



**Seneca Healthcare District**  
**Financial Statements - Board Report**  
**November 2021**

**Summary**

Seneca Healthcare District had a net loss of \$106k, during the month, compared to budgeted loss of \$249k; for a positive variance of \$143k. This was primarily due to an increase in gross patient revenue (inpatient and swing bed), which was somewhat offset by negative variances in adjustments to revenue and total operating expenses.

**Revenues**

Gross patient revenue, for the month, ended at \$2.33M compared to a budgeted amount of \$1.83M, for a positive variance of \$497k. Net patient revenue as a percent of gross was 59.6%, compared to a budget of 66.0%, due to a change in the patient mix and outstanding A/R.

There were 64 acute inpatient days in the month (budget of 16), and 28 swing bed days (budget of 13), resulting in an average daily census (ADC) of 3.07 patients per day. The skilled nursing unit had an ADC of 12.70 (budget of 15), resulting in an occupancy percent of 79.38%.

Outpatient revenue was \$1.35M versus a budget of \$1.39M for a negative variance of \$43k (see attached analysis). Lake Almanor Clinic visits were 646 versus a budget of 838.

**Expenses**

Total operating expenses for the month were \$1.55M, versus a budget of \$1.50M, for a negative variance of \$55k.

**Salaries & Wages:** Salaries and wages were under budget by \$25k.

FTEs, for the month, were 96.03 versus a budget of 104.05 and the average hourly wage (AHW) was \$35.18 versus a budget of \$36.17.

**Contract Labor:** Contract labor was over budget by \$20k, this month.

FTEs, for the month, were 7.55 versus a budget of 5.80.

**Pro Fees Medical:** See attached analysis

**Supplies:** Over budget \$65k due to COVID-19 related testing costs and the costs associated with the increased inpatient and swing utilization.

**Purchased Services:** Under budget \$5k due to the reduction of MRI services during the month of November.

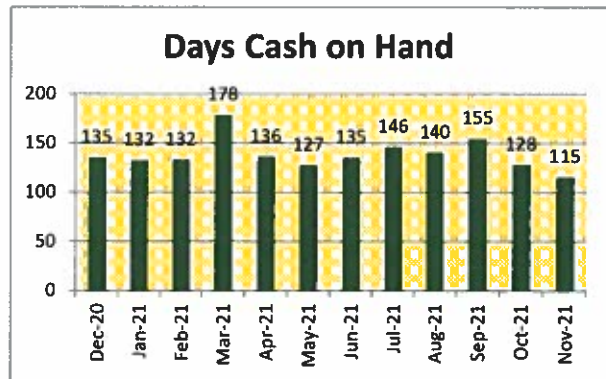
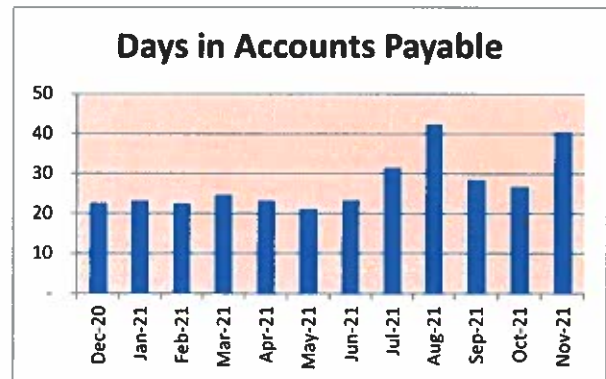
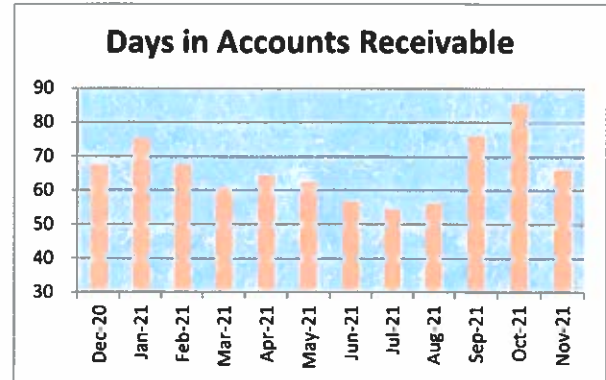
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Days of cash on hand decreased from 128.0 to 115.4, due to the net loss for the month and return of unused provider relief funds (\$654k), which was somewhat offset by increased patient account collections.

