2,043	71,881
41 Net Income	(20,934)	153,616	50,450	(516,970)	(220,066)	2,183,332	(352,636)	(362,033)	(228,525)	(310,667)	(185,402)	(313,993)	(391,056)
42 Operating Margin %	(26.8%)	(37.6%)	(33.1%)	(47.0%)	(17.0%)	54.8%	(28.3%)	(29.3%)	(15.0%)	(26.0%)	(25.4%)	(24.2%)	(31.5%)
43 Net Margin %	(1.7%)	15.1%	4.4%	(44.7%)	(16.9%)	63.4%	(26.3%)	(28.2%)	(14.9%)	(22.9%)	(14.8%)	(24.0%)	(31.5%)
44 Payroll as % of Operating Expense	43.61%	39.98%	44.28%	41.67%	41.21%	40.41%	42.80%	41.27%	36.32%	41.04%	43.03%	44.82%	44.65%
45 IGT Transaction Summary													
46 Outgoing	189,050	-	114,842	-	19,399	-	-	-	-	-	-	-	-
47 Incoming	1,545,421	-	525,385	429,153	-	-	-	-	-	-	-	-	-
48 Net Impact	1,356,372	-	410,543	429,153	(19,399)	-	-	-	-	-	-	-	-

Seneca Healthcare District
Comparative Balance Sheets - Board Report (DRAFT)
Dates as Indicated

	Unaudited	Audited	Audited	Audited	FY 2023-2022	
	FY 2023	FY 2022	FY 2021	FY 2020	\$ Change	% Change
	as of 1/31/2023	6/30/2022	6/30/2021	6/30/2020		
ASSETS						
Current Assets						
Cash	\$ 1,957,651	\$ 747,360	\$ 3,115,934	\$ 18,884	\$ 1,210,291	161.94%
Short-term Investments	9,122,657	12,528,820	7,618,504	7,317,637	(3,406,162)	-27.19%
Total Cash and Equivalents	11,080,309	13,276,180	10,734,438	7,336,520	(2,195,871)	-16.54%
Patient Accounts Receivable	4,147,946	3,826,687	3,570,234	4,582,957	321,259	8.40%
Accounts Receivable Reserves	(2,607,736)	(2,695,705)	(2,453,764)	(3,096,844)	87,970	-3.26%
Net Accounts Receivable	1,540,210	1,130,982	1,116,470	1,486,113	409,228	36.18%
<i>% of Gross Accounts Receivable</i>	<i>37.1%</i>	<i>29.6%</i>	<i>31.3%</i>	<i>32.4%</i>		
Inventory	413,059	337,226	325,481	250,386	75,833	22.49%
Other Assets- Due (to)/from gov't payers	(603,842)	202,390	1,540,757	669,462	(806,232)	-398.36%
Board Restricted Funds - Facility Capital	351,545	449,934	1,253,165	513,400	(98,389)	
Board Restricted Funds	1,044,630	1,776,243	2,456,135	612,125	(731,613)	-41.19%
Total Other Assets	1,205,392	2,765,794	5,575,539	2,045,374	(1,560,402)	-56.42%
Total Current Assets	13,825,911	17,172,955	17,426,447	10,868,007	(3,347,044)	-19.49%
Fixed Assets						
Land	90,610	90,610	90,610	90,610	0	0.00%
Buildings	6,188,081	5,801,899	5,762,782	5,532,267	386,182	6.66%
Capital Equipment	6,946,580	6,905,562	5,861,094	5,033,846	41,018	0.59%
Total Plant & Equipment	13,225,271	12,798,071	11,714,485	10,656,723	427,200	3.34%
Accumulated Depreciation	(10,060,300)	(9,811,659)	(9,363,323)	(8,493,946)	(248,641)	2.53%
Net Fixed Assets	3,164,970	2,986,411	2,351,162	2,162,778	178,559	5.98%
TOTAL ASSETS	\$ 16,990,881	\$ 20,159,367	\$ 19,777,608	\$ 13,030,785	\$ (3,168,486)	-15.72%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 573,032	\$ 1,598,381	\$ 513,833	\$ 626,379	\$ (1,025,349)	-64.15%
Accrued Payroll & Benefits	947,752	918,467	620,243	562,461	29,284	3.19%
Accrued Other Liabilities	1,956,434	1,956,434	4,501,218	207,968	0	0.00%
Total Current Liabilities	3,477,217	4,473,282	5,635,295	1,396,807	(996,065)	-22.27%
Long-Term Liabilities						
Loans	0	0	1,508,168	14,250	0	#DIV/0!
Capitalized Leases	47,427	60,864	110,836	133,793	(13,437)	-22.08%
Total Long-Term Liabilities	47,427	60,864	1,619,004	148,043	(13,437)	-22.08%
TOTAL LIABILITIES	3,524,645	4,534,146	7,254,299	1,544,850	(1,009,502)	-22.26%
FUND BALANCE	13,466,237	15,625,220	12,342,178	11,485,935	(2,158,984)	-13.82%
TOTAL LIABILITIES AND FUND BALANCE	\$ 16,990,881	\$ 20,159,367	\$ 19,596,476	\$ 13,030,785	\$ (3,168,486)	-15.72%

