



**Seneca Healthcare District**  
**Financial Statements - Board Report**  
**November 2022**

**Summary**

Seneca Healthcare District had a net loss of \$185k, during the month, compared to budgeted loss of \$342k; for a positive variance of \$157k. This was primarily due to positive variances in both total operating expenses and non-operating revenue (new hospital build financial support from Lake Almanor Foundation managed activities).

**Revenues**

Gross patient revenue, for the month, ended at \$2.02M compared to a budgeted amount of \$1.99M, for a positive variance of \$26k. There was a positive variance for outpatient revenue, which was somewhat offset by a negative variance for inpatient revenue (swing bed). Net patient revenue as a percent of gross was 61.7%, compared to a budget of 62.8%.

There were 29 acute inpatient days in the month (budget of 22), and 0 swing bed days (budget of 22), resulting in an average daily census (ADC) of .97 patients per day. The skilled nursing unit had an ADC of 14.00 (budget of 15), resulting in an occupancy percent of 87.5%.

Outpatient revenue was \$1.47M versus a budget of \$1.42M for a positive variance of \$48k. Lake Almanor Clinic visits were 678 versus a budgeted amount of 654.

**Expenses**

Total operating expenses for the month were \$1.57M, versus a budget of \$1.60M, for a positive variance of \$33k.

**Salaries & Wages:** Salaries and wages were over budget by \$33k.

FTEs, for the month, were 104.72 versus a budget of 100.75 and the average hourly wage (AHW) was \$38.04 versus a budget of \$38.08.

**Contract Labor:** Contract labor was under budget by \$30k, this month.

FTEs, for the month, were 5.91 versus a budget of 8.6 and the AHW was \$107.42 versus a budget of \$95.42.

**Pro Fees Medical:** See attached analysis

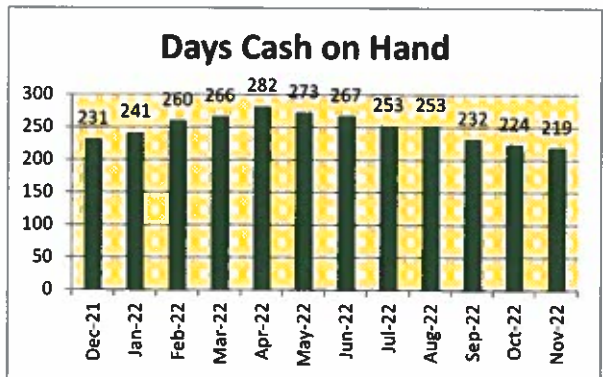
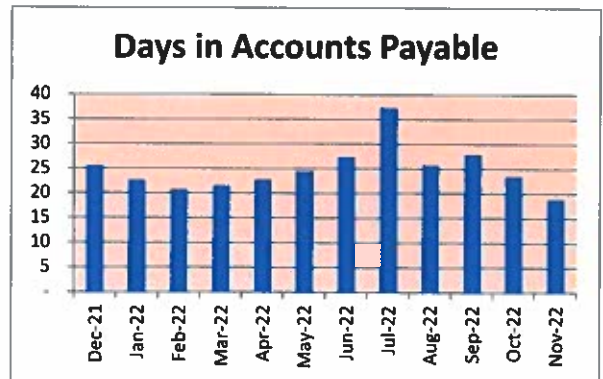
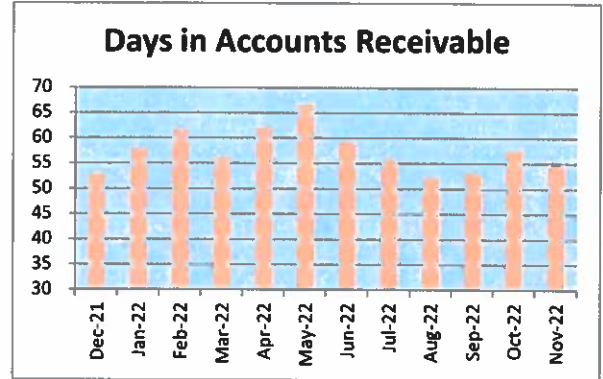
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Days of cash on hand decreased from 223.6 to 218.7 due to the loss for the month of November and the decrease in total accounts payable.

