



**Seneca Healthcare District
Financial Statements - Board Report
May 2021**

Summary

Seneca Healthcare District had a net loss of \$143k, during the month, compared to a budgeted loss of \$182k; for a positive variance of \$39k. This was primarily due to a positive variance in total operating expenses and non-operating revenue (2 COVID grants), which was somewhat offset by a negative variance in gross patient revenue.

Revenues

Gross patient revenue, for the month, ended at \$1.81M compared to a budgeted amount of \$1.85M, for a negative variance of \$44k. Net patient revenue as a percent of gross was 56.9%, compared to a budget of 56.9%, although there were continued adjustments for non-billable COVID related testing.

There were 10 acute inpatient days in the month (budget of 22), and 23 swing bed days (budget of 27), resulting in an average daily census (ADC) of 1.06 patients per day. The skilled nursing unit had an ADC of 12.90 (budget of 15), resulting in an occupancy percent of 80.65%.

Outpatient revenue was slightly above budget (see attached analysis) and well above the amount for May 2020, but significantly below the amount for May 2019. Lake Almanor Clinic Visits were 675 versus a budget of 922.

Expenses

Total operating expenses for the month were \$1.47M, versus a budget of \$1.51M, for a negative variance of \$39k.

Salaries & Wages: Salaries and wages were over budget by \$30k.

FTEs, for the month, were 104.09 versus a budget of 103.66 and the average hourly wage (AHW) was \$35.00 versus a budget of \$33.96.

Contract Labor: Contract labor was under budget by \$19k, this month. FTEs, for the month, were 5.19 versus a budget of 5.80.

Pro Fees Medical: See attached analysis

Pro Fees Other: Over budget \$14k due to legal expenses for one matter.

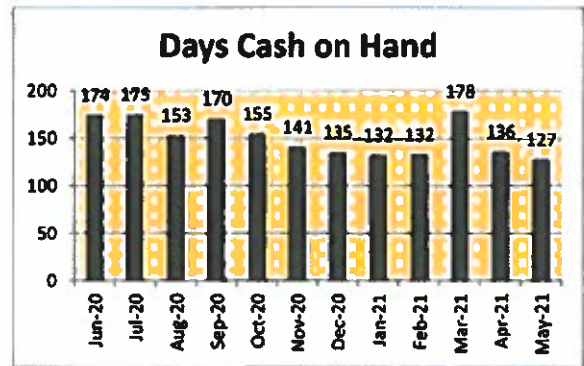
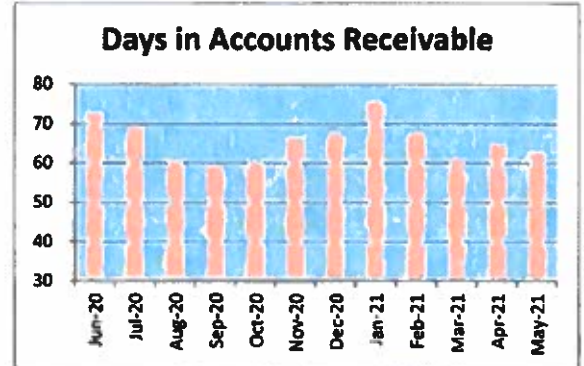
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Days of cash on hand decreased from 135.8 to 127.1, due to the loss for the month and the IGTs for AB 113 (\$35k) and the PRIME Grant (\$269k).

Revenue Cycle

Gross accounts receivable ended the month at \$3.60M, which is a \$7k increase over last month. Gross accounts receivable days decreased this month to 62.6 and remains outside the best practices target of 45-55 days.