**Revenue Cycle**

Gross accounts receivable ended the month at \$5.04M, which is a \$116k decrease over last month. Gross accounts receivable days decreased this month (increased collections) to 66.2 and remains outside the best practices target of 45-55 days.



Current Ratio.....	2.00
Operating Margin.....	-26.1%
Days in Accounts Receivable.....	66.2
Long-Term Debt to Capitalization.....	0.05
Debt Service Coverage.....	-4,458%
Days Cash on Hand Excl. Board Restr.....	115.4

**Seneca Healthcare District  
Income Statement  
For the Month of November 2021**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		206,656	48,435	158,221		707,151	247,019	460,133
3 Inpatient Revenue - Swing Bed		89,012	40,032	48,980		123,981	204,162	(80,181)
4 Inpatient Revenue - SNF		236,273	270,000	(33,727)		1,396,170	1,377,000	19,170
5 Inpatient Revenue - Ancillary		452,214	85,243	366,971		1,206,869	398,481	808,387
6 Inpatient Revenue - Total		984,155	443,710	540,445		3,434,171	2,226,662	1,207,509
7 Outpatient Revenue		1,346,701	1,390,011	(43,310)		6,393,088	7,627,685	(1,234,597)
8 Total Patient Revenue		2,330,857	1,833,721	497,136		9,827,259	9,854,348	(27,088)
9 Contractual Allowances		(792,478)	(527,383)	(265,095)		(3,408,176)	(2,834,139)	(574,037)
10 Charity Discount		(10,035)	(2,989)	(7,046)		(14,035)	(16,062)	2,027
11 Other Allowances		(97,316)	(55,808)	(41,508)		(263,723)	(299,911)	36,188
12 Bad Debt		(42,322)	(38,057)	(4,265)		(168,987)	(204,515)	35,528
13 Total Deductions		(942,150)	(624,237)	(317,913)		(3,854,921)	(3,354,627)	(500,294)
14 Net Patient Revenue		1,388,706	1,209,484	179,223		5,972,338	6,499,721	(527,382)
% of Gross Revenue		59.6%	66.0%	-6.4%		60.8%	66.0%	-5.2%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		38,635	37,500	1,135		179,329	187,500	(8,171)
18 Total Operating Revenue		1,427,342	1,246,984	180,358		6,151,667	6,687,221	(535,554)
<b>19 EXPENSES</b>								
20 Salaries & Wages	43.4%	(603,347)	(628,304)	24,957	53.8%	(3,215,557)	(3,313,654)	98,097
21 Employee Benefits	9.0%	(125,364)	(133,395)	8,031	11.0%	(658,493)	(698,170)	39,677
22 Contract Labor	7.2%	(99,499)	(79,040)	(20,459)	8.7%	(517,489)	(411,040)	(106,449)
23 Professional Fees - Medical	16.9%	(234,375)	(230,701)	(3,674)	17.9%	(1,067,432)	(1,180,026)	112,594
24 Professional Fees - Other	1.7%	(23,834)	(22,350)	(1,484)	2.1%	(123,489)	(105,925)	(17,564)
25 Supplies	11.8%	(164,371)	(99,266)	(65,105)	11.9%	(708,497)	(544,536)	(163,961)
26 Purchased Services	10.9%	(151,888)	(157,313)	5,425	12.4%	(739,729)	(765,563)	25,833
27 Insurance	0.9%	(12,309)	(11,684)	(625)	1.0%	(62,193)	(58,418)	(3,775)
28 Rentals and Leases	1.3%	(17,994)	(15,333)	(2,660)	1.3%	(78,758)	(76,667)	(2,092)
29 Repairs and Maintenance	1.2%	(16,958)	(18,924)	1,966	1.6%	(96,355)	(93,201)	(3,154)
30 Utilities and Telephone	2.1%	(29,770)	(30,590)	820	2.2%	(129,365)	(147,948)	18,583
31 Depreciation & Amortization	2.8%	(38,814)	(38,060)	(754)	3.2%	(193,440)	(190,301)	(3,139)
32 Other Expenses	2.5%	(35,176)	(33,483)	(1,693)	2.7%	(164,229)	(152,804)	(11,425)
33 Total Operating Expenses	111.9%	(1,553,698)	(1,498,443)	(55,255)	129.8%	(7,755,026)	(7,738,252)	(16,774)
34 Income From Operations	-9.1%	(126,356)	(251,459)	125,103	-26.8%	(1,603,359)	(1,051,031)	(552,328)
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	0.0%	-	-	-	0.5%	27,248	-	27,248
37 Non Capital Grants and Donations	1.4%	20,000	1,667	18,333	0.5%	31,029	8,333	22,695
38 Interest Income	0.1%	999	1,000	(1)	0.3%	18,472	65,200	(46,728)
39 Interest Expense	0.0%	(376)	(393)	17	0.0%	(2,455)	(1,966)	(489)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	-	-	-
41 Total Non-Operating Gain (Loss)	1.5%	20,623	2,273	18,349	1.2%	74,294	71,567	2,726
42 Net Income	-7.6%	(105,734)	(249,186)	143,452	-25.6%	(1,529,065)	(979,464)	(549,602)
43 Operating Margin %		(8.9%)	(20.2%)	11.31%		(26.1%)	(15.7%)	-10.35%
44 Net Margin %		(7.4%)	(20.0%)	12.58%		(24.9%)	(14.6%)	-10.21%
45 Payroll as % of Operating Expense		38.83%	41.93%	-3.10%		41.46%	42.82%	-1.36%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		517,227	483,973	(33,255)
48 Incoming		-	-	-		27,248	-	27,248
49 Net Impact		-	-	-		(489,979)	(483,973)	(6,006)

