



**Seneca Healthcare District
Financial Statements - Board Report
March 2021**

Summary

Seneca Healthcare District had net income of \$5k, during the month, compared to a budgeted loss of \$328k; for a positive variance of \$333k. This was due to a positive variance in adjustments to revenue (Medicare lump-sum adjustment), which was somewhat offset by a negative variance in inpatient revenue and total operating expenses.

Revenues

Gross patient revenue, for the month, ended at \$1.64M compared to a budgeted amount of \$1.83M, for a negative variance of \$198k. Net patient revenue as a percent of gross was 88.2%, compared to a budget of 56.9%. There was a \$509k Medicare lump-sum adjustment, which was somewhat offset by adjustments for non-billable COVID testing.

There were 7 acute inpatient days in the month (budget of 22), and 0 swing bed days (budget of 27), resulting in an average daily census (ADC) of .23 patients per day. The skilled nursing unit had an ADC of 10.74 (budget of 15), resulting in an occupancy percent of 67.14%.

Outpatient revenue was above budget (Lab, physical therapy, and LAC) and more than the same month 2020, which was the first month of experiencing an impact on operations due to COVID-19. Lake Almanor Clinic visits were 680 versus a budget of 922.

Expenses

Total operating expenses for the month were \$1.56M, versus a budget of \$1.49M, for a negative variance of \$72k.

Salaries & Wages: Salaries and wages were over budget by \$26k. FTEs, for the month, were 103.16 versus a budget of 103.66 and the average hourly wage (AHW) was \$33.85 versus a budget of \$33.96.

Contract Labor: Contract labor was under budget by \$7k, this month. FTEs for the month were 4.51 versus a budget of 4.90.

Pro Fees Medical: See attached analysis

Supplies: Over budget \$12k related to Lab (COVID testing supplies).

Purchased Series: Over budget \$36k due to the commission paid to HRG for the Medicare cost report settlements and lump-sum payment.

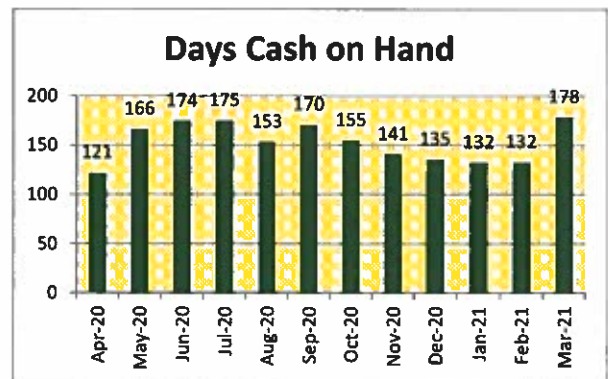
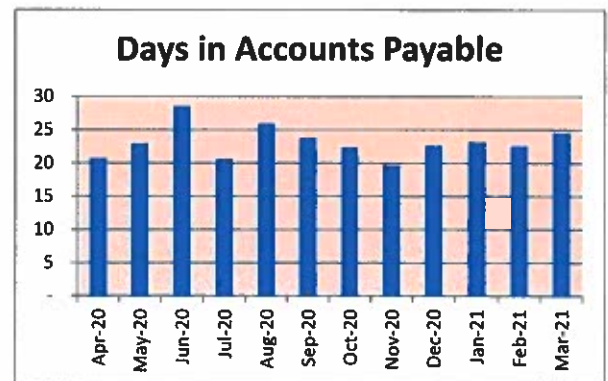
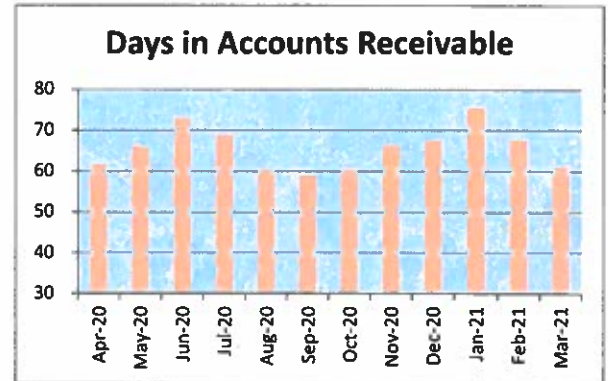
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Days of cash on hand increased from 132.4 to 178.2, due to the receipt of the cost report settlements (\$1.6M) and lump-sum payment (\$509k).

