



**Seneca Healthcare District  
Financial Statements - Board Report  
January 2021**

**Summary**

Seneca Healthcare District had a net loss of \$169k, during the month, compared to a budgeted loss of \$90k; for a negative variance of \$79k. This was primarily due to a negative variance in gross patient revenue and total operating expenses, which was somewhat offset by a positive variance in non-operating revenue (property taxes).

**Revenues**

Gross patient revenue, for the month, ended at \$1.82M compared to a budgeted amount of \$1.97M, for a negative variance of \$145k. Net patient revenue as a percent of gross was 57.2%, compared to a budget of 56.9%. There were continued adjustments for non-billable COVID testing which was offset by a reduction in bad debt expense.

There were 33 acute inpatient days in the month (budget of 22), and 22 swing bed days (budget of 27), resulting in an average daily census (ADC) of 1.77 patients per day. The skilled nursing unit had an ADC of 10.10 (budget of 15), resulting in an occupancy percent of 63.10%.

Outpatient revenue was down from December and below budget in most areas except O/P procedures (IV therapy); while remaining lower than the same month 2019 due to the continued impact of COVID-19. Lake Almanor Clinic visits were 593 versus a budget of 922.

**Expenses**

Total operating expenses for the month were \$1.56M, versus a budget of \$1.52M, for a negative variance of \$42k.

**Salaries & Wages:** Salaries and wages were over budget by \$88k. FTEs, for the month, were 100.38 versus a budget of 103.66 and the average hourly wage (AHW) was \$34.04 versus a budget of \$33.96.

**Contract Labor:** Contract labor was under budget by \$44k, this month. FTEs for the month were 1.02 (LTC down) versus a budget of 5.80.

**Pro Fees Medical:** See attached analysis

**Pro Fees Other:** Over budget \$39k due to legal expenses for two matters.

**Supplies:** Over budget \$4k due to increases in the lab (down from the previous months) for COVID related testing expenses.

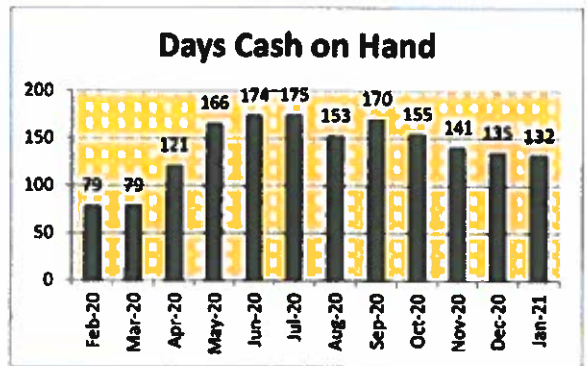
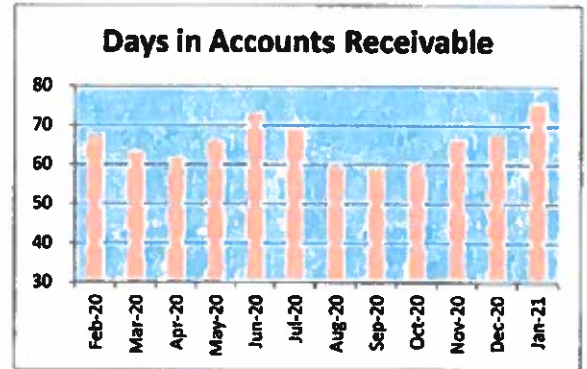
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Days of cash on hand decreased from 135.0 to 131.9, primarily due to the operating loss for the month and lower patient account collections.

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.86M, which is an \$423k increase over last month. Gross accounts receivable days increased this month to 75.5 and remains well outside the best practices target of 45-55 days.