Current Ratio.....	2.66
Operating Margin.....	-42.7%
Days in Accounts Receivable.....	62.6
Long-Term Debt to Capitalization.....	0.10
Debt Service Coverage.....	-2,985%
Days Cash on Hand Excl. Board Restr.....	127.1

**Seneca Healthcare District
Income Statement
For the Month of May 2021**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		32,290	74,869	(42,579)		503,724	811,485	(307,761)
3 Inpatient Revenue - Swing Bed		73,117	84,836	(11,719)		470,492	498,088	(27,576)
4 Inpatient Revenue - SNF		248,056	237,150	10,906		1,997,042	2,281,230	(284,188)
5 Inpatient Revenue - Ancillary		75,018	91,946	(16,828)		882,922	834,470	48,452
6 Inpatient Revenue - Total		428,481	488,701	(60,220)		3,854,180	4,425,253	(571,074)
7 Outpatient Revenue		1,377,827	1,361,498	16,331		15,641,283	15,285,512	355,770
8 Total Patient Revenue		1,806,309	1,850,198	(43,889)		19,495,463	19,710,766	(215,303)
9 Contractual Allowances		(657,015)	(703,785)	46,770		(6,902,181)	(7,497,654)	595,473
10 Charity Discount		(11,647)	(1,071)	(10,576)		(40,209)	(11,410)	(28,799)
11 Other Allowances		(87,351)	(40,471)	(46,880)		(752,205)	(431,152)	(321,053)
12 Bad Debt		(22,754)	(51,550)	28,796		(428,887)	(549,183)	120,296
13 Total Deductions		(778,766)	(796,878)	18,111		(8,123,481)	(8,489,399)	365,917
14 Net Patient Revenue		1,027,543	1,053,320	(25,778)		11,371,981	11,221,367	150,614
% of Gross Revenue	56.9%		58.9%	0.0%		58.3%	56.9%	1.4%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		28,388	35,333	(6,945)		393,694	388,667	5,027
18 Total Operating Revenue		1,055,930	1,088,654	(32,724)		11,765,675	11,610,034	155,641
19 EXPENSES								
20 Salaries & Wages	64.0%	(657,310)	(627,536)	(29,774)	61.7%	(7,012,045)	(6,752,184)	(259,862)
21 Employee Benefits	13.4%	(137,385)	(141,368)	3,981	13.7%	(1,552,806)	(1,559,807)	7,002
22 Contract Labor	6.0%	(61,434)	(80,253)	18,820	7.3%	(825,969)	(867,547)	41,577
23 Professional Fees - Medical	20.9%	(215,157)	(261,191)	46,034	23.2%	(2,642,437)	(2,874,076)	231,639
24 Professional Fees - Other	3.0%	(31,032)	(16,744)	(14,289)	3.4%	(386,594)	(253,552)	(133,042)
25 Supplies	8.6%	(88,320)	(79,877)	(8,444)	10.4%	(1,186,687)	(926,149)	(260,538)
26 Purchased Services	14.2%	(146,016)	(152,427)	6,411	15.1%	(1,711,877)	(1,719,121)	7,445
27 Insurance	1.0%	(10,376)	(12,002)	1,626	1.0%	(114,547)	(132,025)	17,478
28 Rentals and Leases	1.5%	(15,310)	(18,497)	3,186	1.4%	(160,327)	(175,463)	15,136
29 Repairs and Maintenance	0.8%	(7,885)	(17,773)	9,889	1.5%	(174,300)	(198,654)	24,354
30 Utilities and Telephone	2.4%	(25,040)	(28,054)	3,014	2.8%	(322,598)	(346,854)	24,256
31 Depreciation & Amortization	3.8%	(38,854)	(37,742)	(1,112)	3.5%	(400,307)	(415,163)	14,856
32 Other Expenses	3.7%	(37,660)	(37,005)	(655)	2.6%	(296,822)	(301,588)	4,766
33 Total Operating Expenses	143.2%	(1,471,780)	(1,510,485)	38,686	147.6%	(16,787,117)	(16,522,183)	(264,934)
34 Income From Operations	-40.5%	(415,850)	(421,812)	5,962	-44.2%	(5,021,442)	(4,912,149)	(109,293)
35 Tax Revenue	24.1%	247,599	240,000	7,599	4.8%	541,027	495,000	46,027
36 IGT - Incoming Portion	0.0%	-	-	-	19.6%	2,230,013	1,453,891	776,122
37 Non Capital Grants and Donations	2.5%	26,000	-	26,000	1.5%	167,165	84,317	82,848
38 Interest Income	0.0%	145	600	(455)	0.8%	91,465	89,400	2,065
39 Interest Expense	0.0%	(436)	(510)	74	0.0%	(5,583)	(6,060)	477
40 Non-Operating Income (Expense)	0.0%	-	-	-	6.1%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	26.6%	273,309	240,090	33,219	32.7%	3,722,886	2,652,015	1,070,871
42 Net Income	-13.9%	(142,541)	(181,722)	39,180	-11.4%	(1,298,556)	(2,260,134)	961,579
43 Operating Margin %		(39.4%)	(38.7%)	-0.64%		(42.7%)	(42.3%)	-0.37%
44 Net Margin %		(13.5%)	(16.7%)	3.19%		(11.0%)	(19.5%)	8.43%
45 Payroll as % of Operating Expense		44.66%	41.55%	3.12%		41.77%	40.87%	0.90%
46 IGT Transaction Summary								
47 Outgoing		303,635	-	(303,635)		2,207,156	677,675	(1,529,481)
48 Incoming		-	-	-		2,230,013	2,097,781	132,232
49 Net Impact		(303,635)	-	(303,635)		22,857	1,420,106	(1,397,249)