Revenue Cycle

Gross accounts receivable ended the month at \$3.34M, which is a \$156k decrease over last month. Gross accounts receivable days decreased this month to 61.1 and remains outside the best practices target of 45-55 days.



Current Ratio.....	2.95
Operating Margin.....	-42.6%
Days in Accounts Receivable.....	61.1
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-1,145%
Days Cash on Hand Excl. Board Restr.....	178.2

**Seneca Healthcare District
Income Statement
For the Month of March 2021**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		22,603	74,869	(52,266)		416,541	664,162	(247,621)
3 Inpatient Revenue - Swing Bed		-	84,836	(84,836)		324,258	331,133	(6,875)
4 Inpatient Revenue - SNF		206,507	237,150	(30,643)		1,522,015	1,814,580	(292,565)
5 Inpatient Revenue - Ancillary		43,441	91,846	(48,405)		718,879	653,740	65,139
6 Inpatient Revenue - Total		272,551	488,701	(216,151)		2,981,693	3,463,615	(481,922)
7 Outpatient Revenue		1,362,672	1,344,791	17,881		12,864,268	12,612,636	251,632
8 Total Patient Revenue		1,635,223	1,833,492	(198,270)		15,845,961	16,076,251	(230,290)
9 Contractual Allowances		(86,286)	(697,431)	611,145		(5,567,928)	(6,115,144)	547,216
10 Charity Discount		(1,355)	(1,061)	(293)		(20,756)	(9,306)	(11,450)
11 Other Allowances		(102,500)	(40,106)	(62,394)		(574,401)	(351,651)	(222,750)
12 Bad Debt		(2,099)	(51,085)	48,986		(368,757)	(447,918)	79,161
13 Total Deductions		(192,239)	(789,683)	597,444		(6,531,842)	(6,924,018)	392,177
14 Net Patient Revenue		1,442,984	1,043,810	399,174		9,314,119	9,152,233	161,887
% of Gross Revenue	88.2%		58.9%	31.3%		58.8%	56.9%	1.8%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		39,651	35,333	4,317		329,498	318,000	11,498
18 Total Operating Revenue		1,482,634	1,079,143	403,491		9,643,618	9,470,233	173,385
19 EXPENSES								
20 Salaries & Wages	45.3%	(653,889)	(627,536)	(26,353)	60.8%	(5,665,561)	(5,536,917)	(128,644)
21 Employee Benefits	10.4%	(149,689)	(141,366)	(8,323)	13.6%	(1,269,944)	(1,283,014)	13,070
22 Contract Labor	4.1%	(58,958)	(66,213)	7,256	7.4%	(686,513)	(721,080)	34,567
23 Professional Fees - Medical	17.7%	(255,465)	(261,191)	5,726	23.5%	(2,191,232)	(2,354,935)	163,703
24 Professional Fees - Other	1.0%	(14,023)	(11,743)	(2,279)	3.6%	(338,642)	(217,898)	(120,743)
25 Supplies	6.3%	(90,574)	(78,606)	(11,969)	10.6%	(984,175)	(768,507)	(215,668)
26 Purchased Services	14.3%	(206,899)	(170,417)	(36,482)	15.3%	(1,422,180)	(1,406,344)	(15,836)
27 Insurance	0.7%	(10,453)	(12,002)	1,549	1.0%	(93,724)	(108,021)	14,296
28 Rentals and Leases	1.1%	(15,761)	(15,580)	(181)	1.4%	(130,356)	(141,387)	11,031
29 Repairs and Maintenance	1.4%	(19,806)	(21,215)	1,409	1.6%	(148,022)	(158,664)	10,642
30 Utilities and Telephone	2.5%	(36,061)	(30,229)	(5,832)	2.9%	(271,125)	(290,571)	19,447
31 Depreciation & Amortization	2.5%	(35,830)	(37,742)	1,912	3.5%	(322,599)	(339,679)	17,080
32 Other Expenses	1.2%	(16,716)	(17,792)	1,076	2.4%	(226,957)	(230,347)	3,389
33 Total Operating Expenses	108.4%	(1,564,122)	(1,491,632)	(72,490)	147.6%	(13,751,029)	(13,557,362)	(193,667)
34 Income From Operations	-5.6%	(81,488)	(412,489)	331,001	-44.1%	(4,107,412)	(4,087,129)	(20,283)
35 Tax Revenue	0.0%	-	-	-	3.2%	293,428	255,000	38,428
36 IGT - Incoming Portion	0.0%	-	-	-	23.9%	2,230,013	1,453,891	776,122
37 Non Capital Grants and Donations	6.0%	86,317	84,317	2,000	1.5%	141,165	84,317	56,848
38 Interest Income	0.0%	160	600	(440)	0.8%	78,913	70,800	8,113
39 Interest Expense	0.0%	(435)	(530)	95	-0.1%	(4,721)	(5,030)	309
40 Non-Operating Income (Expense)	0.0%	-	-	-	7.5%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	6.0%	86,042	84,387	1,655	36.9%	3,437,596	2,394,445	1,043,152
42 Net Income	0.3%	4,554	(328,102)	332,656	-7.2%	(669,815)	(1,692,684)	1,022,869
43 Operating Margin %		(5.5%)	(38.2%)	32.73%		(42.6%)	(43.2%)	0.57%
44 Net Margin %		0.3%	(30.4%)	30.71%		(6.9%)	(17.9%)	10.93%
45 Payroll as % of Operating Expense		41.81%	42.07%	-0.26%		41.20%	40.84%	0.36%
46 IGT Transaction Summary								
47 Outgoing		2,877	-	(2,877)		912,302	677,675	(234,627)
48 Incoming		-	643,891	(643,891)		2,230,013	2,097,781	132,232
49 Net Impact		(2,877)	643,891	(646,768)		1,317,711	1,420,106	(102,396)

