

Seneca Healthcare District
Operating Budget- FINAL
FYE 6/30/23

	Budget 06/30/22	Actual 05/31/22	Estimated 06/30/22	Budget FYE 6/30/23	Change From 6/30/2022
Revenue					
I/P Revenue	1,209,918	3,056,867	3,284,408	2,312,460	
Swing Bed Revenue	664,246	686,123	748,186	1,105,924	
O/P Revenue	14,862,286	12,582,950	13,753,138	15,680,240	
LTC Revenue	3,489,743	2,923,475	3,189,245	3,402,118	
RHC Revenue	2,512,851	1,739,963	1,899,249	2,079,590	
Total Revenue	22,739,044	20,989,378	22,874,226	24,580,331	1,706,105
				107%	
Contractual Allowance	7,740,848	7,825,154	8,527,854	9,155,549	627,695
	34.04%	37.28%	37.28%	37.25%	
Net Patient Revenue	14,998,196	13,164,223	14,346,372	15,424,782	1,078,410
Other Operating Revenue	450,000	270,811	2,302,505	884,929	(1,417,576)
Operating Expenses					
Salaries	7,828,830	7,078,370	7,720,830	7,980,648	259,818
Benefits	1,662,390	1,459,626	1,591,985	1,719,019	127,034
Contract Labor	1,010,652	1,153,355	1,258,206	1,635,000	376,794
Pro Fees- Medical	2,808,215	2,528,350	2,758,200	3,166,916	408,716
Pro Fees- Other	228,200	330,399	360,436	193,200	(167,236)
Supplies	1,241,854	1,219,138	1,329,969	1,426,225	96,257
Purchased Services	1,842,750	1,637,158	1,785,990	2,615,730	829,740
Insurance	140,203	136,689	149,115	195,102	45,987
Rentals and Leasing	184,000	158,586	172,990	182,300	9,310
Repairs and Maint	211,080	205,324	223,986	229,420	5,434
Utilities and Telephone	367,075	330,982	361,071	391,322	30,251
Depreciation/Amort	456,721	412,539	449,963	443,593	(6,370)
Other Expenses	374,460	397,531	432,955	434,960	2,005
Interest Expense	4,718	4,749	5,181	3,734	(1,447)
Total Operating Expenses	18,361,148	17,052,796	18,600,877	20,617,170	2,016,293
Net Operating Income (Loss)	-2,912,953	-3,617,762	-1,952,000	-4,307,459	(2,355,459)
	-18.86%	-26.93%	-11.72%	-26.41%	
Interest Income	120,000	37,452	37,452	60,000	
Non-Capital Grants & Donations	50,000	66,423	66,423	308,367	
Tax Revenue	600,000	314,441	600,000	600,000	
QIP Revenue	-	525,385	525,385	1,500,000	
Rate Range Supplemental Pmts	1,436,973	1,545,421	1,545,421	2,927,614	
Other Supplemental Pmts	733,336	456,401	456,401	512,713	
Non Operating Rev/Exp	2,940,309	2,945,523	3,231,082	5,908,694	2,677,612
Net Income (Loss)	27,356	-672,240	1,279,081	1,601,235	322,153
Less:					
QIP IGT made by SHD	-	189,050	189,050	750,000	
Rate Range IGT made by SHD	483,973	503,184	503,184	932,127	
Other IGT made by SHD	292,675	148,284	148,284	185,969	
Net Income (Loss), less IGT	-749,292	-1,512,758	438,564	-266,861	(705,425)
FTEs	104.05		96.45	100.75	