Current Ratio.....	2.92
Operating Margin.....	-47.2%
Days in Accounts Receivable.....	75.5
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-2,643%
Days Cash on Hand Excl. Board Restr.....	131.9

**Seneca Healthcare District  
Income Statement  
For the Month of January 2021**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		106,557	74,869	31,688		351,961	519,254	(167,293)
3 Inpatient Revenue - Swing Bed		69,938	84,836	(14,898)		311,542	169,672	141,870
4 Inpatient Revenue - SNF		163,395	237,150	(73,755)		1,158,890	1,363,230	(204,340)
5 Inpatient Revenue - Ancillary		197,644	91,846	105,797		598,420	477,018	121,402
6 Inpatient Revenue - Total		537,534	488,701	48,832		2,420,813	2,529,174	(108,361)
7 Outpatient Revenue		1,284,479	1,478,435	(193,956)		10,323,413	10,115,167	208,246
8 Total Patient Revenue		1,822,013	1,967,136	(145,123)		12,744,226	12,644,341	99,885
9 Contractual Allowances		(722,264)	(748,267)	26,003		(4,893,857)	(4,809,701)	(84,156)
10 Charity Discount		(6,767)	(1,139)	(5,628)		(18,266)	(7,319)	(10,947)
11 Other Allowances		(50,932)	(43,029)	(7,903)		(399,251)	(278,581)	(122,669)
12 Bad Debt		(533)	(54,808)	54,275		(363,410)	(352,297)	(11,112)
13 Total Deductions		(780,496)	(847,243)	66,747		(5,674,784)	(5,445,899)	(228,885)
14 Net Patient Revenue		1,041,517	1,119,893	(78,376)		7,069,442	7,198,441	(128,999)
% of Gross Revenue		57.2%	56.9%	0.2%		55.5%	56.9%	-1.5%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		31,096	35,333	(4,237)		262,035	247,333	14,702
18 Total Operating Revenue		1,072,614	1,155,227	(82,613)		7,331,477	7,445,775	(114,298)
<b>19 EXPENSES</b>								
20 Salaries & Wages	68.7%	(715,952)	(627,536)	(88,416)	62.4%	(4,411,697)	(4,332,151)	(79,546)
21 Employee Benefits	14.7%	(152,693)	(150,366)	(2,327)	14.0%	(987,602)	(1,010,092)	22,490
22 Contract Labor	2.1%	(22,231)	(66,213)	43,982	8.5%	(587,929)	(588,653)	(9,276)
23 Professional Fees - Medical	21.9%	(228,300)	(274,791)	46,490	24.4%	(1,725,891)	(1,842,274)	116,382
24 Professional Fees - Other	5.0%	(51,978)	(12,843)	(39,135)	4.3%	(303,330)	(194,412)	(108,919)
25 Supplies	8.7%	(90,280)	(86,335)	(3,945)	11.0%	(778,682)	(621,935)	(156,747)
26 Purchased Services	16.1%	(168,143)	(159,060)	(9,083)	15.1%	(1,070,130)	(1,084,233)	14,103
27 Insurance	1.0%	(10,313)	(12,002)	1,689	1.0%	(72,831)	(84,016)	11,185
28 Rentals and Leases	1.4%	(14,176)	(15,580)	1,404	1.3%	(94,991)	(110,227)	15,235
29 Repairs and Maintenance	1.5%	(15,179)	(16,274)	1,095	1.6%	(109,759)	(122,317)	12,558
30 Utilities and Telephone	2.8%	(29,979)	(37,328)	7,349	2.9%	(204,491)	(225,114)	20,623
31 Depreciation & Amortization	3.5%	(38,050)	(37,742)	(308)	3.5%	(250,719)	(284,195)	33,476
32 Other Expenses	2.9%	(29,789)	(26,966)	(2,823)	2.6%	(183,596)	(187,360)	3,764
33 Total Operating Expenses	150.3%	(1,565,063)	(1,523,035)	(42,027)	152.7%	(10,791,649)	(10,666,978)	(124,672)
34 Income From Operations	-47.3%	(492,449)	(367,808)	(124,641)	-48.9%	(3,460,172)	(3,221,203)	(238,969)
35 Tax Revenue	28.2%	293,428	255,000	38,428	4.2%	293,428	255,000	38,428
36 IGT - Incoming Portion	0.0%	-	-	-	18.3%	1,293,447	810,000	483,447
37 Non Capital Grants and Donations	1.1%	11,165	-	11,165	0.8%	54,848	-	54,848
38 Interest Income	1.8%	18,928	22,800	(3,872)	1.1%	78,679	69,600	9,079
39 Interest Expense	0.0%	(471)	(550)	79	-0.1%	(3,840)	(3,960)	120
40 Non-Operating Income (Expense)	0.0%	-	-	-	9.9%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	31.0%	323,051	277,250	45,801	34.2%	2,415,361	1,666,107	749,254
42 Net Income	-16.3%	(169,399)	(90,558)	(78,840)	-14.8%	(1,044,811)	(1,555,098)	510,285
43 Operating Margin %		(45.9%)	(31.8%)	-14.07%		(47.2%)	(43.3%)	-3.93%
44 Net Margin %		(15.8%)	(7.8%)	-7.95%		(14.3%)	(20.9%)	6.63%
45 Payroll as % of Operating Expense		45.75%	41.20%	4.54%		40.88%	40.61%	0.27%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		908,425	677,675	(231,750)
48 Incoming		-	-	-		1,293,447	810,000	483,447
49 Net Impact		-	-	-		384,022	132,325	251,697