**Seneca Healthcare District
Income Statement
13-Month Trend Ended March 31, 2021**

	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
REVENUE													
1 Inpatient Revenue - Acute	35,519	77,496	38,748	29,061	77,496	19,374	29,061	32,290	71,038	16,145	106,557	41,977	22,603
2 Inpatient Revenue - Swing	15,895	-	-	-	38,148	69,938	-	-	34,969	98,549	69,938	12,716	-
3 Inpatient Revenue - SNF	252,450	238,023	216,240	195,237	181,560	173,910	168,300	165,173	145,257	161,295	163,395	156,618	206,507
4 Inpatient Revenue - Ancillary	86,346	75,966	38,501	41,875	81,721	54,313	79,001	38,733	91,538	55,471	197,644	77,018	43,441
5 Inpatient Revenue - Total	390,210	389,485	293,489	266,172	378,925	317,535	276,362	236,196	342,802	331,460	537,534	288,330	272,551
6 Outpatient Revenue	1,306,135	1,010,603	1,001,143	1,535,314	1,742,465	1,918,405	1,601,549	1,565,601	1,170,695	1,040,219	1,284,479	1,178,183	1,382,672
7 Total Patient Revenue	1,696,345	1,400,088	1,294,632	1,801,486	2,121,390	2,235,940	1,877,911	1,801,797	1,513,496	1,371,679	1,822,013	1,466,512	1,635,223
8 Contractual Allowances	(706,520)	(519,366)	(361,002)	(598,181)	(906,880)	(967,627)	(651,886)	(698,604)	(621,772)	(424,824)	(722,264)	(587,785)	(96,286)
9 Charity Discount	(8)	(211)	(7)	(13,648)	(8)	(6,839)	(5)	(6,875)	(875)	(3,284)	(6,787)	(1,135)	(1,355)
10 Other Allowances	(60,838)	(32,510)	(47,798)	(97,313)	(33,849)	(36,065)	(36,686)	(77,893)	(46,354)	(117,481)	(50,932)	(72,661)	(102,500)
11 Bad Debt	(53,173)	(48,304)	(44,563)	17,376	(55,448)	(65,808)	(85,691)	(48,003)	(58,850)	(49,277)	(533)	(3,248)	(2,099)
12 Total Deductions	(810,538)	(600,391)	(453,369)	(691,765)	(996,185)	(969,788)	(774,249)	(831,339)	(727,850)	(594,876)	(780,496)	(664,819)	(192,239)
13 Net Patient Revenue	885,807	799,698	841,263	1,109,720	1,125,204	1,266,152	1,103,662	970,457	785,646	776,803	1,041,517	801,694	1,442,984
14 % of Gross Revenue	52.2%	57.1%	65.0%	61.6%	53.0%	56.0%	58.8%	53.9%	51.9%	56.6%	57.2%	54.7%	88.2%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	33,981	30,349	34,545	34,797	36,966	26,503	58,720	38,184	31,106	39,461	31,096	27,813	39,651
18 Total Operating Revenue	919,787	830,047	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752	816,264	1,072,614	829,506	1,482,634
EXPENSES													
19 Salaries & Wages	(628,064)	(610,636)	(599,471)	(572,625)	(584,813)	(754,067)	(538,815)	(607,315)	(594,940)	(615,795)	(715,952)	(599,975)	(653,889)
20 Employee Benefits	(159,685)	(143,620)	(139,128)	(136,741)	(146,766)	(160,395)	(127,810)	(132,340)	(130,890)	(136,718)	(152,693)	(132,652)	(149,689)
21 Contract Labor	(77,165)	(73,516)	(112,004)	(109,714)	(110,794)	(148,844)	(95,214)	(80,650)	(73,221)	(66,976)	(22,231)	(29,627)	(58,958)
22 Professional Fees - Medical	(251,390)	(214,004)	(212,392)	(238,119)	(276,424)	(252,702)	(272,206)	(256,252)	(215,419)	(224,498)	(228,300)	(209,876)	(255,465)