**Seneca Healthcare District
Income Statement
13-Month Trend Ended May 31, 2021**

	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21
REVENUE													
1 Inpatient Revenue - Acute	38,748	29,061	77,496	19,374	29,061	32,290	71,028	16,145	106,557	41,977	22,603	54,893	32,290
2 Inpatient Revenue - Swing	-	-	38,148	69,938	-	-	34,989	98,549	69,938	12,716	-	73,117	73,117
3 Inpatient Revenue - SNF	218,240	195,237	181,560	173,910	168,300	165,173	145,257	183,285	156,618	206,507	206,507	226,971	248,056
4 Inpatient Revenue - Ancillary	38,501	41,875	81,721	54,313	79,001	38,733	91,538	55,471	197,644	77,018	43,441	89,024	75,018
5 Inpatient Revenue - Total	293,489	266,172	378,925	317,535	276,362	236,196	342,802	331,460	537,534	288,330	272,551	444,005	428,481
6 Outpatient Revenue	1,001,143	1,535,314	1,742,465	1,918,405	1,601,549	1,563,601	1,170,695	1,040,219	1,284,479	1,178,183	1,362,672	1,396,187	1,377,827
7 Total Patient Revenue	1,294,632	1,801,486	2,121,390	2,235,940	1,877,911	1,801,797	1,513,496	1,371,678	1,822,013	1,466,512	1,635,223	1,843,193	1,806,309
8 Contractual Allowances	(361,002)	(598,181)	(906,880)	(867,827)	(651,856)	(698,604)	(621,772)	(424,824)	(722,264)	(587,785)	(86,286)	(677,236)	(667,015)
9 Charity Discount	(7)	(13,648)	(8)	(489)	(8)	(6,839)	(875)	(3,284)	(6,787)	(1,135)	(1,355)	(7,808)	(11,647)
10 Other Allowances	(47,786)	(37,313)	(33,849)	(38,065)	(38,686)	(77,893)	(46,354)	(117,491)	(50,932)	(72,651)	(102,500)	(90,453)	(87,381)
11 Bad Debt	(44,563)	(17,376)	(55,448)	(65,608)	(85,681)	(48,000)	(58,850)	(49,277)	(533)	(3,248)	(2,099)	(37,376)	(22,754)
12 Total Deductions	(453,368)	(681,765)	(996,185)	(969,788)	(774,249)	(831,338)	(727,850)	(594,878)	(780,488)	(664,819)	(192,239)	(812,874)	(778,766)
13 Net Patient Revenue	841,263	1,109,720	1,125,204	1,266,152	1,103,662	970,457	785,646	776,803	1,041,517	801,694	1,442,984	1,030,319	1,027,543
14 % of Gross Revenue	65.0%	61.6%	53.0%	54.8%	58.8%	53.9%	51.9%	56.6%	57.2%	54.7%	88.7%	55.9%	56.9%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	34,545	34,797	38,986	26,503	58,720	38,184	31,108	38,461	31,086	27,813	39,851	35,608	28,388
18 Total Operating Revenue	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752	816,264	1,072,614	829,508	1,482,834	1,066,127	1,055,930
EXPENSES													
19 Salaries & Wages	(589,471)	(572,625)	(584,813)	(754,067)	(538,815)	(607,315)	(594,940)	(615,795)	(715,952)	(589,975)	(653,889)	(695,174)	(657,310)
20 Employee Benefits	(139,128)	(136,741)	(146,766)	(160,395)	(127,810)	(132,340)	(130,880)	(136,718)	(152,663)	(132,652)	(149,689)	(145,476)	(137,385)
21 Contract Labor	(112,004)	(109,714)	(110,794)	(148,844)	(85,214)	(80,650)	(73,221)	(88,976)	(29,877)	(58,958)	(78,023)	(81,434)	(61,434)
22 Professional Fees - Medical	(212,392)	(238,118)	(276,424)	(252,792)	(272,206)	(258,252)	(215,419)	(224,498)	(228,300)	(209,876)	(255,465)	(238,048)	(215,157)