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended January 31, 2021**

	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	29,061	35,519	35,519	77,498	36,748	29,061	77,498	19,374	29,061	32,290	71,038	16,145	106,557
3 Inpatient Revenue - Swing	57,222	92,181	15,895	-	-	-	38,148	89,938	-	-	34,969	88,549	69,838
4 Inpatient Revenue - SNF	213,968	213,180	252,450	236,023	216,240	195,237	181,560	173,910	168,300	165,173	145,257	161,285	163,395
5 Inpatient Revenue - Ancillary	57,744	85,698	66,346	75,966	39,501	41,875	81,721	54,313	79,001	98,733	91,538	55,471	197,844
6 Inpatient Revenue - Total	358,013	426,586	390,210	389,495	283,489	266,172	378,925	317,535	276,362	236,196	342,902	331,460	537,534
7 Outpatient Revenue	1,481,060	1,283,210	1,306,135	1,010,603	1,001,143	1,535,314	1,742,465	1,818,405	1,601,549	1,565,601	1,170,695	1,040,219	1,284,479
8 Total Patient Revenue	1,819,073	1,719,795	1,696,345	1,400,086	1,284,632	1,801,486	2,121,390	2,235,940	1,877,911	1,801,797	1,513,498	1,371,679	1,822,013
9 Contractual Allowances	(755,071)	(337,559)	(706,520)	(519,366)	(361,002)	(598,181)	(806,880)	(867,627)	(651,896)	(698,604)	(621,772)	(424,824)	(722,264)
10 Charity Discount	(2)	(149)	(8)	(211)	(7)	(13,648)	(8)	(489)	(5)	(6,839)	(879)	(3,264)	(6,767)
11 Other Allowances	(80,903)	(17,927)	(50,838)	(32,510)	(47,768)	(97,313)	(33,849)	(36,665)	(36,665)	(77,893)	(46,354)	(117,491)	(50,932)
12 Bad Debt	(46,865)	(228,966)	(53,173)	(48,304)	(44,563)	17,376	(65,808)	(65,808)	(65,808)	(48,003)	(58,850)	(69,277)	(533)
13 Total Deductions	(882,861)	(403,881)	(610,538)	(600,391)	(453,369)	(691,765)	(996,165)	(989,788)	(774,249)	(831,339)	(727,850)	(594,876)	(780,496)
14 Net Patient Revenue	936,113	1,315,915	885,807	799,698	841,263	1,109,720	1,125,204	1,268,152	1,103,662	970,457	785,646	776,803	1,041,517
15 % of Gross Revenue	51.5%	78.0%	52.2%	57.1%	68.0%	61.0%	52.0%	56.0%	56.0%	53.9%	51.9%	58.0%	57.2%
16 Meaningful Use Revenue													
17 Quality Payments													
18 Other Operating Revenue	43,117	21,917	33,981	30,349	34,545	34,797	36,966	26,503	58,720	38,184	31,106	39,481	31,066
19 Total Operating Revenue	979,230	1,337,831	919,787	830,047	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752	816,284	1,072,614
<b>EXPENSES</b>													
20 Salaries & Wages	(960,745)	(677,074)	(629,064)	(610,636)	(599,471)	(572,625)	(584,813)	(754,067)	(538,815)	(607,315)	(594,940)	(615,795)	(715,952)
21 Employee Benefits	(149,359)	(159,448)	(159,885)	(143,620)	(139,128)	(136,741)	(146,766)	(160,395)	(127,810)	(132,340)	(130,880)	(136,718)	(152,863)
22 Contract Labor	(61,054)	(80,154)	(77,165)	(73,516)	(112,004)	(109,714)	(110,794)	(148,844)	(95,214)	(80,650)	(73,221)	(95,978)	(22,231)
23 Professional Fees - Medical	(271,673)	(228,966)	(251,390)	(214,004)	(212,382)	(238,119)	(276,424)	(252,782)	(272,206)	(256,252)	(215,419)	(224,498)	(228,300)