23 Professional Fees - Other	(27,889)	(7,223)	(7,223)	(6,397)	(20,316)	(37,409)	(56,013)	(40,544)	(36,497)	(60,574)	(51,978)	(21,289)	(14,023)
24 Supplies	(76,975)	(70,972)	(78,282)	(95,415)	(98,125)	(112,155)	(103,247)	(120,346)	(105,278)	(149,251)	(90,280)	(114,918)	(90,574)
25 Purchased Services	(128,987)	(165,879)	(142,359)	(105,664)	(134,391)	(165,311)	(145,978)	(163,278)	(150,944)	(142,085)	(168,143)	(145,151)	(206,899)
26 Insurance	(12,366)	(12,563)	(12,546)	(12,119)	(10,475)	(10,722)	(10,091)	(10,209)	(10,360)	(10,662)	(10,313)	(10,440)	(10,453)
27 Rentals and Leases	(13,837)	(13,047)	(13,538)	(13,313)	(13,075)	(13,968)	(13,005)	(13,036)	(13,666)	(14,065)	(14,176)	(19,604)	(15,761)
28 Repairs and Maintenance	(16,352)	(16,123)	(13,205)	(12,348)	(15,425)	(10,872)	(12,029)	(27,052)	(15,305)	(15,305)	(15,179)	(18,458)	(19,806)
29 Utilities and Telephone	(42,130)	(24,981)	(28,920)	(26,131)	(25,278)	(28,338)	(27,549)	(30,065)	(29,732)	(33,531)	(29,979)	(30,572)	(36,061)
30 Depreciation & Amortization	(36,436)	(36,429)	(35,725)	(35,813)	(35,411)	(35,411)	(35,962)	(35,962)	(35,962)	(35,962)	(36,050)	(36,050)	-
31 Other Expenses	(17,497)	(20,210)	(16,753)	(17,986)	(24,602)	(19,037)	(16,070)	(24,974)	(28,825)	(40,299)	(29,789)	(26,646)	(16,716)
32 Total Operating Expenses	(1,488,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,495,895)	(1,749,320)	(1,453,989)	(1,542,041)	(1,441,029)	(1,544,312)	(1,565,063)	(1,395,258)	(1,528,292)
33 Income From Operations	(568,986)	(610,978)	(535,736)	(239,868)	(333,725)	(456,666)	(291,607)	(533,400)	(624,277)	(728,048)	(492,449)	(585,751)	(45,658)
34 Tax Revenue			236,771	-	-	-	-	-	-	-	293,428	-	-
35 IGT - Incoming Portion	569,681	3,252,904	459,000	8,577	11,866	80	810,000.00	16,905	419	483,447.04	11,165	936,566	-
36 Non-Capital Grants and Donations													86,317
37 Interest Income	312	27,718	507	1,473	32,591	445	666	25,669	93	288	18,928	73	160
38 Interest Expense	(548)	(550)	(579)	(551)	(511)	(502)	(847)	(508)	(483)	(518)	(471)	(446)	(435)
39 Non-Operating Income (Expense)													
40 Total Non-Operating Gain (Loss)	569,446	3,695,761	1,346,249	609,957	668,514	73,762	622,731	42,066	29	485,209	323,051	936,193	86,042
41 Net Income	459	3,084,783	810,513	370,089	334,789	(382,904)	531,124	(491,335)	(624,248)	(242,839)	(169,399)	370,442	40,384
42 Operating Margin %	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(76.4%)	(89.2%)	(45.9%)	(68.2%)	(3.1%)
43 Net Margin %	0.0%	371.6%	92.5%	32.3%	28.8%	(29.6%)	45.7%	(48.7%)	(76.4%)	(29.8%)	(15.8%)	44.7%	2.7%
44 Payroll as % of Operating Expense	42.19%	42.38%	42.47%	41.36%	39.09%	43.11%	37.06%	39.38%	41.29%	39.88%	45.75%	43.00%	42.79%
45 IGT Transaction Summary													
46 Outgoing	1,035,697	229,575	24,095	-	-	405,000	-	-	211,750	292,675	-	936,566	2,877
47 Incoming	569,681	3,252,904	459,000	-	-	810,000	810,000	-	483,447	-	-	936,566	-
48 Net Impact	(466,016)	3,023,329	434,905	-	-	(405,000)	810,000	-	(211,750)	190,772	-	936,566	(2,877)