23 Professional Fees - Other	(7,223)	(8,397)	(20,316)	(37,409)	(56,013)	(40,544)	(38,497)	(60,574)	(51,978)	(21,288)	(14,023)	(16,920)	(31,032)
24 Supplies	(78,282)	(85,415)	(98,125)	(112,155)	(103,247)	(120,247)	(105,278)	(149,251)	(90,280)	(114,918)	(90,574)	(114,192)	(88,320)
25 Purchased Services	(142,399)	(105,684)	(134,391)	(165,311)	(145,978)	(163,276)	(150,944)	(142,095)	(166,183)	(145,151)	(208,899)	(143,481)	(146,016)
26 Insurance	(12,546)	(12,118)	(10,475)	(10,722)	(10,091)	(10,209)	(10,360)	(10,862)	(10,313)	(10,440)	(10,453)	(10,448)	(10,310)
27 Rentals and Leases	(13,538)	(13,313)	(13,075)	(13,988)	(13,005)	(13,036)	(13,668)	(14,065)	(14,178)	(19,604)	(15,761)	(14,861)	(15,310)
28 Repairs and Maintenance	(13,205)	(12,348)	(15,425)	(10,872)	(12,029)	(27,052)	(15,309)	(13,898)	(15,179)	(18,458)	(19,806)	(19,394)	(7,885)
29 Utilities and Telephone	(28,920)	(26,131)	(25,278)	(28,338)	(27,549)	(30,085)	(29,732)	(33,531)	(29,978)	(30,572)	(36,061)	(26,433)	(25,040)
30 Depreciation & Amortization	(35,725)	(35,613)	(35,411)	(35,982)	(35,982)	(35,982)	(35,982)	(35,982)	(36,050)	(36,050)	(35,630)	(38,854)	(38,854)
31 Other Expenses	(16,753)	(17,986)	(24,602)	(19,037)	(16,070)	(24,974)	(28,825)	(40,259)	(29,789)	(26,646)	(16,176)	(32,204)	(37,660)
32 Total Operating Expenses	(1,411,545)	(1,384,365)	(1,485,895)	(1,749,320)	(1,453,989)	(1,542,041)	(1,441,029)	(1,544,312)	(1,565,063)	(1,395,258)	(1,564,122)	(1,564,308)	(1,471,780)
33 Income From Operations	(535,736)	(238,868)	(333,725)	(456,666)	(291,807)	(533,400)	(624,277)	(728,048)	(492,449)	(565,751)	(81,488)	(496,181)	(415,850)
34 Tax Revenue	236,771	-	-	-	-	-	-	-	293,428	-	-	-	247,598
35 IGT - Incoming Portion	459,000	-	-	810,000	-	-	-	483,447	-	936,566	-	-	26,000
36 Non-Capital Grants and Donations	507	1,473	32,591	445	666	25,669	93	288	18,928	73	160	12,407	145
37 Interest Expense	(575)	(551)	(511)	(502)	(847)	(506)	(483)	(518)	(471)	(448)	(435)	(426)	(438)
38 Non-Operating Income (Expense)	650,550	600,458	624,568	73,739	482	-	-	-	-	-	-	-	-
39 Total Non-Operating Gain (Loss)	1,348,249	609,957	668,514	73,762	822,731	42,066	29	485,209	323,051	938,193	86,042	11,981	273,309
40 Net Income	810,513	370,089	334,789	(382,904)	531,124	(491,335)	(624,248)	(242,839)	(169,389)	370,442	4,554	(486,199)	(142,541)
41 Operating Margin %	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(76.4%)	(89.2%)	(45.9%)	(68.2%)	(5.5%)	(46.7%)	(39.4%)
42 Net Margin %	92.5%	32.3%	28.8%	(29.6%)	45.7%	(48.7%)	(78.4%)	(29.8%)	(15.8%)	44.7%	0.3%	(45.6%)	(13.5%)
43 Payroll as % of Operating Expense	42.47%	41.36%	39.09%	43.11%	37.06%	39.38%	41.29%	39.88%	45.75%	43.00%	41.81%	44.06%	44.66%
44 IGT Transaction Summary													
45 Outgoing	24,095	-	-	405,000	-	-	211,750	282,675	2,877	991,218	303,635	-	-
46 Incoming	459,000	-	-	810,000	-	-	483,447	-	936,566	-	-	-	-
47 Net Impact	434,905	-	-	(405,000)	810,000	-	(211,750)	180,772	938,566	-	(2,877)	(991,218)	(303,635)