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.93M, which is a \$355k decrease over last month. Gross accounts receivable days decreased this month to 55.1 and is just outside the best practices target of 45-55 days.



Current Ratio.....	4.50
Operating Margin.....	-24.5%
Days in Accounts Receivable.....	55.1
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-4,213%
Days Cash on Hand Excl. Board Restr.....	218.7

**Seneca Healthcare District  
Income Statement  
For the Month of November 2022**

		% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1	<b>REVENUE</b>								
2	Inpatient Revenue - Acute		100,099	72,653	27,447		309,984	370,528	(60,544)
3	Inpatient Revenue - Swing Bed		-	71,528	(71,528)		133,518	364,790	(231,272)
4	Inpatient Revenue - SNF		260,459	270,000	(9,541)		1,253,303	1,266,300	(12,997)
5	Inpatient Revenue - Ancillary		190,696	159,031	31,664		579,863	763,085	(183,222)
6	Inpatient Revenue - Total		551,253	573,211	(21,958)		2,276,668	2,764,703	(488,035)
7	Outpatient Revenue		1,468,780	1,420,786	47,994		8,462,891	7,796,565	666,326
8	Total Patient Revenue		2,020,034	1,993,998	26,036		10,739,559	10,561,268	178,291
9	Contractual Allowances		(593,285)	(627,478)	34,192		(3,253,301)	(3,323,454)	70,152
10	Charity Discount		(18,363)	(3,556)	(14,807)		(41,336)	(18,835)	(22,501)
11	Other Allowances		(87,935)	(66,400)	(21,535)		(354,038)	(351,691)	(2,347)
12	Bad Debt		(73,368)	(45,280)	(28,089)		(336,349)	(239,825)	(96,525)
13	Total Deductions		(772,952)	(742,713)	(30,238)		(3,985,025)	(3,933,804)	(51,221)
14	Net Patient Revenue		1,247,082	1,251,284	(4,202)		6,754,535	6,627,464	127,071
	% of Gross Revenue	61.7%		62.8%	-1.0%		62.9%	62.8%	0.1%
15	Meaningful Use Revenue		-	-	-		-	-	-
16	Quality Payments		-	-	-		-	-	-
17	Other Operating Revenue		1,578	4,167	(2,589)		13,797	20,833	(7,036)
18	Total Operating Revenue		1,248,660	1,255,451	(6,791)		6,768,332	6,648,297	120,035
19	<b>EXPENSES</b>								
20	Salaries & Wages	54.0%	(673,881)	(640,489)	(33,392)	50.9%	(3,438,931)	(3,378,371)	(60,560)
21	Employee Benefits	9.6%	(120,214)	(138,012)	17,798	9.6%	(645,566)	(716,698)	71,133
22	Contract Labor	8.1%	(101,356)	(131,300)	29,944	8.6%	(580,382)	(589,180)	8,798
23	Professional Fees - Medical	20.1%	(250,960)	(266,643)	15,683	19.4%	(1,312,947)	(1,286,175)	(26,772)
24	Professional Fees - Other	1.0%	(12,913)	(17,133)	4,220	1.6%	(109,258)	(85,667)	(23,592)
25	Supplies	5.6%	(70,029)	(77,689)	7,660	9.1%	(617,813)	(646,763)	28,950
26	Purchased Services	14.7%	(182,950)	(178,844)	(4,106)	12.9%	(871,047)	(869,568)	(1,478)
27	Insurance	1.8%	(22,285)	(16,259)	(6,026)	1.6%	(111,117)	(81,293)	(29,824)
28	Rentals and Leases	1.2%	(15,101)	(15,192)	90	1.1%	(74,687)	(75,958)	1,271
29	Repairs and Maintenance	1.2%	(14,964)	(18,118)	3,155	1.6%	(109,728)	(102,592)	(7,137)
30	Utilities and Telephone	2.1%	(25,622)	(27,860)	2,239	2.3%	(152,097)	(154,801)	2,704
31	Depreciation & Amortization	2.9%	(36,150)	(36,966)	816	2.6%	(176,871)	(184,830)	7,960
32	Other Expenses	3.2%	(39,590)	(35,047)	(4,543)	3.3%	(223,950)	(189,635)	(34,316)
33	Total Operating Expenses	125.6%	(1,566,015)	(1,599,552)	33,536	124.7%	(8,424,394)	(8,361,531)	(62,863)
34	Income From Operations	-25.4%	(317,355)	(344,101)	26,746	-24.5%	(1,656,062)	(1,713,233)	57,172
35	Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36	IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-
37	Non Capital Grants and Donations	10.4%	130,209	1,667	128,543	2.1%	144,736	8,333	136,403
38	Interest Income	0.2%	2,266	250	2,016	1.1%	74,724	29,750	44,974
39	Interest Expense	0.0%	(362)	(327)	(35)	0.0%	(2,501)	(1,741)	(760)
40	Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	-	-	-
41	Total Non-Operating Gain (Loss)	10.6%	132,113	1,589	130,523	3.2%	216,959	36,342	180,617
42	Net Income	-14.9%	(185,243)	(342,512)	157,269	-21.3%	(1,439,103)	(1,676,891)	237,788
43	Operating Margin %		(25.4%)	(27.4%)	1.99%		(24.5%)	(25.8%)	1.30%
44	Net Margin %		(14.8%)	(27.3%)	12.45%		(21.3%)	(25.2%)	3.96%
45	Payroll as % of Operating Expense		43.03%	40.04%	2.99%		40.82%	40.40%	0.42%
46	IGT Transaction Summary								
47	Outgoing		-	-	-		-	-	-
48	Incoming		-	-	-		-	-	-
49	Net Impact		-	-	-		-	-	-