**Seneca Healthcare District  
Income Statement**

**13-Month Trend Ended November 30, 2021**

	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	71,038	16,145	106,557	41,977	22,603	54,893	32,290	29,061	48,435	35,519	271,236	145,305	206,656
3 Inpatient Revenue - Swing	34,969	98,549	69,938	12,716	-	73,117	73,117	-	34,969	-	-	-	89,012
4 Inpatient Revenue - SNF	145,257	161,295	163,395	156,618	206,507	226,971	248,056	260,459	293,850	307,563	288,208	270,276	236,273
5 Inpatient Revenue - Ancillary	91,538	55,471	197,644	77,018	43,441	89,024	75,018	55,583	89,289	47,417	372,469	245,480	452,214
6 Inpatient Revenue - Total	342,802	331,460	537,534	288,330	272,551	444,005	428,481	345,103	486,543	390,499	931,913	661,061	984,155
7 Outpatient Revenue	1,170,695	1,040,219	1,284,479	1,178,183	1,362,672	1,399,187	1,377,827	1,718,620	1,496,800	532,556	1,471,385	1,545,646	1,346,701
8 Total Patient Revenue	1,513,496	1,371,679	1,822,013	1,466,512	1,635,223	1,843,193	1,806,309	2,063,723	1,963,343	923,054	2,403,298	2,206,707	2,330,857
9 Contractual Allowances	(621,772)	(424,824)	(722,264)	(587,785)	(86,286)	(677,238)	(657,015)	(553,820)	(662,870)	(194,773)	(1,023,002)	(735,052)	(792,478)
10 Charity Discount	(875)	(3,284)	(6,767)	(1,135)	(7,806)	(7,806)	(1,847)	(1,096)	-	-	(4,000)	-	(9,316)
11 Other Allowances	(46,354)	(117,419)	(50,932)	(72,651)	(102,500)	(90,451)	(87,351)	(135,747)	(42,321)	(26,421)	(56,652)	(41,014)	(97,316)
12 Bad Debt	(58,850)	(49,277)	(533)	(3,248)	(2,089)	(37,376)	(22,754)	(47,226)	(17,456)	(9,283)	(55,425)	(44,502)	(42,322)
13 Total Deductions	(727,850)	(594,876)	(780,496)	(664,819)	(192,239)	(812,874)	(778,766)	(737,888)	(722,647)	(230,477)	(1,139,080)	(820,568)	(942,150)
14 Net Patient Revenue	785,646	776,803	1,041,517	801,694	1,442,984	1,030,319	1,027,543	1,325,834	1,240,697	692,577	1,264,219	1,386,139	1,388,706
% of Gross Revenue	51.9%	56.6%	57.2%	54.7%	88.2%	55.9%	56.9%	64.2%	63.2%	75.0%	52.6%	62.8%	59.6%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	31,106	39,461	31,096	27,813	39,651	35,808	28,388	33,501	42,772	16,788	42,853	38,281	38,635
18 Total Operating Revenue	816,752	816,264	1,072,614	829,506	1,482,634	1,066,127	1,055,930	1,359,335	1,283,469	709,365	1,307,072	1,424,419	1,427,342
<b>19 EXPENSES</b>													
20 Salaries & Wages	(594,940)	(615,795)	(715,952)	(599,975)	(653,889)	(689,174)	(657,310)	(629,319)	(704,446)	(644,090)	(619,099)	(644,575)	(603,347)
21 Employee Benefits	(130,880)	(136,716)	(152,693)	(132,652)	(149,689)	(145,476)	(137,385)	(136,531)	(146,788)	(127,903)	(128,102)	(130,336)	(125,364)
22 Contract Labor	(73,221)	(66,976)	(22,231)	(29,627)	(58,958)	(78,023)	(61,434)	(94,163)	(104,300)	(88,280)	(92,392)	(133,018)	(99,499)
23 Professional Fees - Medical	(215,419)	(224,496)	(228,300)	(209,676)	(255,465)	(236,048)	(215,157)	(228,278)	(233,242)	(125,933)	(240,346)	(233,536)	(234,375)
24 Professional Fees - Other	(36,497)	(60,574)	(51,978)	(21,289)	(14,023)	(16,820)	(31,032)	(19,919)	(38,889)	(15,234)	(23,250)	(22,284)	(23,834)