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 5/31/2021	6/30/2020	6/30/2019	6/30/2018		
ASSETS						
Current Assets						
Cash	\$ 379,565	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ (522,630)	-57.93%
Short-term Investments	5,838,171	7,292,277	7,317,637	1,785,509	(1,454,105)	-19.94%
Total Cash and Equivalents	6,217,736	8,194,471	7,336,520	4,834,627	(1,976,736)	-24.12%
Patient Accounts Receivable	3,599,708	3,600,952	4,582,957	3,690,839	(1,244)	-0.03%
Accounts Receivable Reserves	(2,390,904)	(2,495,773)	(3,096,844)	(2,351,508)	104,868	-4.20%
Net Accounts Receivable	1,208,803	1,105,179	1,486,113	1,339,331	103,624	9.38%
<i>% of Gross Accounts Receivable</i>	<i>33.6%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	284,313	264,374	250,386	271,364	19,939	7.54%
Other Assets	(285,539)	1,346,360	669,462	386,736	(1,631,899)	-121.21%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,234,162	4,854,496	612,125	569,274	(620,334)	-12.78%
Total Other Assets	5,486,102	7,764,513	2,045,374	1,727,373	(2,278,411)	-29.34%
Total Current Assets	12,912,641	17,064,163	10,868,007	7,901,332	(4,151,523)	-24.33%
Fixed Assets						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,762,782	5,741,619	5,532,267	5,474,869	21,163	0.37%
Capital Equipment	5,846,869	5,624,264	5,033,846	4,551,366	222,605	3.96%
Total Plant & Equipment	11,700,260	11,456,492	10,656,723	10,116,844	243,768	2.13%
Accumulated Depreciation	(9,324,486)	(8,924,179)	(8,493,946)	(8,112,122)	(400,307)	4.49%
Net Fixed Assets	2,375,774	2,532,313	2,162,778	2,004,722	(156,539)	-6.18%
TOTAL ASSETS	\$ 15,288,415	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (4,308,062)	-21.98%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 381,948	\$ 513,833	\$ 626,379	\$ 459,765	\$ (131,886)	-25.67%
Accrued Payroll & Benefits	753,756	620,243	562,461	470,965	133,513	21.53%
Accrued Other Liabilities	3,719,515	4,501,218	207,968	138,836	(781,703)	0.00%
Total Current Liabilities	4,855,219	5,635,295	1,396,807	1,069,566	(780,076)	-13.84%
Long-Term Liabilities						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	88,561	110,836	133,793	155,519	(22,274)	-20.10%
Total Long-Term Liabilities	1,596,729	1,619,004	148,043	287,152	(22,274)	-1.38%
TOTAL LIABILITIES	6,451,948	7,254,299	1,544,850	1,356,718	(802,350)	-11.06%
FUND BALANCE	8,836,466	12,342,178	11,485,935	8,549,336	(3,505,711)	-28.40%
TOTAL LIABILITIES AND FUND BALANCE	\$ 15,288,415	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (4,308,062)	-21.98%