**Seneca Healthcare District  
Income Statement**

**13-Month Trend Ended November 30, 2022**

	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	206,656	96,870	93,641	145,305	96,870	22,603	100,099	22,603	35,519	29,061	119,473	25,832	100,099
3 Inpatient Revenue - Swing	89,012	79,475	143,055	54,043	-	-	85,833	114,444	19,074	-	73,117	41,327	-
4 Inpatient Revenue - SNF	236,273	228,832	218,909	208,367	230,692	223,250	230,692	223,250	246,816	249,916	241,855	254,257	260,459
5 Inpatient Revenue - Ancillary	452,214	243,401	162,898	195,185	138,154	51,754	182,592	127,889	57,577	53,728	226,865	50,997	190,696
6 Inpatient Revenue - Total	984,155	648,578	618,504	602,900	465,716	297,607	599,216	488,186	358,986	332,705	661,310	372,414	551,253
7 Outpatient Revenue	1,346,701	1,327,105	1,371,488	1,068,450	1,311,960	1,474,168	1,376,426	1,632,779	1,769,547	1,652,746	1,775,759	1,796,058	1,468,780
8 Total Patient Revenue	2,330,857	1,975,683	1,989,992	1,671,350	1,777,676	1,771,775	1,975,643	2,120,965	2,128,533	1,985,451	2,437,069	2,168,472	2,020,034
9 Contractual Allowances	(792,478)	(503,978)	(601,841)	(571,391)	(573,673)	(523,321)	(487,110)	(566,074)	(644,846)	(551,455)	(790,961)	(672,755)	(593,285)
10 Charity Discount	(10,035)	(10,529)	-	(676)	(3,792)	(1,653)	(7,869)	(6,817)	(8,196)	(13,784)	(993)	-	(16,363)
11 Other Allowances	(97,316)	(79,606)	(84,569)	(34,569)	(30,542)	(39,638)	(86,522)	(140,779)	(94,463)	(58,286)	(37,429)	(75,926)	(87,935)
12 Bad Debt	(42,322)	(63,071)	(43,284)	(44,765)	(34,307)	(51,476)	(42,060)	(21,438)	(41,917)	(81,238)	(74,468)	(65,357)	(73,366)
13 Total Deductions	(942,150)	(657,184)	(729,885)	(651,401)	(642,314)	(616,088)	(673,561)	(725,107)	(789,422)	(704,763)	(903,851)	(814,038)	(772,952)
14 Net Patient Revenue	1,388,706	1,318,500	1,260,306	1,019,949	1,135,362	1,155,687	1,302,082	1,395,858	1,339,112	1,280,689	1,533,218	1,354,434	1,247,082
% of Gross Revenue	59.6%	66.7%	63.3%	61.0%	63.9%	65.2%	65.9%	65.8%	62.9%	64.5%	62.9%	62.5%	61.7%
15 Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
16 Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
17 Other Operating Revenue	38,635	81,433	6,813	62	1,266	377	1,531	2,045,573	1,544	1,626	5,374	3,675	1,578
18 Total Operating Revenue	1,427,342	1,399,932	1,267,119	1,020,011	1,136,628	1,156,064	1,303,613	3,441,431	1,340,656	1,282,315	1,538,592	1,358,109	1,248,660
<b>19 EXPENSES</b>													
20 Salaries & Wages	(603,347)	(594,095)	(700,959)	(561,247)	(669,950)	(708,102)	(628,460)	(628,378)	(735,926)	(684,412)	(642,354)	(702,357)	(673,881)
21 Employee Benefits	(125,364)	(120,600)	(145,308)	(131,870)	(126,612)	(137,689)	(139,055)	(135,973)	(142,507)	(127,879)	(128,026)	(126,941)	(120,214)
22 Contract Labor	(99,499)	(118,688)	(112,313)	(113,444)	(91,864)	(114,126)	(85,432)	(115,923)	(160,617)	(136,809)	(87,029)	(94,570)	(101,356)
23 Professional Fees - Medical	(234,375)	(226,827)	(240,162)	(220,127)	(261,366)	(272,737)	(239,698)	(242,563)	(240,648)	(248,365)	(278,561)	(293,412)	(250,960)