Seneca Healthcare District
 Detail of Long Term Debt
 As of January 31, 2023

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Jan 31, 2023</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan	1,508,168	May 2020			May 2022		0
<u>Total Loans</u>	<u>2,410,058</u>			<u>0</u>			<u>0</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	47,427
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>47,427</u>
<u>Total Long Term Liabilities</u>	<u>3,082,811</u>			<u>2,492</u>			<u>47,427</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	1/31/2023
Net Income (Loss)	\$ (2,144,312)
Changes in:	
Depreciation	248,641
(Increase)/Decrease in Net Accounts Receivable	(409,228)
(Increase)/Decrease in Inventory	(75,833)
(Increase)/Decrease in Other Assets	806,232
Increase/(Decrease) in Accounts Payable	(1,040,022)
Increase/(Decrease) in Accrued Payroll & Benefits	29,284
Increase/(Decrease) in Other Accrued Liabilities	-
Net Cash Provided (Used) by Operating Activities	(440,925)
Purchases of Equipment	(427,200)
Net Cash Provided (Used) in Investing Activities	(427,200)
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(13,437)
Principal Payments under Inter-Governmental Transfer Program	-
Net Cash Provided (Used) in Financing Activities	(13,437)
Net Change in Cash and Cash Equivalents	(3,025,873)
Cash and Cash Equivalents, Beginning of Period	15,502,357
Cash and Cash Equivalents, End of Period	\$ 12,476,484
*Inclusive of Board Restricted Cash	

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 1,627,931
Suspense General Ledger for Receipts Pending R.A.'s	(5,519)
Payroll Checking - US Bank	334,205
Business Savings - Plumas Bank	137,815
Petty Cash - Receptionists	1,034
Local Agency Investment Fund	10,320,033
Series EE Bonds	60,984
Total Cash and Cash Equivalent Detail	\$ 12,476,484

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF JANUARY 2023**

MONTH TO DATE

	CURRENT MONTH JAN 2023	PRIOR MONTH DEC 2022	PRIOR YEAR MONTH JAN 2022
1. In Patient Stays			
1.a Admissions	9	14	6
1.b Discharges	10	16	6
2. Out Patient Observations	12	17	17
3. Out Patient Surgeries	21	24	14
4. Emergency Visits	203	289	200
5. Lab Procedures	2,295	2,348	2,086
6. Radiology Procedures	316	317	235
6.a X-Ray Procedures	188	193	139
6.b Mammography	0	0	0
6.c MRI	0	3	4
6.d Ultrasound	4	24	0
6.e C T Scan	124	97	92
6.f Dexascanner	0	0	0
7. Respiratory Therapy/ABG/PFT	159	247	79
8. CardioPulmonary EKG/Holter	68	45	49
9. Stress Tests	0	0	0
10. Physical Therapy	173	136	206
11. Lake Almanor Clinic Visits	618	510	540
Dr. Ware	110	90	150
Dr. Walls	76	58	101
Dr. Cooper/Physician Office	163	184	119
NP Office	0	0	0
NP Walk-in/Hayden	209	112	110
Specialty/Other	60	66	60

YEAR TO DATE

JULY 2022 - JAN 2023	JULY 2021 - JAN 2022
56	68
56	65
118	83
140	82
1,832	1,463
17,936	15,709
2,201	1,668
1,253	1,042
0	0
22	26
75	44
851	556
0	0
860	1,018
440	343
2	3
1,894	1,594
4,239	4,030
636	1,007
553	723
928	891
133	47
1,446	965
543	397

ACUTE CARE

12. Acute Patient Days	43	44	30
13. Acute ADC	1.39	1.42	0.97
14. % Occupancy	13.87	14.19	9.68
15. Avg Length of Stay	4.78	3.14	5.00
16. Swing Bed Days	0	0	25
17. Swing Bed ADC	0.00	0.00	0.81
18. Total ADC	1.39	1.42	1.77

184	278
0.86	1.29
8.56	12.93
3.29	4.09
42	109
0.20	0.51
1.05	1.80

SKILLED NURSING UNIT

19. Patient Days	415	434	369
20. Average Daily Census	13.39	14.00	11.90
21. % Occupancy	83.67	87.50	74.40

2,870	2,974
13.35	13.83
83.43	86.45

TOTALS

22. Patient Days	478	478	424
23. Average Daily Census	15.42	15.42	13.68
24. Total Adjusted Patient Days	1,668	1,668	1,292