24 Professional Fees - Other	(15,969)	(16,828)	(27,869)	(39,045)	(7,223)	(8,397)	(20,316)	(37,409)	(56,013)	(40,544)	(36,497)	(60,574)	(51,978)
25 Supplies	(79,078)	(57,367)	(76,975)	(70,972)	(78,282)	(95,415)	(98,125)	(112,156)	(109,247)	(120,348)	(105,278)	(149,251)	(80,280)
26 Purchased Services	(129,123)	(116,052)	(128,979)	(165,879)	(142,359)	(105,664)	(134,391)	(165,311)	(145,978)	(163,278)	(150,944)	(142,065)	(168,143)
27 Insurance	(12,424)	(13,294)	(12,366)	(12,563)	(12,546)	(12,119)	(10,475)	(10,722)	(10,091)	(10,208)	(10,360)	(10,662)	(10,313)
28 Rentals and Leases	(13,717)	(12,868)	(13,637)	(13,047)	(13,538)	(13,313)	(13,075)	(13,968)	(13,005)	(13,056)	(13,666)	(14,065)	(14,176)
29 Repairs and Maintenance	(33,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)	(39,224)
30 Utilities and Telephone	(36,511)	(16,829)	(42,130)	(26,131)	(28,920)	(26,131)	(25,278)	(28,338)	(27,029)	(27,029)	(29,732)	(33,531)	(29,879)
31 Depreciation & Amortization	(37,236)	(38,741)	(38,436)	(36,429)	(35,725)	(35,613)	(35,411)	(35,411)	(35,982)	(35,982)	(35,982)	(35,982)	(36,050)
32 Other Expenses	(20,555)	(17,113)	(17,497)	(20,210)	(16,753)	(17,968)	(24,602)	(19,037)	(16,070)	(24,974)	(28,825)	(40,298)	(29,789)
33 Total Operating Expenses	(1,420,872)	(1,442,917)	(1,468,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,495,895)	(1,749,320)	(1,453,989)	(1,542,041)	(1,441,078)	(1,544,312)	(1,565,063)
34 Income From Operations	(441,443)	(105,086)	(568,986)	(610,978)	(535,736)	(239,868)	(333,725)	(456,666)	(291,607)	(533,400)	(624,277)	(728,048)	(492,449)
35 Tax Revenue	275,186	-	-	236,771	-	-	-	-	-	-	-	-	283,428
36 GT - Incoming Portion	-	-	569,681	3,252,904	459,000	-	-	-	610,000	-	-	483,447	-
37 Non Capital Grants and Donations	-	-	-	-	-	8,577	11,866	80	12,420	16,805	418	1,993	11,165
38 Interest Income	39,102	304	312	27,718	507	1,473	32,591	445	668	25,668	93	288	18,528
39 Interest Expense	(580)	(584)	(548)	(550)	(579)	(551)	(511)	(502)	(847)	(508)	(483)	(518)	(471)
40 Non-Operating Income (Expense)													
41 Total Non-Operating Gain (Loss)	313,708	(280)	569,448	3,695,761	1,346,249	609,957	668,514	73,739	822,731	42,066	29	485,209	323,051
42 Net Income	(127,735)	(105,366)	459	3,084,783	810,513	370,069	334,789	(382,904)	531,124	(491,335)	(824,248)	(242,839)	(169,399)
43 Operating Margin %	(45.1%)	(7.9%)	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(76.4%)	(89.2%)	(45.9%)
44 Net Margin %	(13.0%)	(7.9%)	0.0%	371.6%	92.5%	32.3%	28.8%	(29.6%)	45.7%	(48.7%)	(76.4%)	(29.6%)	(15.8%)
45 Payroll as % of Operating Expense	39.47%	46.92%	42.19%	42.38%	42.47%	41.36%	39.09%	43.11%	37.06%	39.36%	41.29%	39.08%	45.75%
46 IGT Transaction Summary													
47 Outgoing	182,462	-	1,035,697	229,575	24,095	-	405,000	-	-	-	211,750	292,875	-
48 Incoming	-	-	569,681	3,252,904	459,000	-	-	-	810,000	-	-	483,447	-
49 Net Impact	(182,462)	-	(466,016)	3,023,329	434,905	-	(405,000)	-	810,000	-	(211,750)	190,772	-