24 Professional Fees - Other	(23,834)	(35,955)	(29,638)	(42,268)	(21,508)	(34,815)	(42,727)	(35,109)	(26,806)	(33,184)	(18,143)	(18,213)	(12,913)
25 Supplies	(164,371)	(101,168)	(71,759)	(71,156)	(79,376)	(81,811)	(105,371)	(85,121)	(74,673)	(74,673)	(80,006)	(88,996)	(70,029)
26 Purchased Services	(151,888)	(183,031)	(137,420)	(116,585)	(115,307)	(208,954)	(136,131)	(169,742)	(168,873)	(132,700)	(180,888)	(205,636)	(182,950)
27 Insurance	(12,309)	(12,404)	(12,190)	(12,459)	(12,671)	(12,465)	(12,308)	(12,359)	(22,066)	(22,237)	(22,228)	(22,301)	(22,285)
28 Rentals and Leases	(17,994)	(15,348)	(13,671)	(9,496)	(12,798)	(12,386)	(16,128)	(14,470)	(15,412)	(15,419)	(14,636)	(14,119)	(15,101)
29 Repairs and Maintenance	(16,958)	(18,548)	(21,808)	(22,236)	(18,359)	(16,312)	(11,708)	(14,801)	(22,036)	(31,692)	(18,872)	(22,165)	(14,964)
30 Utilities and Telephone	(29,770)	(35,688)	(38,257)	(30,246)	(35,376)	(32,948)	(29,103)	(29,816)	(32,914)	(34,284)	(31,855)	(27,422)	(25,622)
31 Depreciation & Amortization	(38,814)	(38,813)	(38,690)	(36,029)	(35,160)	(35,203)	(35,203)	(35,797)	(36,039)	(36,038)	(32,493)	(36,150)	(36,150)
32 Other Expenses	(35,176)	(43,682)	(45,112)	(36,711)	(32,635)	(31,571)	(34,591)	(34,776)	(41,090)	(51,380)	(32,628)	(59,262)	(39,590)
33 Total Operating Expenses	(1,553,698)	(1,544,846)	(1,607,288)	(1,403,874)	(1,512,981)	(1,699,117)	(1,524,915)	(1,554,827)	(1,719,607)	(1,658,508)	(1,768,719)	(1,711,544)	(1,566,015)
34 Income From Operations	(126,356)	(144,914)	(340,169)	(383,863)	(376,353)	(543,053)	(221,302)	1,886,604	(378,951)	(376,193)	(230,127)	(353,435)	(317,355)
35 Tax Revenue	-	-	314,441	-	-	-	-	265,767	-	-	-	-	-
36 IGT - Income Portion	-	1,545,421	-	525,385	429,153	(2,173)	-	29,138	2,020	11,855	520	132	130,209
37 Non Capital Grants and Donations	20,000	10,150	(1,500)	-	(2,173)	16,630	-	29,138	2,020	11,855	520	132	130,209
38 Interest Income	999	478	6,711	153	243	9,832	1,562	2,391	24,800	2,634	2,040	42,984	2,266
39 Interest Expense	(376)	(405)	(418)	(347)	(420)	(378)	(326)	(567)	(505)	(328)	(958)	(348)	(362)
40 Non-Operating Income (Expense)	-	-	-	12,287	-	-	-	-	-	-	-	-	-
41 Total Non-Operating Gain (Loss)	20,623	1,555,645	319,235	537,479	426,803	26,084	1,236	296,729	26,316	14,161	1,601	42,768	132,113
42 Net Income	(105,734)	1,410,731	(20,934)	153,616	50,450	(516,970)	(220,066)	2,183,332	(352,636)	(362,033)	(228,525)	(310,667)	(185,243)
43 Operating Margin %	(8.9%)	(10.4%)	(26.8%)	(37.6%)	(33.1%)	(47.0%)	(17.0%)	54.8%	(28.3%)	(29.3%)	(15.0%)	(26.0%)	(25.4%)
44 Net Margin %	(7.4%)	100.8%	(1.7%)	15.1%	4.4%	(44.7%)	(16.9%)	63.4%	(26.3%)	(28.2%)	(14.9%)	(22.9%)	(14.8%)
45 Payroll as % of Operating Expense	38.83%	38.46%	43.61%	39.98%	44.28%	41.67%	41.21%	40.41%	42.80%	41.27%	36.32%	41.04%	43.03%
46 IGT Transaction Summary	-	-	-	-	-	-	-	-	-	-	-	-	-
47 Outgoing	503,184	-	189,050	-	114,842	-	19,398	-	-	-	-	-	-
48 Incoming	-	-	1,545,421	-	525,385	429,153	-	-	-	-	-	-	-
49 Net Impact	(503,184)	-	1,356,372	-	410,543	429,153	(19,398)	-	-	-	-	-	-