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 3/31/2021	6/30/2020	6/30/2019	6/30/2018		
ASSETS						
Current Assets						
Cash	\$ 1,212,637	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ 310,442	34.41%
Short-term Investments	7,525,840	7,292,277	7,317,637	1,785,509	233,563	3.20%
Total Cash and Equivalents	8,738,476	8,194,471	7,336,520	4,834,627	544,005	6.64%
Patient Accounts Receivable	3,342,850	3,600,952	4,582,957	3,690,839	(258,102)	-7.17%
Accounts Receivable Reserves	(2,436,479)	(2,495,773)	(3,096,844)	(2,351,508)	59,293	-2.38%
Net Accounts Receivable	906,370	1,105,179	1,486,113	1,339,331	(198,808)	-17.99%
<i>% of Gross Accounts Receivable</i>	<i>27.1%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	281,669	264,374	250,386	271,364	17,295	6.54%
Other Assets	(302,346)	1,346,360	669,462	386,736	(1,648,705)	-122.46%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,234,162	4,854,496	612,125	569,274	(620,334)	-12.78%
Total Other Assets	5,466,650	7,764,513	2,045,374	1,727,373	(2,297,863)	-29.59%
Total Current Assets	15,111,497	17,064,163	10,868,007	7,901,332	(1,952,666)	-11.44%
Fixed Assets						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,762,782	5,741,619	5,532,267	5,474,869	21,163	0.37%
Capital Equipment	5,757,999	5,624,264	5,033,846	4,551,366	133,735	2.38%
Total Plant & Equipment	11,611,390	11,456,492	10,656,723	10,116,844	154,898	1.35%
Accumulated Depreciation	(9,246,779)	(8,924,179)	(8,493,946)	(8,112,122)	(322,599)	3.61%
Net Fixed Assets	2,364,612	2,532,313	2,162,778	2,004,722	(167,701)	-6.62%
TOTAL ASSETS	\$ 17,476,109	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (2,120,367)	-10.82%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 487,425	\$ 513,833	\$ 626,379	\$ 459,765	\$ (26,409)	-5.14%
Accrued Payroll & Benefits	908,237	620,243	562,461	470,965	287,993	46.43%
Accrued Other Liabilities	3,719,515	4,501,218	207,968	138,836	(781,703)	0.00%
Total Current Liabilities	5,115,176	5,635,295	1,396,807	1,069,566	(520,119)	-9.23%
Long-Term Liabilities						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	92,704	110,836	133,793	155,519	(18,132)	-16.36%
Total Long-Term Liabilities	1,600,872	1,619,004	148,043	287,152	(18,132)	-1.12%
TOTAL LIABILITIES	6,716,048	7,254,299	1,544,850	1,356,718	(538,250)	-7.42%
FUND BALANCE	10,760,060	12,342,178	11,485,935	8,549,336	(1,582,117)	-12.82%
TOTAL LIABILITIES AND FUND BALANCE	\$ 17,476,109	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (2,120,367)	-10.82%