25 Supplies	(105,276)	(149,251)	(90,280)	(114,918)	(90,574)	(114,192)	(88,320)	(101,269)	(95,445)	(140,738)	(145,579)	(162,364)	(164,371)
26 Purchased Services	(150,944)	(142,085)	(168,143)	(145,151)	(206,899)	(143,481)	(146,016)	(160,004)	(160,371)	(112,826)	(127,018)	(187,626)	(151,888)
27 Insurance	(10,360)	(10,662)	(10,313)	(10,440)	(10,453)	(10,446)	(10,376)	(10,038)	(12,291)	(13,212)	(12,114)	(12,266)	(12,309)
28 Rentals and Leases	(13,666)	(14,065)	(14,176)	(15,761)	(14,661)	(14,661)	(15,310)	(14,640)	(14,845)	(14,959)	(15,573)	(15,388)	(17,994)
29 Repairs and Maintenance	(15,305)	(13,896)	(15,179)	(18,458)	(19,806)	(18,394)	(17,885)	(17,409)	(31,767)	(11,460)	(15,530)	(20,639)	(16,958)
30 Utilities and Telephone	(29,732)	(33,531)	(29,979)	(30,572)	(36,061)	(26,433)	(25,040)	(26,984)	(27,166)	(23,511)	(26,325)	(22,592)	(29,770)
31 Depreciation & Amortization	(35,962)	(35,962)	(36,050)	(36,050)	(35,830)	(38,854)	(38,854)	(38,854)	(39,253)	(38,377)	(38,376)	(38,620)	(38,814)
32 Other Expenses	(28,825)	(40,299)	(29,789)	(26,646)	(16,716)	(32,204)	(37,660)	(24,753)	(47,610)	(34,915)	(17,552)	(28,976)	(35,176)
33 Total Operating Expenses	(1,441,029)	(1,544,312)	(1,565,063)	(1,395,258)	(1,564,122)	(1,564,308)	(1,471,780)	(1,502,160)	(1,656,413)	(1,391,438)	(1,501,255)	(1,652,221)	(1,553,698)
34 Income From Operations	(624,277)	(728,048)	(492,449)	(565,751)	(81,488)	(498,181)	(415,850)	(142,824)	(372,945)	(682,073)	(194,183)	(227,802)	(126,356)
35 Tax Revenue	-	-	293,428	-	-	-	247,599	-	-	-	-	-	-
36 IGT - Incoming Portion	-	483,447	-	936,566	-	-	3,769,868	-	-	-	27,248	-	-
37 Non Capital Grants and Donations	419	1,993	11,165	86,317	86,317	-	26,000	53,855	-	-	1,029	10,000	20,000
38 Interest Income	93	288	18,928	73	160	12,407	145	5,999	9,280	146	123	7,924	999
39 Interest Expense	(483)	(518)	(471)	(446)	(435)	(426)	(436)	(432)	(490)	(454)	(639)	(496)	(376)
40 Non-Operating Income (Expense)	-	-	-	-	-	-	-	-	-	-	-	-	-
41 Total Non-Operating Gain (Loss)	29	485,209	325,051	936,193	86,042	11,981	273,309	3,829,289	8,790	(308)	27,761	17,428	20,623
42 Net Income	(624,248)	(242,839)	(169,399)	370,442	4,554	(486,199)	(142,541)	3,686,465	(364,154)	(682,381)	(166,423)	(210,374)	(105,734)
43 Operating Margin %	(76.4%)	(89.2%)	(45.9%)	(68.2%)	(5.5%)	(46.7%)	(39.4%)	(10.5%)	(29.1%)	(96.2%)	(14.9%)	(16.0%)	(8.9%)
44 Net Margin %	(76.4%)	(29.8%)	(15.8%)	44.7%	0.3%	(45.6%)	(13.5%)	271.2%	(28.4%)	(96.2%)	(12.7%)	(14.8%)	(7.4%)
45 Payroll as % of Operating Expense	41.29%	39.88%	45.75%	43.00%	41.81%	44.06%	44.66%	41.89%	42.53%	46.29%	41.24%	39.01%	38.83%
46 IGT Transaction Summary													
47 Outgoing	211,750	292,675	-	2,877	991,218	303,635	(34,767)	-	-	14,043	-	503,184	-
48 Incoming	-	483,447	-	936,566	-	-	3,769,868	-	-	27,248	-	-	-
49 Net Impact	(211,750)	190,772	-	936,566	(2,877)	(991,218)	(303,635)	3,804,635	-	(14,043)	27,248	(503,184)	-