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Unaudited	Audited	Audited	FY 2023-2022	
	FY 2023	FY 2022	FY 2021	FY 2020	\$ Change	% Change
	as of 11/30/2022	6/30/2022	6/30/2021	6/30/2020		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 45,709	\$ 747,360	\$ 3,115,934	\$ 18,884	\$ (701,651)	-93.88%
Short-term Investments	11,748,818	12,528,820	7,618,504	7,317,637	(780,001)	-6.23%
<b>Total Cash and Equivalents</b>	<b>11,794,527</b>	<b>13,276,180</b>	<b>10,734,438</b>	<b>7,336,520</b>	<b>(1,481,653)</b>	<b>-11.16%</b>
Patient Accounts Receivable	3,934,455	3,824,129	3,570,234	4,582,957	110,326	2.88%
Accounts Receivable Reserves	(2,517,801)	(2,695,705)	(2,453,764)	(3,096,844)	177,904	-6.60%
<b>Net Accounts Receivable</b>	<b>1,416,653</b>	<b>1,128,423</b>	<b>1,116,470</b>	<b>1,486,113</b>	<b>288,230</b>	<b>25.54%</b>
<i>% of Gross Accounts Receivable</i>	<i>36.0%</i>	<i>29.5%</i>	<i>31.3%</i>	<i>32.4%</i>		
Inventory	397,720	337,226	325,481	250,386	60,494	17.94%
Other Assets- Due (to)/from gov't payers	(644,745)	174,867	1,540,757	669,462	(819,613)	-468.70%
Board Restricted Funds - Facility Capital	351,545	449,934	1,253,165	513,400	(98,389)	
Board Restricted Funds	1,044,630	1,776,243	2,456,135	612,125	(731,613)	-41.19%
<b>Total Other Assets</b>	<b>1,149,150</b>	<b>2,738,271</b>	<b>5,575,539</b>	<b>2,045,374</b>	<b>(1,589,121)</b>	<b>-58.03%</b>
<b>Total Current Assets</b>	<b>14,360,330</b>	<b>17,142,874</b>	<b>17,426,447</b>	<b>10,868,007</b>	<b>(2,782,544)</b>	<b>-16.23%</b>
<b>Fixed Assets</b>						
Land	90,610	90,610	90,610	90,610	0	0.00%
Buildings	5,762,782	5,762,782	5,762,782	5,532,267	0	0.00%
Capital Equipment	7,290,998	6,944,679	5,861,094	5,033,846	346,319	4.99%
<b>Total Plant &amp; Equipment</b>	<b>13,144,389</b>	<b>12,798,070.77</b>	<b>11,714,485</b>	<b>10,656,723</b>	<b>346,319</b>	<b>2.71%</b>
Accumulated Depreciation	(9,988,530)	(9,811,659)	(9,363,323)	(8,493,946)	(176,871)	1.80%
<b>Net Fixed Assets</b>	<b>3,155,859</b>	<b>2,986,411</b>	<b>2,351,162</b>	<b>2,162,778</b>	<b>169,448</b>	<b>5.67%</b>
<b>TOTAL ASSETS</b>	<b>\$ 17,516,189</b>	<b>\$ 20,129,286</b>	<b>\$ 19,777,608</b>	<b>\$ 13,030,785</b>	<b>\$ (2,613,096)</b>	<b>-12.98%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 540,107	\$ 2,549,145	\$ 513,833	\$ 626,379	\$ (2,009,038)	-78.81%
Accrued Payroll & Benefits	696,639	801,180	620,243	562,461	(104,541)	-13.05%
Accrued Other Liabilities	1,956,434	1,005,670	4,501,218	207,968	950,764	0.00%
<b>Total Current Liabilities</b>	<b>3,193,179</b>	<b>4,355,995</b>	<b>5,635,295</b>	<b>1,396,807</b>	<b>(1,162,815)</b>	<b>-26.69%</b>
<b>Long-Term Liabilities</b>						
Loans	0	0	1,508,168	14,250	0	#DIV/0!
Capitalized Leases	49,686	60,864	110,836	133,793	(11,178)	-18.37%
<b>Total Long-Term Liabilities</b>	<b>49,686</b>	<b>60,864</b>	<b>1,619,004</b>	<b>148,043</b>	<b>(11,178)</b>	<b>-18.37%</b>
<b>TOTAL LIABILITIES</b>	<b>3,242,865</b>	<b>4,416,859</b>	<b>7,254,299</b>	<b>1,544,850</b>	<b>(1,173,993)</b>	<b>-26.58%</b>
<b>FUND BALANCE</b>	<b>14,273,324</b>	<b>15,712,427</b>	<b>12,342,178</b>	<b>11,485,935</b>	<b>(1,439,103)</b>	<b>-9.16%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 17,516,189</b>	<b>\$ 20,129,286</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ (2,613,096)</b>	<b>-12.98%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of November 30, 2022