Seneca Healthcare District
 Detail of long Term Debt
 As of March 31, 2021

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Mar 31, 2021</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<u>Total Loans</u>	<u>2,410,058</u>			<u>0</u>			<u>1,508,168</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	92,704
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>92,704</u>
<u>Total Long Term Liabilities</u>	<u>3,082,811</u>			<u>2,492</u>			<u>1,600,872</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	3/31/2021
Net Income (Loss)	\$ (669,815)
Changes in:	
Depreciation	322,599
(Increase)/Decrease in Net Accounts Receivable	198,808
(Increase)/Decrease in Inventory	(17,295)
(Increase)/Decrease in Other Assets	1,648,705
Increase/(Decrease) in Accounts Payable	(26,409)
Increase/(Decrease) in Accrued Payroll & Benefits	287,993
Increase/(Decrease) in Other Accrued Liabilities	(781,703)
Net Cash Provided (Used) by Operating Activities	1,632,700
Purchases of Equipment	(154,898)
Net Cash Provided (Used) in Investing Activities	(154,898)
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(18,132)
Principal Payments under Inter-Governmental Transfer Program	(912,302)
Net Cash Provided (Used) in Financing Activities	(930,434)
Net Change in Cash and Cash Equivalents	(122,447)
Cash and Cash Equivalents, Beginning of Period	14,348,250
	14,225,803
Cash and Cash Equivalents, End of Period	\$ 14,225,803

*Inclusive of Board Restricted Cash

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 898,932
Suspense General Ledger for Receipts Pending R.A.'s	1,229
Payroll Checking - US Bank	312,130
Business Savings - Plumas Bank	2,009,275
Petty Cash - Receptionists	645
Local Agency Investment Fund	10,947,252
Series EE Bonds	56,340
Total Cash and Cash Equivalent Detail	\$ 14,225,803

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF MARCH 2021**

MONTH TO DATE

	CURRENT MONTH MAR 2021	PRIOR MONTH FEB 2021	PRIOR YEAR MONTH MAR 2020
1. In Patient Stays			
1.a Admissions	4	3	4
1.b Discharges	4	3	6
2. Out Patient Observations	5	11	17
3. Out Patient Surgeries	19	15	22
4. Emergency Visits	151	142	155
5. Lab Procedures	2,866	2,373	1,809
6. Radiology Procedures	247	225	221
6.a X-Ray Procedures	146	129	138
6.b Mammography	0	0	0
6.c MRI	12	11	1
6.d Ultrasound	21	14	18
6.e C T Scan	68	71	64
6.f Dexascanner	0	0	0
7. Respiratory Therapy/ABG/PFT	34	29	115
8. CardioPulmonary EKG/Holter	51	51	46
9. Stress Tests	0	0	0
10. Physical Therapy	306	231	233
11. Lake Almanor Clinic Visits	680	566	792
Dr. Ware	154	129	191
Dr. Walls	138	87	119
Dr. Cooper	164	137	118
NP Office/Nielsen	0	0	156
NP Walk-in/Hayden	136	122	116
Specialty/Other	88	91	92

YEAR TO DATE

JULY 2020 - MAR 2021	JULY 2019 - MAR 2020
44	54
44	57
83	120
120	191
1,782	2,017
24,476	20,431
2,446	2,443
1,319	1,453
0	0
63	26
142	130
922	834
0	0
593	1,417
426	533
1	3
2,344	2,328
6,166	7,948
1,442	1,492
1,151	1,316
1,274	1,178
303	1,848
1,270	1,287
726	827

ACUTE CARE

12. Acute Patient Days	7	13	11
13. Acute ADC	0.23	0.46	0.35
14. % Occupancy	2.26	4.64	3.55
15. Avg Length of Stay	1.75	4.33	2.75
16. Swing Bed Days	0	4	5
17. Swing Bed ADC	0.00	0.14	0.16
18. Total ADC	0.23	0.61	0.52