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Unaudited	Audited	Audited	FY 2022-2021	
	FY 2022	FY 2021	FY 2020	FY 2019	\$ Change	% Change
	as of 11/30/2021	as of 6/30/2021	6/30/2020	6/30/2019		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 1,463,268	\$ 3,115,934	\$ 902,195	\$ 18,884	\$ (1,652,666)	-53.04%
Short-term Investments	4,241,239	3,491,944	7,292,277	7,317,637	749,295	21.46%
<b>Total Cash and Equivalents</b>	<b>5,704,508</b>	<b>6,607,878</b>	<b>8,194,471</b>	<b>7,336,520</b>	<b>(903,370)</b>	<b>-13.67%</b>
Patient Accounts Receivable	5,039,787	3,570,234	3,600,952	4,582,957	1,469,554	41.16%
Accounts Receivable Reserves	(2,920,751)	(2,453,764)	(2,495,773)	(3,096,844)	(466,987)	19.03%
<b>Net Accounts Receivable</b>	<b>2,119,037</b>	<b>1,116,470</b>	<b>1,105,179</b>	<b>1,486,113</b>	<b>1,002,567</b>	<b>89.80%</b>
<i>% of Gross Accounts Receivable</i>	<i>42.0%</i>	<i>31.3%</i>	<i>30.7%</i>	<i>32.4%</i>		
Inventory	325,136	325,481	264,374	250,386	(345)	-0.11%
Other Assets- Due (to)/from gov't payers	(23,006)	797,961	1,346,360	669,462	(820,967)	-102.88%
Board Restricted Funds - Facility Capital	903,986	1,253,165	1,299,283	513,400	(349,179)	
Board Restricted Funds	5,091,269	6,582,695	4,854,496	612,125	(1,491,426)	-22.66%
Total Other Assets	6,297,386	8,959,303	7,764,513	2,045,374	(2,661,917)	-29.71%
<b>Total Current Assets</b>	<b>14,120,931</b>	<b>16,683,651</b>	<b>17,064,163</b>	<b>10,868,007</b>	<b>(2,562,720)</b>	<b>-15.36%</b>
<b>Fixed Assets</b>						
Land	90,610	90,610	90,609.80	90,610	0	0.00%
Buildings	5,762,782	5,762,782	5,741,619	5,532,267	0	0.00%
Capital Equipment	6,313,019	5,861,094	5,624,264	5,033,846	451,925	7.71%
Total Plant & Equipment	12,166,410	11,714,485	11,456,492	10,656,723	451,925	3.86%
Accumulated Depreciation	(9,556,763)	(9,363,323)	(8,924,179)	(8,493,946)	(193,440)	2.07%
<b>Net Fixed Assets</b>	<b>2,609,647</b>	<b>2,351,162</b>	<b>2,532,313</b>	<b>2,162,778</b>	<b>258,485</b>	<b>10.99%</b>
<b>TOTAL ASSETS</b>	<b>\$ 16,730,578</b>	<b>\$ 19,034,812</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ (2,304,235)</b>	<b>-12.11%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 942,160	\$ 491,693	\$ 513,833	\$ 626,379	\$ 450,467	91.62%
Accrued Payroll & Benefits	735,731	779,147	620,243	562,461	(43,415)	-5.57%
Accrued Other Liabilities	5,370,940	4,517,189	4,501,218	207,968	853,751	0.00%
<b>Total Current Liabilities</b>	<b>7,048,832</b>	<b>5,788,029</b>	<b>5,635,295</b>	<b>1,396,807</b>	<b>1,260,803</b>	<b>21.78%</b>
<b>Long-Term Liabilities</b>						
Loans	0	1,508,168	1,508,168	14,250	(1,508,168)	-100.00%
Capitalized Leases	75,974	86,552	110,836	133,793	(10,577)	-12.22%
<b>Total Long-Term Liabilities</b>	<b>75,974</b>	<b>1,594,720</b>	<b>1,619,004</b>	<b>148,043</b>	<b>(1,518,745)</b>	<b>-95.24%</b>
<b>TOTAL LIABILITIES</b>	<b>7,124,806</b>	<b>7,382,748</b>	<b>7,254,299</b>	<b>1,544,850</b>	<b>(257,942)</b>	<b>-3.49%</b>
<b>FUND BALANCE</b>	<b>9,605,771</b>	<b>11,652,064</b>	<b>12,342,178</b>	<b>11,485,935</b>	<b>(2,046,293)</b>	<b>-17.56%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 16,730,578</b>	<b>\$ 19,034,812</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ (2,304,235)</b>	<b>-12.11%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of November 30, 2021