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 1/31/2021	6/30/2020	6/30/2019	6/30/2018		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 945,316	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ 43,121	4.78%
Short-term Investments	5,525,832	7,292,277	7,317,637	1,785,509	(1,766,445)	-24.22%
<b>Total Cash and Equivalents</b>	<b>6,471,148</b>	<b>8,194,471</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>(1,723,324)</b>	<b>-21.03%</b>
Patient Accounts Receivable	3,862,040	3,600,952	4,582,957	3,690,839	261,088	7.25%
Accounts Receivable Reserves	(2,805,426)	(2,495,773)	(3,096,844)	(2,351,508)	(309,653)	12.41%
<b>Net Accounts Receivable</b>	<b>1,056,614</b>	<b>1,105,179</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>(48,565)</b>	<b>-4.39%</b>
<i>% of Gross Accounts Receivable</i>	<i>27.4%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	283,217	264,374	250,386	271,364	18,843	7.13%
Other Assets	1,237,542	1,346,360	669,462	386,736	(108,818)	-8.08%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,234,162	4,854,496	612,125	569,274	(620,334)	-12.78%
<b>Total Other Assets</b>	<b>7,008,087</b>	<b>7,764,513</b>	<b>2,045,374</b>	<b>1,727,373</b>	<b>(756,426)</b>	<b>-9.74%</b>
<b>Total Current Assets</b>	<b>14,535,848</b>	<b>17,064,163</b>	<b>10,868,007</b>	<b>7,901,332</b>	<b>(2,528,315)</b>	<b>-14.82%</b>
<b>Fixed Assets</b>						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,762,782	5,741,619	5,532,267	5,474,869	21,163	0.37%
Capital Equipment	5,752,259	5,624,264	5,033,846	4,551,366	127,996	2.28%
<b>Total Plant &amp; Equipment</b>	<b>11,605,651</b>	<b>11,456,492</b>	<b>10,656,723</b>	<b>10,116,844</b>	<b>149,159</b>	<b>1.30%</b>
Accumulated Depreciation	(9,174,898)	(8,924,179)	(8,493,946)	(8,112,122)	(250,719)	2.81%
<b>Net Fixed Assets</b>	<b>2,430,752</b>	<b>2,532,313</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>(101,560)</b>	<b>-4.01%</b>
<b>TOTAL ASSETS</b>	<b>\$ 16,966,601</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,629,876)</b>	<b>-13.42%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 411,578	\$ 513,833	\$ 626,379	\$ 459,765	\$ (102,255)	-19.90%
Accrued Payroll & Benefits	854,762	620,243	562,461	470,965	234,518	37.81%
Accrued Other Liabilities	3,707,343	4,501,218	207,968	138,836	(793,876)	0.00%
<b>Total Current Liabilities</b>	<b>4,973,683</b>	<b>5,635,295</b>	<b>1,396,807</b>	<b>1,069,566</b>	<b>(661,612)</b>	<b>-11.74%</b>
<b>Long-Term Liabilities</b>						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	96,808	110,836	133,793	155,519	(14,027)	-12.66%
<b>Total Long-Term Liabilities</b>	<b>1,604,976</b>	<b>1,619,004</b>	<b>148,043</b>	<b>287,152</b>	<b>(14,027)</b>	<b>-0.87%</b>
<b>TOTAL LIABILITIES</b>	<b>6,578,659</b>	<b>7,254,299</b>	<b>1,544,850</b>	<b>1,356,718</b>	<b>(675,640)</b>	<b>-9.31%</b>
<b>FUND BALANCE</b>	<b>10,387,942</b>	<b>12,342,178</b>	<b>11,485,935</b>	<b>8,549,336</b>	<b>(1,954,236)</b>	<b>-15.83%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 16,966,601</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,629,876)</b>	<b>-13.42%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of January 31, 2021