Seneca Healthcare District
 Detail of Long Term Debt
 As of May 31, 2021

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on May 31, 2021</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<u>Total Loans</u>	<u>2,410,058</u>			<u>0</u>			<u>1,508,168</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	88,561
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>88,561</u>
<u>Total Long Term Liabilities</u>	<u>3,082,811</u>			<u>2,492</u>			<u>1,596,729</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

		YTD
		5/31/2021
Net Income (Loss)	\$	(1,298,556)
Changes In:		
Depreciation		400,307
(Increase)/Decrease in Net Accounts Receivable		(103,624)
(Increase)/Decrease in Inventory		(19,939)
(Increase)/Decrease in Other Assets		1,631,899
Increase/(Decrease) in Accounts Payable		(131,886)
Increase/(Decrease) in Accrued Payroll & Benefits		133,513
Increase/(Decrease) in Other Accrued Liabilities		(781,703)
Net Cash Provided (Used) by Operating Activities		1,128,567
Purchases of Equipment		(243,768)
Net Cash Provided (Used) in Investing Activities		(243,768)
Proceeds from New Loans		-
Principal Payments of Loans		-
Principal Payments under Capital Leases		(22,274)
Principal Payments under Inter-Governmental Transfer Program		(2,207,156)
Net Cash Provided (Used) in Financing Activities		(2,229,430)
Net Change in Cash and Cash Equivalents		(2,643,187)
Cash and Cash Equivalents, Beginning of Period		14,348,250
Cash and Cash Equivalents, End of Period	\$	11,705,063
*Inclusive of Board Restricted Cash		

Cash Detail by Account

Operating Checking - Plumas Bank	\$	375,461
Suspense General Ledger for Receipts Pending R.A.'s		(17,177)
Payroll Checking - US Bank		20,935
Business Savings - Plumas Bank		309,513
Petty Cash - Receptionists		645
Local Agency Investment Fund		10,959,345
Series EE Bonds		56,340
Total Cash and Cash Equivalent Detail	\$	11,705,063

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF MAY 2021**

MONTH TO DATE

YEAR TO DATE

	CURRENT MONTH MAY 2021	PRIOR MONTH APR 2021	PRIOR YEAR MONTH MAY 2020
1. In Patient Stays			
1.a Admissions	4	3	4
1.b Discharges	4	4	4
2. Out Patient Observations	6	6	12
3. Out Patient Surgeries	1	21	0
4. Emergency Visits	227	171	172
5. Lab Procedures	2,834	2,945	1,948
6. Radiology Procedures	260	240	223
6.a X-Ray Procedures	143	126	130
6.b Mammography	0	0	0
6.c MRI	6	6	7
6.d Ultrasound	21	21	18
6.e C T Scan	90	87	68
6.f Dexascanner	0	0	0
7. Respiratory Therapy/ABG/PFT	91	51	45
8. CardioPulmonary EKG/Holter	80	44	27
9. Stress Tests	0	0	0
10. Physical Therapy	191	253	127
11. Lake Almanor Clinic Visits	675	685	661
Dr. Ware	142	155	166
Dr. Walls	124	145	104
Dr. Cooper	152	115	70
NP Office/Nielsen/Troxell	72	69	183
NP Walk-in/Hayden	148	98	76
Specialty/Other	37	103	62

	JULY 2020 MAY 2021	JULY 2019 MAY 2020
	51	67
	52	69
	95	146
	142	191
	2,180	2,323
	30,255	24,343
	2,946	2,858
	1,588	1,690
	0	0
	75	38
	184	159
	1,099	971
	0	0
	735	1,545
	550	608
	1	3
	2,788	2,632
	7,526	9,149
	1,739	1,783
	1,420	1,463
	1,541	1,356
	444	2,173
	1,516	1,421
	866	953

ACUTE CARE

12. Acute Patient Days	10	17	12
13. Acute ADC	0.32	0.57	0.39
14. % Occupancy	3.23	5.67	3.87
15. Avg Length of Stay	2.50	5.67	3.00
16. Swing Bed Days	23	23	0
17. Swing Bed ADC	0.74	0.77	0.00
18. Total ADC	1.06	1.33	0.39