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Nov 30, 2021</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan	1,508,168	May 2020			May 2022		0
<b><u>Total Loans</u></b>	<b><u>2,410,058</u></b>			<b><u>0</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	75,974
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>2,492</u></b>			<b><u>75,974</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>3,082,811</u></b>			<b><u>2,492</u></b>			<b><u>75,974</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	<b>YTD</b>
	<b>11/30/2021</b>
<b>Net Income (Loss)</b>	\$ (1,529,065)
<b>Changes in:</b>	
Depreciation	193,440
(Increase)/Decrease in Net Accounts Receivable	(1,002,567)
(Increase)/Decrease in Inventory	345
(Increase)/Decrease in Other Assets	820,967
Increase/(Decrease) in Accounts Payable	450,467
Increase/(Decrease) in Accrued Payroll & Benefits	(43,415)
Increase/(Decrease) in Other Accrued Liabilities	853,751
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>1,272,988</u>
Purchases of Equipment	(451,925)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(451,925)</u>
Proceeds from New Loans	-
Principal Payments of Loans	(1,508,168)
Principal Payments under Capital Leases	(10,577)
Principal Payments under Inter-Governmental Transfer Program	(517,227)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(2,035,973)</u>
Net Change in Cash and Cash Equivalents	(2,743,975)
Cash and Cash Equivalents, Beginning of Period	<u>14,443,739</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 11,699,763</u></u>