**Seneca Healthcare District
 Departmental Revenue
 Budget FY22 and Estimated 6/30/22**

	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)
Med Surg	589,293	1,327,119	737,827	883,939	(443,180)
Swing	487,054	530,604	43,550	870,251	339,647
OBS	326,121	454,993	128,872	520,381	65,388
ER	2,788,551	2,690,714	(97,837)	3,088,898	398,184
ER Phy	982,707	977,926	(4,781)	1,123,618	145,692
Surgery	781,293	742,194	(39,099)	853,000	110,806
Anesth	38,484	40,406	1,922	52,614	12,208
CSR	134,081	175,015	40,935	169,402	(5,614)
Clinic	2,438,085	1,925,985	(512,100)	2,151,796	225,812
Lab	2,943,751	2,988,802	45,051	3,234,140	245,338
Blood Bank	10,524	15,786	5,262	15,786	-
SNF	3,285,000	2,985,723	(299,277)	3,175,500	189,777
Cardiac	378,944	358,596	(20,348)	358,596	-
Radiology	816,488	825,614	9,125	943,345	117,731
Mammo	-	-	-	-	-
MRI	291,228	243,730	(47,498)	319,099	75,370
Ultrasound	149,090	38,893	(110,196)	0	(38,893)
CT	2,292,177	1,672,296	(619,881)	1,872,346	200,050
Pharmacy	2,288,745	2,757,524	468,779	2,668,011	(89,513)
Respiratory	282,368	773,664	491,297	623,510	(150,154)
PT	1,257,305	1,224,551	(32,754)	1,532,008	307,457
Telemed	177,757	124,091	(53,666)	124,091	-
Gross Pt. Rev	22,739,044	22,874,226	135,182	24,580,331	1,706,104
Adj to Rev Bad Debt	7,740,848	8,527,854	787,005	9,155,549	627,695
	-	-	-	-	-
Net Pt. Rev	14,998,196	14,346,372	(651,824)	15,424,782	1,078,410

**Seneca Healthcare District
 Departmental Statistics
 Budget FY22 and Estimated 6/30/22**

	Stat	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)
Med Surg	Days	220	411	191	274	(137)
Swing	Days	120	167	47	274	107
OBS	Patients	162	129	(33)	148	19
ER	Visits	2,532	2,376	(156)	2,733	356
ER Phy	Visits	2,532	2,376	(156)	2,733	356
Surgery	Procedures	206	213	7	245	32
Anesth		0		0		-
CSR		0		0		-
Clinic	Visits	9,958	7,104	(2,854)	7,955	851
Lab	Tests	27,236	26,174	(1,062)	30,100	3,926
Blood Bank		0		0	0	-
SNF	Days	5,500	4,426	(1,074)	5,293	867
Cardiac	Tests	685	548	(137)	548	-
Radiology	Tests	1,882	1,754	(128)	2,017	263
Mammo	Tests	0		-	0	-
MRI	Tests	42	73	31	96	23
Ultrasound	Tests	183	44	(139)	0	(44)
CT	Tests	1,088	915	(173)	1,053	137
Pharmacy		0		0	0	-
Respiratory	Tests	1,646	1,467	(179)	1,174	(293)
PT	Patients	2,885	3,012	127	3,614	602
Telemed	Patients	0		0	0	-

Clinic Visits-	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2022	Increase/ (Decrease)
Ware	1,963	1,758	(205)	1932	174
Walls	1,594	1,220	(374)	1529	309
Cooper	2,337	1,438	(899)	1690	252
Nielsen/Troxell	1,483	47	(1,436)	0	(47)
Walk-in	1,531	1,822	291	1695	(127)
Specialty	1,050	840	(210)	1109	269
	9,958	7,125	(2,833)	7,955	830

Clinic Visits-	Actual 6/30/2015	Actual 6/30/2016	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	Actual 6/30/2021
Ware	2,774	2,587	2,631	2,460	2,330	1,963	1932
Walls	1,882	2,053	1,900	1,966	1,965	1,594	1529
Nielsen/Locum/Salehi/Cooper	1,458	1,900	2,660	2,285	2,389	1,483	1690
Ward/ Suarez/AHP	3,190	2,870	1,605	1,645	1,501	2,337	530
Walk-in	2,545	2,239	1,398	1,942	2,073	1,531	1695
Specialty	1,874	1,745	1,474	848	1,232	1,050	924
	13,723	13,394	11,668	11,146	11,490	9,958	8,300