3,096	3,361
14.40	15.63
13,345	9,861

Seneca Healthcare District
Gross Outpatient Revenue
January 2023

	Month Ended 1/31/23			Year to Date 1/31/23		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-	-	-	-
Swing			-	-	-	-
SNF			-	-	-	-
Observation	44,757.00	44,365.61	391.39	385,867.00	303,540.98	82,326.02
ER	259,337.00	270,167.88	(10,830.88)	2,100,357.00	1,848,436.75	251,920.25
ER Phy	98,839.00	98,852.02	(13.02)	768,937.00	676,326.55	92,610.45
Surgery	63,585.00	71,065.53	(7,480.53)	456,560.00	486,216.74	(29,656.74)
Anesth	5,332.00	4,656.34	675.66	30,265.00	31,857.78	(1,592.78)
CS	13,125.00	12,153.16	971.84	127,029.98	83,149.56	43,880.42
LAC	210,578.86	201,416.01	9,162.85	1,240,503.37	1,378,049.65	(137,546.28)
LAB	231,251.94	275,212.30	(43,960.36)	1,865,467.00	1,882,949.71	(17,482.71)
Blood Gas	5,013.00	3,469.95	1,543.05	26,736.00	23,740.73	2,995.27
Blood Bank	877.00	1,241.83	(364.83)	877.00	8,496.38	(7,619.38)
EKG	38,421.60	28,805.40	9,616.20	257,976.60	197,080.99	60,895.61
Stress		452.20	(452.20)	2,644.00	3,093.87	(449.87)
Radiology	89,926.80	79,880.73	10,046.07	594,481.60	546,528.58	47,953.02
Mammo			-	-	-	-
MRI		28,240.29	(28,240.29)	81,541.00	193,214.61	(111,673.61)
Ultrasound	5,288.00	-	5,288.00	65,894.00	-	65,894.00
CT Scan	211,334.00	158,911.67	52,422.33	1,473,637.00	1,087,243.12	386,393.88
OP Proc	1,651.00	4,425.00	(2,774.00)	46,948.00	30,275.00	16,673.00
Pharmacy	154,467.00	162,490.05	(8,023.05)	1,230,075.50	1,111,725.72	118,349.78
RT	15,816.00	16,126.56	(310.56)	140,593.00	110,334.81	30,258.19
PT	62,144.00	109,812.37	(47,668.37)	626,257.00	751,315.13	(125,058.13)
OT			-	-	-	-
Telemed			-	-	-	-
Totals	1,511,744.20	1,571,744.89	(60,000.69)	11,522,647.05	10,753,576.64	769,070.41

Seneca Healthcare District
Professional Fees- Medical
January 31, 2023

G/L #	Description	Actual ME 1/31/2023	Budget ME 1/31/2023	(Over)/Under Budget	Actual YTD 1/31/2023	Budget YTD 1/31/2023	(Over)/Under Budget
	Grand Total	266,202.61	270,362.99	4,160.38	1,821,491.61	1,826,900.90	5,409.29
41220040	EMERG RM PHYSICIAN FEES	117,221.00	115,320.00	(1,901.00)	815,174.50	799,800.00	(15,374.50)
	SHD Contracted Physicians	99,505.00	93,077.50	(6,427.50)	582,185.00	585,357.50	3,172.50
	Locums Physicians	17,716.00	22,242.50	4,526.50	232,989.50	214,442.50	(18,547.00)
41220044	SURGERY PHYSICIAN FEES	33,139.52	26,373.89	(6,765.63)	189,647.06	184,617.25	(5,029.81)
41220044	Surgery - Surgeries Call	15,012.40	14,173.89	(838.51)	100,567.78	99,217.25	(1,350.53)
	Clinic	10,927.12	7,500.00	(3,427.12)	51,879.28	52,500.00	620.72
	CRNA	7,200.00	4,700.00	(2,500.00)	37,200.00	32,900.00	(4,300.00)
41220049	LK ALMANOR PHYSICIAN FEES	85,302.94	82,370.83	(2,932.11)	535,175.62	518,395.83	(16,779.79)
41229049	SHD Contracted Physicians	42,814.61	39,166.67	(3,647.94)	219,799.57	274,166.67	54,367.10
	FNP Supervision	3,000.00	2,937.50	(62.50)	21,450.00	20,562.50	(887.50)
	FNP Office	25,438.75	21,666.67	(3,772.08)	174,679.75	86,666.67	(88,013.08)
	Walk-In Clinic	14,049.58	13,600.00	(449.58)	88,711.30	102,000.00	13,288.70
	Telemedicine		5,000.00	5,000.00	30,535.00	35,000.00	4,465.00
		85,302.94	82,370.83	(2,932.11)	535,175.62	518,395.83	(16,779.79)
	Other Professional Fees- Medical	30,539.15	46,298.26	15,759.11	281,494.43	324,087.82	42,593.39