\*Inclusive of Board Restricted Cash

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 1,446,456
Suspense General Ledger for Receipts Pending R.A.'s	2,560
Payroll Checking - US Bank	13,907
Business Savings - Plumas Bank	1,487
Petty Cash - Receptionists	645
Local Agency Investment Fund	10,176,088
Series EE Bonds	58,620
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 11,699,763</u></u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF NOVEMBER 2021**

**MONTH TO DATE**

	<b>CURRENT MONTH NOV 2021</b>	<b>PRIOR MONTH OCT 2021</b>	<b>PRIOR YEAR MONTH NOV 2020</b>
<b>1. In Patient Stays</b>			
1.a Admissions	9	16	7
1.b Discharges	12	15	8
<b>2. Out Patient Observations</b>	<b>14</b>	<b>11</b>	<b>5</b>
<b>3. Out Patient Surgeries</b>	<b>21</b>	<b>10</b>	<b>5</b>
<b>4. Emergency Visits</b>	<b>214</b>	<b>238</b>	<b>167</b>
<b>5. Lab Procedures</b>	<b>2,252</b>	<b>2,696</b>	<b>2,505</b>
<b>6. Radiology Procedures</b>	<b>240</b>	<b>285</b>	<b>221</b>
6.a X-Ray Procedures	144	172	121
6.b Mammography	0	0	0
6.c MRI	0	3	6
6.d Ultrasound	12	7	4
6.e C T Scan	84	103	90
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	<b>274</b>	<b>185</b>	<b>52</b>
<b>8. CardioPulmonary EKG/Holter</b>	<b>43</b>	<b>59</b>	<b>47</b>
<b>9. Stress Tests</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>10. Physical Therapy</b>	<b>242</b>	<b>306</b>	<b>248</b>
<b>11. Lake Almanor Clinic Visits</b>	<b>646</b>	<b>740</b>	<b>670</b>
Dr. Ware	164	183	182
Dr. Walls	120	141	140
Dr. Cooper	131	150	144
NP Office/Nielsen/Troxell	0	12	0
NP Walk-in/Hayden	167	181	147
Specialty/Other	64	73	57

**YEAR TO DATE**

<b>JULY 2021 NOV 2021</b>	<b>JULY 2020 NOV 2020</b>
52	28
52	29
53	59
50	69
1,072	1,215
11,149	13,708
1,191	1,611
750	855
0	0
16	34
44	85
381	637
0	0
827	349
249	264
2	1
1,097	1,326
2,889	3,783
761	877
526	703
630	726
47	303
661	759
264	415

**ACUTE CARE**

<b>12. Acute Patient Days</b>	<b>64</b>	<b>45</b>	<b>22</b>
<b>13. Acute ADC</b>	<b>2.13</b>	<b>1.45</b>	<b>0.73</b>
<b>14. % Occupancy</b>	<b>21.33</b>	<b>14.52</b>	<b>7.33</b>
<b>15. Avg Length of Stay</b>	<b>7.11</b>	<b>2.81</b>	<b>3.14</b>
<b>16. Swing Bed Days</b>	<b>28</b>	<b>0</b>	<b>11</b>
<b>17. Swing Bed ADC</b>	<b>0.93</b>	<b>0.00</b>	<b>0.37</b>
<b>18. Total ADC</b>	<b>3.07</b>	<b>1.45</b>	<b>1.10</b>

219	71
1.43	0.46
14.31	4.64
4.21	2.54
39	45
0.25	0.29
1.69	0.76

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	<b>381</b>	<b>436</b>	<b>285</b>
<b>20. Average Daily Census</b>	<b>12.70</b>	<b>14.06</b>	<b>9.50</b>
<b>21. % Occupancy</b>	<b>79.38</b>	<b>87.90</b>	<b>59.38</b>

