



**Seneca Healthcare District
Financial Statements - Board Report
February 2021**

Summary

Seneca Healthcare District had net income of \$370k, during the month, compared to budgeted income of \$186k; for a positive variance of \$184k. This was primarily due to a positive variance in non-operating revenue (excess HQAF 6 payment), which was somewhat offset by a negative variance in gross patient and total operating revenue.

Revenues

Gross patient revenue, for the month, ended at \$1.47M compared to a budgeted amount of \$1.60M, for a negative variance of \$132k. Net patient revenue as a percent of gross was 54.7%, compared to a budget of 56.9%. There were continued adjustments for non-billable COVID testing, which was somewhat offset by a reduction in bad debt expense.

There were 13 acute inpatient days in the month (budget of 21), and 4 swing bed days (budget of 14), resulting in an average daily census (ADC) of .61 patients per day. The skilled nursing unit had an ADC of 10.71 (budget of 15), resulting in an occupancy percent of 66.96%.

Outpatient revenue was down from January and below budget in most areas except Lab, Radiology, and PT; while remaining lower than the same month 2020 due to the continued impact of COVID-19. Lake Almanor Clinic visits were 566 versus a budget of 832.

Expenses

Total operating expenses for the month were \$1.39M, versus a budget of \$1.40M, for a positive variance of \$8k.

Salaries & Wages: Salaries and wages were over budget by \$23k. FTEs, for the month, were 104.07 versus a budget of 103.66 and the average hourly wage (AHW) was \$33.91 versus a budget of \$33.96.

Contract Labor: Contract labor was under budget by \$37k, this month. FTEs for the month were 1.96 (LTC down) versus a budget of 4.90.

Pro Fees Medical: See attached analysis

Pro Fees Other: Over budget \$10k due to legal expenses for two matters.

Supplies: Over budget \$47k related to Lab (continued COVID related expenses) and Pharmacy (IV therapy and mandated high dollar drugs).

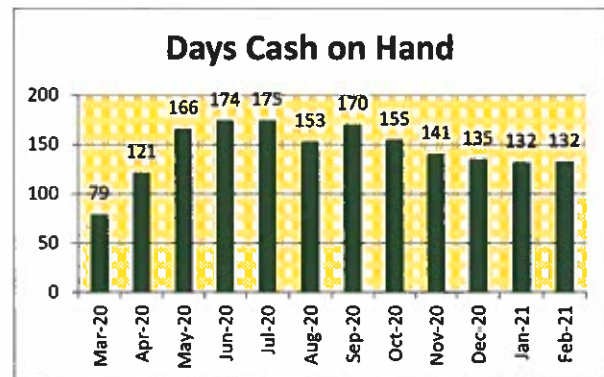
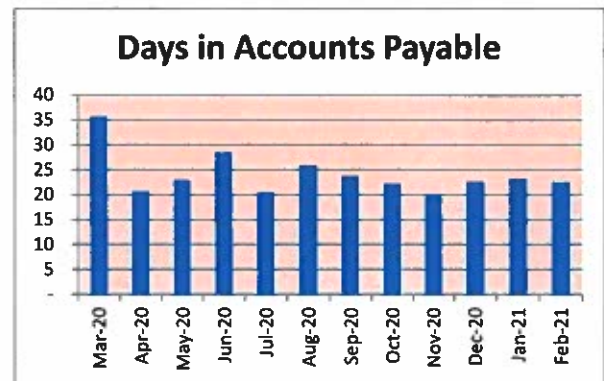
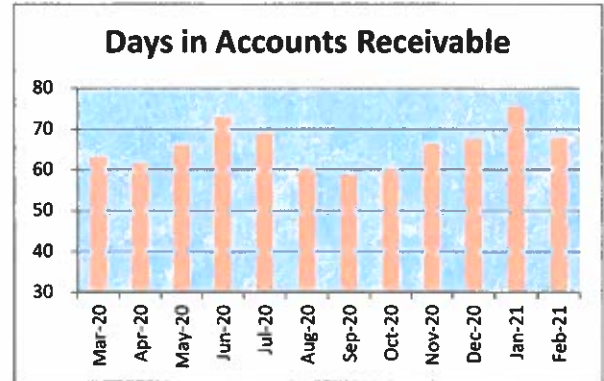
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Days of cash on hand increased from 131.9 to 132.4, due to the HQAF 6 payment, which was mostly offset by the operating loss for the month.