	156	211
	0.47	0.63
	4.66	6.30
	3.06	3.15
	148	120
	0.44	0.36
	0.91	0.99

SKILLED NURSING UNIT

19. Patient Days	400	366	424
20. Average Daily Census	12.90	12.20	13.68
21. % Occupancy	80.65	76.25	85.48

	3,658	5,117
	10.92	15.27
	68.25	95.47

TOTALS

22. Patient Days	433	406	436
23. Average Daily Census	13.97	13.53	14.06
24. Total Adjusted Patient Days	1,825	1,685	1,923

	3,962	5,448
	11.83	16.26
	20,041	22,671

Seneca Healthcare District
 Gross Outpatient Revenue
 May 2021

	Month Ended 5/31/21		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	21,106.00	40,461.25	(19,355.25)
ER	263,145.00	198,846.20	64,298.80
ER Phy	93,754.00	75,867.90	17,886.10
Surgery	4,874.00	52,678.91	(47,804.91)
Anesth	2,114.00	5,624.40	(3,510.40)
CS	5,425.50	14,155.60	(8,730.10)
LAC	148,997.13	216,095.04	(67,097.91)
LAB	299,094.78	219,613.64	79,481.14
Blood Gas	-	2,881.97	(2,881.97)
Blood Bank	3,508.00	357.38	3,150.62
EKG	41,769.60	31,060.05	10,709.55
Stress	-	798.35	(798.35)
Radiology	64,731.90	71,523.22	(6,791.32)
Mammo	-	-	-
MRI	22,973.00	12,727.20	10,245.80
Ultrasound	19,816.00	12,362.57	7,453.43
CT Scan	163,347.00	155,870.71	7,476.29
OP Proc	3,438.00	8,313.00	(4,875.00)
Pharmacy	131,566.50	149,865.83	(18,299.33)
RT	10,760.00	12,833.43	(2,073.43)
PT	77,407.00	79,559.81	(2,152.81)
OT			-
Telemed			-
Totals	1,377,827.41	1,361,496.47	16,330.94

Seneca Healthcare District
Professional Fees- Medical
May 31, 2021

G/L #	Description	Actual ME 5/31/2021	Budget ME 5/31/2021	(Over)/Under Budget	Actual YTD 5/31/2021	Budget YTD 5/31/2021	(Over)/Under Budget
	Grand Total	215,156.88	261,190.50	46,033.62	2,642,436.98	2,874,075.50	231,638.52
41220040	EMERG RM PHYSICIAN FEES	99,213.75	100,440.00	1,226.25	1,060,909.50	1,085,400.00	24,490.50
	SHD Contracted Physicians	92,013.75	93,960.00	1,946.25	1,021,034.25	1,053,000.00	31,965.75
	Locums Physicians	7,200.00	6,480.00	(720.00)	39,875.25	32,400.00	(7,475.25)
41220044	SURGERY PHYSICIAN FEES	4,325.47	24,065.00	19,739.53	164,525.98	247,935.00	83,409.02
41220044	Surgery - Surgeries Call	703.31	14,315.00	13,611.69	79,659.46	140,685.00	61,025.54
	Clinic	2,422.16	5,416.67	2,994.51	45,266.52	59,583.33	14,316.81
	CRNA	1,200.00	4,333.33	3,133.33	39,600.00	47,666.67	8,066.67
41220049	LK ALMANOR PHYSICIAN FEES	75,941.57	95,985.50	20,043.93	990,408.60	1,093,040.50	102,631.90
41229049	SHD Contracted Physicians	53,436.07	57,083.33	3,647.26	652,775.33	637,916.67	(14,858.66)
	FNP Supervision	4,350.00	3,250.00	(1,100.00)	37,650.00	35,750.00	(1,900.00)
	FNP Office	-	13,600.00	13,600.00	77,427.77	163,200.00	85,772.23
	Walk-In Clinic	13,343.00	13,600.00	257.00	159,443.00	163,200.00	3,757.00
	Telemedicine	4,812.50	8,452.17	3,639.67	63,112.50	92,973.83	29,861.33
		75,941.57	95,985.50	20,043.93	990,408.60	1,093,040.50	102,631.90
	Other Professional Fees- Medical	35,676.09	40,700.00	5,023.91	426,592.90	447,700.00	21,107.10