2,252	1,637
14.72	10.70
91.99	66.87

**TOTALS**

<b>22. Patient Days</b>	<b>473</b>	<b>481</b>	<b>318</b>
<b>23. Average Daily Census</b>	<b>15.77</b>	<b>15.52</b>	<b>10.60</b>
<b>24. Total Adjusted Patient Days</b>	<b>1,120</b>	<b>1,606</b>	<b>1,404</b>

2,510	1,753
16.41	11.46
7,183	10,789

Seneca Healthcare District  
Gross Outpatient Revenue  
November 2021

Month Ended 11/30/21

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	41,617.00	25,524.24	16,092.76
ER	252,195.00	221,958.84	30,236.16
ER Phy	86,247.00	78,375.48	7,871.52
Surgery	64,084.00	62,503.44	1,580.56
Anesth		3,078.72	(3,078.72)
CS	8,251.00	9,433.98	(1,182.98)
LAC	176,305.21	209,267.34	(32,962.13)
LAB	254,919.15	229,216.98	25,702.17
Blood Gas	2,631.00	2,564.57	66.43
Blood Bank		420.96	(420.96)
EKG	20,646.00	29,122.04	(8,476.04)
Stress		227.14	(227.14)
Radiology	58,093.00	64,134.43	(6,041.43)
Mammo			-
MRI		22,766.76	(22,766.76)
Ultrasound	10,825.00	11,571.72	(746.72)
CT Scan	138,889.00	181,574.40	(42,685.40)
OP Proc	4,333.00	-	4,333.00
Pharmacy	129,626.00	146,291.47	(16,665.47)
RT	8,334.00	10,345.62	(2,011.62)
PT	89,706.00	81,632.88	8,073.12
OT		-	-
Telemed			-
Totals	1,346,701.36	1,390,011.01	(43,309.65)



Seneca Healthcare District  
Professional Fees- Medical  
November 30, 2021

G/L #	Description	Actual ME 11/30/2021	Budget ME 11/30/2021	(Over)/Under Budget	Actual YTD 11/30/2021	Budget YTD 11/30/2021	(Over)/Under Budget
	Grand Total	234,375.16	230,701.24	(3,673.92)	1,067,432.20	1,180,026.22	112,594.02
41220040	EMERG RM PHYSICIAN FEES	94,200.00	97,200.00	3,000.00	433,237.15	495,720.00	62,482.85
	SHD Contracted Physicians	94,200.00	97,200.00	3,000.00	395,685.15	455,480.48	59,795.33
	Locums Physicians	-	-	-	37,552.00	40,239.52	2,687.52
41220044	SURGERY PHYSICIAN FEES	20,021.34	14,922.08	(5,099.26)	58,027.60	74,610.39	16,582.79
41220044	Surgery - Surgeries Call	13,788.06	7,155.41	(6,632.65)	32,775.10	35,777.06	3,001.96
	Clinic	2,633.28	4,166.67	1,533.39	9,652.50	20,833.33	11,180.83
	CRNA	3,600.00	3,600.00	-	15,600.00	18,000.00	2,400.00
41220049	LK ALMANOR PHYSICIAN FEES	79,298.58	79,712.50	413.92	410,821.33	415,362.50	4,541.17
41229049	SHD Contracted Physicians	61,621.58	57,666.67	(3,954.91)	296,852.47	298,333.33	1,480.86
	FNP Supervision	2,550.00	4,112.50	1,562.50	14,400.00	20,562.50	6,162.50
	FNP Office	-	-	-	-	-	-
	Walk-In Clinic	13,307.00	13,600.00	293.00	80,766.36	74,800.00	(5,966.36)
	Telemedicine	1,820.00	4,333.33	2,513.33	18,802.50	21,666.67	2,864.17
		79,298.58	79,712.50	413.92	410,821.33	415,362.50	4,541.17
	Other Professional Fees- Medical	40,855.24	38,866.67	(1,988.57)	165,346.12	194,333.33	28,987.21