Revenue Cycle

Gross accounts receivable ended the month at \$3.50M, which is a \$363k decrease over last month. Gross accounts receivable days decreased this month to 67.5 and remains well outside the best practices target of 45-55 days.



Current Ratio.....	3.01
Operating Margin.....	-49.3%
Days in Accounts Receivable.....	67.5
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-1,282%
Days Cash on Hand Excl. Board Restr.....	132.4

**Seneca Healthcare District
Income Statement
For the Month of February 2021**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		41,977	70,039	(28,062)		393,938	589,293	(195,355)
3 Inpatient Revenue - Swing Bed		12,716	76,626	(63,910)		324,258	246,298	77,960
4 Inpatient Revenue - SNF		156,618	214,200	(57,582)		1,315,508	1,577,430	(261,922)
5 Inpatient Revenue - Ancillary		77,018	84,875	(7,857)		675,438	561,894	113,545
6 Inpatient Revenue - Total		288,330	445,740	(157,410)		2,709,142	2,974,914	(265,771)
7 Outpatient Revenue		1,178,183	1,152,678	25,505		11,501,596	11,267,845	233,751
8 Total Patient Revenue		1,466,512	1,598,418	(131,906)		14,210,738	14,242,759	(32,020)
9 Contractual Allowances		(587,785)	(608,012)	20,227		(5,481,642)	(5,417,713)	(63,929)
10 Charity Discount		(1,135)	(925)	(210)		(19,402)	(8,245)	(11,157)
11 Other Allowances		(72,651)	(34,964)	(37,687)		(471,901)	(311,545)	(160,356)
12 Bad Debt		(3,248)	(44,535)	41,287		(366,658)	(396,833)	30,175
13 Total Deductions		(664,819)	(688,436)	23,618		(6,339,603)	(6,134,336)	(205,267)
14 Net Patient Revenue		801,694	909,982	(108,288)		7,871,136	8,108,423	(237,287)
% of Gross Revenue	54.7%		56.9%	-2.3%		55.4%	56.9%	-1.5%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		27,813	35,333	(7,520)		289,848	282,667	7,181
18 Total Operating Revenue		829,506	945,315	(115,809)		8,160,983	8,391,090	(230,106)
19 EXPENSES								
20 Salaries & Wages	74.8%	(599,975)	(577,230)	(22,745)	63.7%	(5,011,672)	(4,909,381)	(102,292)
21 Employee Benefits	16.5%	(132,652)	(131,556)	(1,097)	14.2%	(1,120,255)	(1,141,648)	21,393
22 Contract Labor	3.7%	(29,627)	(66,213)	36,587	8.0%	(627,556)	(654,867)	27,311
23 Professional Fees - Medical	26.2%	(209,876)	(251,471)	41,595	24.6%	(1,935,767)	(2,093,744)	157,977
24 Professional Fees - Other	2.7%	(21,289)	(11,743)	(9,545)	4.1%	(324,619)	(206,155)	(118,464)
25 Supplies	14.3%	(114,918)	(67,965)	(46,953)	11.4%	(893,600)	(689,901)	(203,699)
26 Purchased Services	18.1%	(145,151)	(156,344)	11,193	15.4%	(1,215,281)	(1,235,927)	20,646
27 Insurance	1.3%	(10,440)	(12,002)	1,562	1.1%	(83,271)	(96,018)	12,747
28 Rentals and Leases	2.4%	(19,604)	(15,580)	(4,024)	1.5%	(114,595)	(125,807)	11,211
29 Repairs and Maintenance	2.3%	(18,458)	(15,132)	(3,326)	1.6%	(128,216)	(137,448)	9,232
30 Utilities and Telephone	3.8%	(30,572)	(35,229)	4,656	3.0%	(235,064)	(260,343)	25,279
31 Depreciation & Amortization	4.5%	(36,050)	(37,742)	1,692	3.6%	(286,769)	(301,937)	15,168
32 Other Expenses	3.3%	(26,646)	(25,194)	(1,452)	2.7%	(210,242)	(212,555)	2,313
33 Total Operating Expenses	174.0%	(1,395,258)	(1,403,402)	8,145	154.8%	(12,186,907)	(12,065,730)	(121,177)
34 Income From Operations	-70.6%	(565,751)	(458,087)	(107,664)	-51.1%	(4,025,924)	(3,674,640)	(351,283)
35 Tax Revenue	0.0%	-	-	-	3.7%	293,428	255,000	38,428
36 IGT - Incoming Portion	116.8%	936,566	643,891	292,675	28.3%	2,230,013	1,453,891	776,122
37 Non Capital Grants and Donations	0.0%	-	-	-	0.7%	54,848	-	54,848
38 Interest Income	0.0%	73	600	(527)	1.0%	78,752	70,200	8,552
39 Interest Expense	-0.1%	(446)	(540)	94	-0.1%	(4,286)	(4,500)	214
40 Non-Operating Income (Expense)	0.0%	-	-	-	8.9%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	116.8%	936,193	643,951	292,242	42.6%	3,351,554	2,310,058	1,041,497
42 Net Income	46.2%	370,442	185,863	184,578	-8.6%	(674,369)	(1,364,582)	690,213
43 Operating Margin %		(68.2%)	(48.5%)	-19.74%		(49.3%)	(43.8%)	-5.54%
44 Net Margin %		44.7%	19.7%	25.00%		(8.3%)	(16.3%)	8.00%
45 Payroll as % of Operating Expense		43.00%	41.13%	1.87%		41.12%	40.69%	0.43%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		909,425	677,675	(231,750)
48 Incoming		936,566	643,891	292,675		2,230,013	1,453,891	776,122
49 Net Impact		936,566	643,891	292,675		1,320,588	776,216	544,372