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Nov 30, 2022</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan	1,508,168	May 2020			May 2022		0
<b><u>Total Loans</u></b>	<b><u>2,410,058</u></b>			<b><u>0</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	49,686
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>2,492</u></b>			<b><u>49,686</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>3,082,811</u></b>			<b><u>2,492</u></b>			<b><u>49,686</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	YTD
	11/30/2022
<b>Net Income (Loss)</b>	\$ (1,439,103)
<b>Changes in:</b>	
Depreciation	176,871
(Increase)/Decrease in Net Accounts Receivable	(288,230)
(Increase)/Decrease in Inventory	(60,494)
(Increase)/Decrease in Other Assets	819,613
Increase/(Decrease) in Accounts Payable	(2,009,038)
Increase/(Decrease) in Accrued Payroll & Benefits	(104,541)
Increase/(Decrease) in Other Accrued Liabilities	950,764
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>(515,056)</u>
 Purchases of Equipment	 (346,319)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(346,319)</u>
 Proceeds from New Loans	 -
Principal Payments of Loans	-
Principal Payments under Capital Leases	(11,178)
Principal Payments under Inter-Governmental Transfer Program	-
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(11,178)</u>
 Net Change in Cash and Cash Equivalents	 (2,311,655)
Cash and Cash Equivalents, Beginning of Period	<u>15,502,357</u>
 <b>Cash and Cash Equivalents, End of Period</b>	 <u>\$ 13,190,702</u>
*Inclusive of Board Restricted Cash	