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Jan 31, 2021</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<b><u>Total Loans</u></b>	<b><u>2,410,058</u></b>			<b><u>0</u></b>			<b><u>1,508,168</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	96,808
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>2,492</u></b>			<b><u>96,808</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>3,082,811</u></b>			<b><u>2,492</u></b>			<b><u>1,604,976</u></b>

**Seneca Healthcare District  
Summary Statement of Cash Flows - Board Report  
Fiscal Year-to-Date**

	YTD
	1/31/2021
<b>Net Income (Loss)</b>	\$ (1,044,811)
<b>Changes in:</b>	
Depreciation	250,719
(Increase)/Decrease in Net Accounts Receivable	48,565
(Increase)/Decrease in Inventory	(18,843)
(Increase)/Decrease in Other Assets	108,818
Increase/(Decrease) in Accounts Payable	(102,255)
Increase/(Decrease) in Accrued Payroll & Benefits	234,518
Increase/(Decrease) in Other Accrued Liabilities	(793,876)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>(272,353)</u>
Purchases of Equipment	(149,159)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(149,159)</u>
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(14,027)
Principal Payments under Inter-Governmental Transfer Program	(909,425)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(923,453)</u>
Net Change in Cash and Cash Equivalents	(2,389,775)
Cash and Cash Equivalents, Beginning of Period	<u>14,348,250</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 11,958,475</u></u>
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 926,677
Suspense General Ledger for Receipts Pending R.A.'s	551
Payroll Checking - US Bank	17,743
Business Savings - Plumas Bank	9,267
Petty Cash - Receptionists	645
Local Agency Investment Fund	10,947,252
Series EE Bonds	56,340
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 11,958,475</u></u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF JANUARY 2021**

**MONTH TO DATE**

	<b>CURRENT MONTH JAN 2021</b>	<b>PRIOR MONTH DEC 2020</b>	<b>PRIOR YEAR MONTH JAN 2020</b>
<b>1. In Patient Stays</b>			
1.a Admissions	7	2	4
1.b Discharges	7	1	4
<b>2. Out Patient Observations</b>	2	6	17
<b>3. Out Patient Surgeries</b>	17	0	22
<b>4. Emergency Visits</b>	161	113	191
<b>5. Lab Procedures</b>	2,476	3,053	2,099
<b>6. Radiology Procedures</b>	202	161	275
6.a X-Ray Procedures	105	84	172
6.b Mammography	0	0	0
6.c MRI	5	1	3
6.d Ultrasound	8	14	14
6.e C T Scan	84	62	86
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	146	33	123
<b>8. CardioPulmonary EKG/Holter</b>	32	28	63
<b>9. Stress Tests</b>	0	0	0
<b>10. Physical Therapy</b>	225	256	184
<b>11. Lake Almanor Clinic Visits</b>	593	544	963
Dr. Ware	150	132	111
Dr. Walls	129	94	188
Dr. Cooper	129	118	166
NP Office/Nielsen	0	0	192
NP Walk-In/Hayden	118	135	186
Specialty/Other	67	65	120

**YEAR TO DATE**

<b>JULY 2020 - JAN 2021</b>	<b>JULY 2019 - JAN 2020</b>
37	48
37	48
67	91
86	147
1,489	1,694
19,237	16,714
1,974	1,984
1,044	1,161
0	0
40	23
107	104
783	696
0	0
530	1,171
324	433
1	2
1,807	1,847
4,920	6,500
1,159	1,272
926	1,165
973	937
303	1,461
1,012	1,037
547	628

**ACUTE CARE**

<b>12. Acute Patient Days</b>	33	5	9
<b>13. Acute ADC</b>	1.06	0.16	0.29
<b>14. % Occupancy</b>	10.65	1.61	2.90
<b>15. Avg Length of Stay</b>	4.71	2.50	2.25
<b>16. Swing Bed Days</b>	22	31	18
<b>17. Swing Bed ADC</b>	0.71	1.00	0.58
<b>18. Total ADC</b>	1.77	1.16	0.87

109	153
0.51	0.72
5.07	7.18
2.95	3.33
98	86
0.46	0.40
0.96	1.12

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	313	309	428
<b>20. Average Daily Census</b>	10.10	9.97	13.81
<b>21. % Occupancy</b>	63.10	62.30	86.29