**Seneca Healthcare District
 Departmental Expense
 Budget FY22 and Estimated 6/30/22**

	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)
Med Surg	1,345,327	1,270,579	(74,748)	1,420,966	150,388
ER	2,125,862	2,043,850	(82,012)	2,472,734	428,884
Surgery	217,902	302,856	84,954	389,188	86,333
Anesth	50,400	59,938	9,538	66,900	6,962
CSR	47,099	41,940	(5,159)	47,508	5,569
Clinic	2,189,148	1,940,525	(248,623)	1,993,445	52,920
Lab	1,118,233	1,226,552	108,319	1,192,645	(33,907)
Blood Bank	18,000	19,653	1,653	18,000	(1,653)
SNF	1,712,557	1,880,503	167,946	1,865,971	(14,531)
Cardiac	83,123	66,199	(16,924)	69,712	3,513
Radiology	385,569	427,239	41,670	438,015	10,776
Mammo	0	134	134	-	(134)
MRI	121,016	68,192	(52,824)	85,916	17,724
Ultrasound	124,748	34,228	(90,520)	0	(34,228)
CT	104,192	92,182	(12,010)	80,000	(12,182)
Pharmacy	946,958	818,697	(128,261)	579,899	(238,798)
RT	327,468	401,512	74,045	321,822	(79,691)
PT	539,342	528,226	(11,116)	630,328	102,102
Telemed	6,500	0	(6,500)	0	-
Duplication	81,000	71,787	(9,213)	81,000	9,213
Dietary	475,719	448,351	(27,368)	498,155	49,804
Laundry	78,000	90,434	12,434	100,780	10,346
Purchasing	125,851	125,738	(114)	135,600	9,862
Grounds	45,068	53,861	8,794	49,022	(4,839)
Hskpg	223,933	265,706	41,773	333,083	67,378
Plant Ops	285,167	336,744	51,577	341,414	4,670
Maint	292,756	345,292	52,535	437,808	92,517
Comm	142,128	119,853	(22,275)	142,128	22,275
Data Proc	80,062	71,689	(8,373)	81,486	9,797
IT	772,978	901,581	128,603	1,891,280	989,699
Fiscal	428,439	459,106	30,666	533,349	74,244
Pt Acctg	653,610	645,618	(7,993)	665,597	19,980
Admitting	161,723	150,511	(11,211)	237,666	87,154
Admin	740,023	902,000	161,977	778,626	(123,374)
PR	94,568	87,824	(6,744)	113,957	26,133
Personnel	215,516	252,837	37,320	293,350	40,514
Med Rec	617,225	550,674	(66,551)	652,096	101,423
Med Staff	82,126	79,104	(3,022)	88,776	9,673
Nsg Admin	476,878	610,133	133,256	612,162	2,029
Inservice	22,634	(10,452)	(33,086)	22,634	33,086
QM	303,785	307,407	3,622	301,716	(5,691)
Deprec	353,596	357,783	4,187	353,596	(4,187)
Insurance	140,203	149,115	8,912	195,102	45,987
Interest	4,718	5,181	463	3,734	(1,447)
Totals	18,361,148	18,600,877	239,729	20,617,170	2,016,293