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 14,359
Suspense General Ledger for Receipts Pending R.A.'s	7,232
Payroll Checking - US Bank	23,634
Business Savings - Plumas Bank	827,701
Petty Cash - Receptionists	784
Local Agency Investment Fund	12,256,008
Series EE Bonds	60,984
<b>Total Cash and Cash Equivalent Detail</b>	<u>\$ 13,190,702</u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF NOVEMBER 2022**

**MONTH TO DATE**

	<b>CURRENT MONTH NOV 2022</b>	<b>PRIOR MONTH OCT 2022</b>	<b>PRIOR YEAR MONTH NOV 2021</b>
<b>1. In Patient Stays</b>			
1.a Admissions	9	4	9
1.b Discharges	7	5	12
<b>2. Out Patient Observations</b>	19	25	14
<b>3. Out Patient Surgeries</b>	16	16	21
<b>4. Emergency Visits</b>	208	235	214
<b>5. Lab Procedures</b>	2,562	2,895	2,252
<b>6. Radiology Procedures</b>	281	326	240
6.a X-Ray Procedures	166	171	144
6.b Mammography	0	0	0
6.c MRI	0	7	0
6.d Ultrasound	10	16	12
6.e C T Scan	105	132	84
6. f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	184	68	274
<b>8. CardioPulmonary EKG/Holter</b>	57	67	43
<b>9. Stress Tests</b>	2	0	0
<b>10. Physical Therapy</b>	232	296	242
<b>11. Lake Almanor Clinic Visits</b>	678	676	646
Dr. Ware	88	87	164
Dr. Walls	100	74	120
Dr. Cooper/Physician Office	201	204	131
NP Office	0	0	0
NP Walk-in/Hayden	231	223	167
Specialty/Other	58	88	64

**YEAR TO DATE**

	<b>JULY 2022 - NOV 2022</b>	<b>JULY 2021 - NOV 2021</b>
	33	52
	30	52
	89	53
	95	50
	1,340	1,072
	13,293	11,149
	1,568	1,191
	872	750
	0	0
	19	16
	47	44
	630	381
	0	0
	453	827
	327	249
	2	2
	1,585	1,097
	3,111	2,889
	436	761
	419	526
	581	630
	133	47
	1,125	661
	417	264

**ACUTE CARE**

<b>12. Acute Patient Days</b>	29	8	64
<b>13. Acute ADC</b>	0.97	0.26	2.13
<b>14. % Occupancy</b>	9.67	2.58	21.33
<b>15. Avg Length of Stay</b>	3.22	2.00	7.11
<b>16. Swing Bed Days</b>	0	13	28
<b>17. Swing Bed ADC</b>	0.00	0.42	0.93
<b>18. Total ADC</b>	0.97	0.68	3.07

	95	219
	0.62	1.43
	6.21	14.31
	2.88	4.21
	42	39
	0.27	0.25
	0.90	1.69

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	420	434	381
<b>20. Average Daily Census</b>	14.00	14.00	12.70
<b>21. % Occupancy</b>	87.50	87.50	79.38

	2,045	2,252
	13.37	14.72
	83.54	91.99

**TOTALS**

<b>22. Patient Days</b>	449	455	473
<b>23. Average Daily Census</b>	14.97	14.68	15.77
<b>24. Total Adjusted Patient Days</b>	1,645	2,649	1,120