2,259	3,317
10.51	15.57
65.67	97.33

**TOTALS**

<b>22. Patient Days</b>	368	345	455
<b>23. Average Daily Census</b>	11.87	11.13	14.68
<b>24. Total Adjusted Patient Days</b>	1,247	1,428	2,312

2,466	3,556
11.47	16.69
12,982	14,931

Seneca Healthcare District  
 Gross Outpatient Revenue  
 January 2021

	Month Ended 1/31/21		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	4,646.00	43,936.44	(39,290.44)
ER	186,052.00	215,925.01	(29,873.01)
ER Phy	63,224.00	82,384.16	(19,160.16)
Surgery	53,299.00	57,203.48	(3,904.48)
Anesth	-	6,107.47	(6,107.47)
CS	4,468.00	15,371.42	(10,903.42)
LAC	142,936.27	234,655.36	(91,719.09)
LAB	232,996.40	238,476.17	(5,479.77)
Blood Gas	10,026.00	3,129.51	6,896.49
Blood Bank	1,754.00	388.07	1,365.93
EKG	15,624.00	33,727.78	(18,103.78)
Stress	-	866.92	(866.92)
Radiology	47,107.00	77,666.32	(30,559.32)
Mammo	-	-	-
MRI	19,494.00	13,820.34	5,673.66
Ultrasound	6,681.00	13,424.39	(6,743.39)
CT Scan	148,714.00	169,258.37	(20,544.37)
OP Proc	138,268.00	9,027.00	129,241.00
Pharmacy	122,273.50	162,737.75	(40,464.25)
RT	10,782.00	13,935.68	(3,153.68)
PT	76,134.00	86,393.17	(10,259.17)
OT	-	-	-
Telemed			-
<b>Totals</b>	<b>1,284,479.17</b>	<b>1,478,434.81</b>	<b>(193,955.64)</b>



Seneca Healthcare District  
Professional Fees- Medical  
January 31, 2021

G/L #	Description	Actual ME 1/31/2021	Budget ME 1/31/2021	(Over)/Under Budget	Actual YTD 1/31/2021	Budget YTD 1/31/2021	(Over)/Under Budget
	<b>Grand Total</b>	<b>228,300.47</b>	<b>274,790.50</b>	<b>46,490.03</b>	<b>1,725,891.26</b>	<b>1,842,273.52</b>	<b>116,382.26</b>
41220040	EMERG RM PHYSICIAN FEES	97,373.75	100,440.00	3,066.25	683,904.50	696,600.00	12,695.50
	SHD Contracted Physicians	97,373.75	100,440.00	3,066.25	651,229.25	670,680.00	19,450.75
	Locums Physicians	-	-	-	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	15,681.78	24,065.00	8,383.22	99,596.59	151,675.00	52,078.41
41220044	Surgery - Surgeries Call	7,745.40	14,315.00	6,569.60	48,192.33	83,425.00	35,232.67
	Clinic	3,136.38	5,416.67	2,280.29	27,404.26	37,916.67	10,512.41
	CRNA	4,800.00	4,333.33	(466.67)	24,000.00	30,333.33	6,333.33
41220049	LK ALMANOR PHYSICIAN FEES	80,923.89	109,585.50	28,661.61	669,221.90	709,098.50	39,876.60
41229049	SHD Contracted Physicians	52,781.39	57,083.33	4,301.94	422,029.13	409,583.33	(12,445.80)
	FNP Supervision	3,000.00	3,250.00	250.00	22,500.00	22,750.00	250.00
	Open Office	-	20,400.00	20,400.00	77,427.77	108,800.00	31,372.23
	Walk-In Clinic	19,900.00	20,400.00	500.00	106,665.00	108,800.00	2,135.00
	Telemedicine	5,242.50	8,452.17	3,209.67	40,600.00	59,165.17	18,565.17
		80,923.89	109,585.50	28,661.61	669,221.90	709,098.50	39,876.60
	<b>Other Professional Fees- Medical</b>	<b>34,321.05</b>	<b>40,700.00</b>	<b>6,378.95</b>	<b>273,168.27</b>	<b>284,900.00</b>	<b>11,731.73</b>