**Seneca Healthcare District
Labor Comparison- Dollars
Budget FY22 and Estimated 6/30/22**

	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)
Med Surg	907,877	775,089	(132,788)	637,648	(137,441)
ER	540,466	572,089	31,623	624,774	52,685
Surgery	66,170	84,196	18,026	139,593	55,397
Anesth	-	-	-	-	-
CSR	36,497	27,438	(9,060)	36,497	9,060
Clinic	848,123	666,100	(182,022)	659,507	(6,593)
Lab	573,909	549,716	(24,193)	584,933	35,217
Blood Bank	-	-	-	-	-
SNF	885,312	921,009	35,696	857,908	(63,100)
Cardiac	61,866	49,961	(11,906)	49,914	(46)
Radiology	262,166	278,287	16,121	337,975	59,687
Mammo	-	-	0	-	0
MRI	-	-	-	-	-
Ultrasound	105,380	23,368	(82,012)	0	(23,368)
CT	6,513	10,141	3,628	0	(10,141)
Pharmacy	66,366	70,774	4,408	61,346	(9,428)
RT	214,074	258,143	44,069	208,126	(50,017)
PT	91,520	95,939	4,419	91,520	(4,419)
Telemed	-	-	-	-	-
Duplication	-	-	-	-	-
Dietary	302,595	296,377	(6,218)	316,675	20,298
Laundry	-	-	-	-	-
Purchasing	78,657	81,127	2,470	83,441	2,314
Grounds	20,604	25,215	4,611	24,035	(1,179)
Hskpg	144,664	181,006	36,341	227,828	46,823
Plant Ops	-	-	-	-	-
Maint	218,080	247,573	29,493	338,304	90,731
Comm	-	-	-	-	-
Data Proc	37,137	37,334	196	38,622	1,288
IT	265,477	267,471	1,994	262,828	(4,643)
Fiscal	332,915	350,608	17,692	352,102	1,494
Pt Acctg	44,015	46,216	2,201	55,029	8,813
Admitting	128,847	125,859	(2,989)	193,358	67,500
Admin	319,183	299,438	(19,744)	321,858	22,419
PR	61,129	72,339	11,210	79,483	7,144
Personnel	87,355	103,684	16,329	135,341	31,657
Med Rec	428,556	406,873	(21,684)	459,377	52,505
Med Staff	60,933	60,638	(296)	67,218	6,581
Nsg Admin	396,825	517,436	120,611	508,372	(9,065)
Inservice	0	-12,059	(12,059)	0	12,059
QM	235,617	231,447	(4,169)	227,035	(4,413)
Totals	7,828,830	7,720,830	-108,000	7,980,648	259,818

**Seneca Healthcare District
Labor Comparison- FTEs
Budget FY22 and Estimated 6/30/22**

	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)	
Med Surg	9.40	8.06	(1.34)	7.10	(0.96)	(2.30)
ER	3.90	5.94	2.04	5.85	(0.09)	1.95
Surgery	0.80	0.85	0.04	1.40	0.56	0.60
Anesth	-	-	-	-	-	-
CSR	0.45	0.45	-	0.45	-	-
Clinic	16.50	12.85	(3.65)	11.40	(1.45)	(5.10)
Lab	6.05	4.97	(1.08)	5.80	0.83	(0.25)
Blood Bank	-	-	-	-	-	-
SNF	14.70	13.32	(1.38)	13.80	0.48	(0.90)
Cardiac	0.65	0.53	(0.13)	0.50	(0.02)	(0.15)
Radiology	2.00	2.10	0.10	2.70	0.60	0.70
Mammo	-	-	-	-	-	-
MRI	-	-	-	-	-	-
Ultrasound	0.90	0.30	(0.60)	-	(0.30)	(0.90)
CT	0.05	0.05	0.00	-	(0.05)	(0.05)
Pharmacy	0.90	1.00	0.10	0.80	(0.20)	(0.10)
RT	2.05	2.45	0.40	1.90	(0.55)	(0.15)
PT	0.80	0.80	-	0.80	-	-
Telemed	-	-	-	-	-	-
Duplication	-	-	-	-	-	-
Dietary	6.80	5.94	(0.86)	6.50	0.56	(0.30)
Laundry	-	-	-	-	-	-
Purchasing	1.00	1.00	-	1.00	-	-
Grounds	0.25	1.25	1.00	0.25	(1.00)	-
Hskpg	3.75	4.20	0.45	5.05	0.85	1.30
Plant Ops	-	-	-	-	-	-
Maint	3.50	2.75	(0.75)	4.75	2.00	1.25
Comm	-	-	-	-	-	-
Data Proc	0.75	0.75	0.00	0.75	(0.00)	-
IT	3.00	2.81	(0.19)	2.75	(0.06)	(0.25)
Fiscal	3.00	2.75	(0.25)	2.75	-	(0.25)
Pt Acctg	1.00	1.03	0.03	1.00	(0.03)	-
Admitting	3.50	3.05	(0.45)	4.70	1.65	1.20
Admin	2.00	1.75	(0.25)	2.00	0.25	-
PR	1.00	1.00	-	1.00	-	-
Personnel	1.00	1.00	-	1.75	0.75	0.75
Med Rec	7.80	7.05	(0.75)	7.60	0.55	(0.20)
Med Staff	1.00	1.00	-	1.00	-	-
Nsg Admin	3.00	3.05	0.05	3.00	(0.05)	-
Inservice	-	-	-	-	-	-
QM	2.55	2.40	(0.15)	2.40	-	(0.15)
Totals	104.05	96.45	(7.60)	100.75	4.30	(3.30)