	2,182	2,510
	14.26	16.41
	10,293	7,183

Seneca Healthcare District  
Gross Outpatient Revenue  
November 2022

	Month Ended 11/30/22			Year to Date 11/30/22		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-	-	-	-
Swing			-	-	-	-
SNF			-	-	-	-
Observation	56,140.00	40,104.51	16,035.49	287,687.00	220,073.48	67,613.52
ER	254,158.00	244,219.55	9,938.45	1,528,389.00	1,340,154.80	188,234.20
ER Phy	91,950.00	89,357.76	2,592.24	548,861.00	490,350.71	58,510.29
Surgery	47,446.00	64,240.03	(16,794.03)	309,497.00	352,517.17	(43,020.17)
Anesth		4,209.12	(4,209.12)	23,228.00	23,097.55	130.45
CS	15,640.00	10,985.90	4,654.10	99,836.23	60,285.15	39,551.08
LAC	169,205.68	182,070.97	(12,865.29)	874,340.45	999,114.44	(124,773.99)
LAB	266,408.60	248,779.48	17,629.12	1,391,948.14	1,365,177.41	26,770.73
Blood Gas	1,671.00	3,136.68	(1,465.68)	15,039.00	17,212.52	(2,173.52)
Blood Bank		1,122.56	(1,122.56)	-	6,160.05	(6,160.05)
EKG	34,154.00	26,038.78	8,115.22	192,213.00	142,887.79	49,325.21
Stress	2,644.00	408.77	2,235.23	2,644.00	2,243.12	400.88
Radiology	80,101.00	72,208.57	7,892.43	412,982.80	396,244.50	16,738.30
Mammo			-	-	-	-
MRI		25,527.94	(25,527.94)	70,864.00	140,084.58	(69,220.58)
Ultrasound	7,913.00	-	7,913.00	40,627.00	-	40,627.00
CT Scan	184,691.00	143,648.97	41,042.03	1,098,798.00	788,273.71	310,524.29
OP Proc	14,067.00	4,000.00	10,067.00	42,717.00	21,950.00	20,767.00
Pharmacy	143,459.00	146,883.66	(3,424.66)	907,596.50	806,024.10	101,572.40
RT	22,995.00	14,577.68	8,417.32	100,731.00	79,995.01	20,735.99
PT	76,137.00	99,265.42	(23,128.42)	514,892.00	544,718.98	(29,826.98)
OT		-	-	-	-	-
Telemed			-	-	-	-
Totals	1,468,780.28	1,420,786.34	47,993.94	8,462,891.12	7,796,565.06	666,326.06



Seneca Healthcare District  
Professional Fees- Medical  
November 30, 2022

G/L #	Description	Actual ME 11/30/2022	Budget ME 11/30/2022	(Over)/Under Budget	Actual YTD 11/30/2022	Budget YTD 11/30/2022	(Over)/Under Budget
	Grand Total	250,960.44	266,642.99	15,682.55	1,312,946.89	1,286,174.93	(26,771.96)
41220040	EMERG RM PHYSICIAN FEES	113,837.50	111,600.00	(2,237.50)	578,645.50	569,160.00	(9,485.50)
	SHD Contracted Physicians	84,130.00	86,025.00	1,895.00	395,400.00	403,000.00	7,600.00
	Locums Physicians	29,707.50	25,575.00	(4,132.50)	183,245.50	166,160.00	(17,085.50)
41220044	SURGERY PHYSICIAN FEES	21,203.24	26,373.89	5,170.65	133,499.50	131,869.46	(1,630.04)
41220044	Surgery - Surgeries Call	9,889.36	14,173.89	4,284.53	74,279.14	70,869.46	(3,409.68)
	Clinic	6,513.88	7,500.00	986.12	35,220.36	37,500.00	2,279.64
	CRNA	4,800.00	4,700.00	(100.00)	24,000.00	23,500.00	(500.00)
41220049	LK ALMANOR PHYSICIAN FEES	81,767.35	82,370.83	603.48	370,212.33	353,654.17	(16,558.16)
41229049							
	SHD Contracted Physicians	22,350.66	39,166.67	16,816.01	144,001.41	195,833.33	51,831.92
	FNP Supervision	2,400.00	2,937.50	537.50	16,800.00	14,687.50	(2,112.50)
	FNP Office	43,560.00	21,666.67	(21,893.33)	124,080.00	43,333.33	(80,746.67)
	Walk-In Clinic	13,456.69	13,600.00	143.31	62,715.92	74,800.00	12,084.08
	Telemedicine	-	5,000.00	5,000.00	22,615.00	25,000.00	2,385.00
		81,767.35	82,370.83	603.48	370,212.33	353,654.17	(16,558.16)
Other Professional Fees- Medical		34,152.35	46,298.26	12,145.91	230,589.56	231,491.30	901.74