129	175
0.47	0.64
4.71	6.39
2.93	3.24
102	120
0.37	0.44
0.84	1.08

SKILLED NURSING UNIT

19. Patient Days	333	300	495
20. Average Daily Census	10.74	10.71	15.97
21. % Occupancy	67.14	66.96	99.80

2,892	4,230
10.55	15.44
65.97	96.49

TOTALS

22. Patient Days	340	317	511
23. Average Daily Census	10.97	11.32	16.48
24. Total Adjusted Patient Days	2,040	1,612	2,221

3,123	4,525
11.40	16.51
16,597	18,985

Seneca Healthcare District
 Gross Outpatient Revenue
 March 2021

	Month Ended 3/31/21		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute		-	-
Swing		-	-
SNF		-	-
Observation	13,440.00	39,964.79	(26,524.79)
ER	189,487.00	196,406.37	(6,919.37)
ER Phy	63,017.00	74,937.01	(11,920.01)
Surgery	56,221.00	52,032.54	4,188.46
Anesth	2,825.00	5,555.39	(2,730.39)
CS	7,910.00	13,981.92	(6,071.92)
LAC	221,647.46	213,443.57	8,203.89
LAB	280,786.61	218,739.52	62,047.09
Blood Gas	1,671.00	2,846.61	(1,175.61)
Blood Bank	-	352.99	(352.99)
EKG	30,190.00	30,647.50	(457.50)
Stress	-	788.56	(788.56)
Radiology	68,687.00	70,645.63	(1,958.63)
Mammo	-	-	-
MRI	41,660.00	12,571.04	29,088.96
Ultrasound	15,269.00	12,210.88	3,058.12
CT Scan	130,964.00	153,958.18	(22,994.18)
OP Proc	7,004.00	8,211.00	(1,207.00)
Pharmacy	120,566.00	146,237.92	(25,671.92)
RT	8,749.00	12,675.96	(3,926.96)
PT	102,578.00	78,583.62	23,994.38
OT			-
Telemed			-
Totals	1,362,672.07	1,344,790.99	17,881.08

Seneca Healthcare District
Professional Fees- Medical
March 31, 2021

G/L #	Description	Actual ME 3/31/2021	Budget ME 3/31/2021	(Over)/Under Budget	Actual YTD 3/31/2021	Budget YTD 3/31/2021	(Over)/Under Budget
	Grand Total	255,464.52	261,190.50	5,725.98	2,191,231.75	2,354,934.50	163,702.75
41220040	EMERG RM PHYSICIAN FEES	96,643.75	100,440.00	3,796.25	868,042.00	887,760.00	19,718.00
	SHD Contracted Physicians	96,643.75	100,440.00	3,796.25	835,366.75	861,840.00	26,473.25
	Locums Physicians	-	-	-	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	15,977.04	24,065.00	8,087.96	133,768.51	199,805.00	66,036.49
41220044	Surgery -						
	Surgeries	6,896.50	14,315.00	7,418.50	64,139.79	112,055.00	47,915.21
	Call						
	Clinic	5,480.54	5,416.67	(63.87)	36,028.72	48,750.00	12,721.28
	CRNA	3,600.00	4,333.33	733.33	33,600.00	39,000.00	5,400.00
41220049	LK ALMANOR PHYSICIAN FEES	97,049.35	95,985.50	(1,063.85)	835,293.68	901,069.50	65,775.82
41229049							
	SHD Contracted Physicians	76,009.35	57,083.33	(18,926.02)	545,165.91	523,750.00	(21,415.91)
	FNP Supervision	3,450.00	3,250.00	(200.00)	28,950.00	29,250.00	300.00
	FNP Office	-	13,600.00	13,600.00	77,427.77	136,000.00	58,572.23
	Walk-In Clinic	13,145.00	13,600.00	455.00	132,910.00	136,000.00	3,090.00
	Telemedicine	4,445.00	8,452.17	4,007.17	50,840.00	76,069.50	25,229.50
		97,049.35	95,985.50	(1,063.85)	835,293.68	901,069.50	65,775.82
Other Professional Fees- Medical		45,794.38	40,700.00	(5,094.38)	354,127.56	366,300.00	12,172.44