**Seneca Healthcare District
Labor Comparison- Average Hourly Wage
Budget FY22 and Estimated 6/30/22**

	Budget 6/30/2022	Estimated 6/30/2022	Increase/ (Decrease)	Budget 6/30/2023	Increase/ (Decrease)
Med Surg	46.43	46.26	(0.18)	43.18	(3.08)
ER	66.63	46.29	(20.33)	51.35	5.05
Surgery	39.77	47.90	8.14	47.94	0.03
Anesth			-		-
CSR	38.99	29.31	(9.68)	38.99	9.68
Clinic	24.71	24.93	0.21	27.81	2.89
Lab	45.61	53.13	7.53	48.49	(4.65)
Blood Bank			-		-
SNF	28.95	33.23	4.28	29.89	(3.35)
Cardiac	45.76	45.75	(0.01)	47.99	2.24
Radiology	63.02	63.71	0.69	60.18	(3.53)
Mammo					-
MRI					-
Ultrasound	56.29	37.45	(18.84)	-	(37.45)
CT	62.62	91.77	29.15	-	(91.77)
Pharmacy	35.45	34.03	(1.43)	36.87	2.84
RT	50.20	50.66	0.45	52.66	2.01
PT	55.00	57.66	-	55.00	-
Telemed			-		-
Duplication			-		-
Dietary	21.39	24.00	2.61	23.42	(0.58)
Laundry			-		-
Purchasing	37.82	39.00	1.19	40.12	1.11
Grounds	39.62	9.70	(29.93)	46.22	36.52
Hskpg	18.55	20.72	2.17	21.69	0.97
Plant Ops			-		-
Maint	29.96	43.28	13.33	34.24	(9.04)
Comm			-		-
Data Proc	23.81	23.83	0.03	24.76	0.92
IT	42.54	45.76	3.22	45.95	0.19
Fiscal	53.35	61.30	7.94	61.56	0.26
Pt Acctg	21.16	21.57	0.41	26.46	4.88
Admitting	17.70	19.84	2.14	19.78	(0.06)
Admin	76.73	82.26	5.54	77.37	(4.89)
PR	29.39	34.78	5.39	38.21	3.43
Personnel	42.00	49.85	7.85	37.18	(12.67)
Med Rec	26.41	27.74	1.33	29.06	1.32
Med Staff	29.29	29.15	(0.14)	32.32	3.16
Nsg Admin	63.59	81.56	17.97	81.47	(0.09)
Inservice	-	-	-	-	-
QM	44.42	46.36	1.94	45.48	(0.88)
Totals	36.17	38.49	2.31	38.08	(0.40)