**Seneca Healthcare District
Income Statement
13-Month Trend Ended February 28, 2021**

	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21
REVENUE													
1 Inpatient Revenue - Acute	35,519	35,519	77,496	36,748	29,061	77,496	19,374	29,061	32,290	71,038	16,145	106,557	41,977
2 Inpatient Revenue - Swing	92,191	15,895	-	-	-	38,148	69,938	-	-	34,969	98,549	69,938	12,716
3 Inpatient Revenue - SNF	213,180	252,450	236,023	216,240	195,237	181,560	173,910	168,300	165,173	145,257	161,295	163,395	156,618
4 Inpatient Revenue - Ancillary	85,696	86,346	75,966	38,501	41,875	81,721	54,313	79,001	38,733	91,538	55,471	197,644	77,018
5 Inpatient Revenue - Total	426,586	390,210	389,485	293,489	266,172	378,925	317,535	276,362	236,196	342,802	331,460	537,534	288,330
6 Outpatient Revenue	1,293,210	1,306,135	1,010,603	1,001,143	1,535,314	1,742,465	1,918,405	1,601,549	1,565,601	1,170,895	1,040,219	1,284,479	1,178,183
7 Total Patient Revenue	1,719,795	1,696,345	1,400,088	1,294,632	1,801,486	2,121,390	2,235,940	1,877,911	1,801,797	1,513,496	1,371,679	1,822,013	1,466,512
8 Contractual Allowances	(337,559)	(706,520)	(519,366)	(381,002)	(598,181)	(906,880)	(867,627)	(651,886)	(698,604)	(621,772)	(424,824)	(722,264)	(587,785)
9 Charity Discount	(149)	(8)	(211)	(7)	(13,648)	(8)	(489)	(5)	(6,839)	(875)	(3,284)	(6,767)	(1,135)
10 Other Allowances	(17,927)	(50,838)	(32,510)	(47,798)	(97,313)	(33,849)	(36,065)	(36,666)	(77,883)	(46,354)	(117,491)	(50,932)	(71,250)
11 Bad Debt	(48,246)	(53,173)	(48,304)	(44,563)	(17,376)	(55,448)	(65,608)	(85,691)	(48,003)	(58,850)	(49,277)	(53)	(3,248)
12 Total Deductions	(403,881)	(810,538)	(600,391)	(453,369)	(691,765)	(996,185)	(969,786)	(774,249)	(831,339)	(727,850)	(594,876)	(780,496)	(663,418)
13 Net Patient Revenue	1,315,915	885,807	799,698	841,263	1,109,720	1,125,204	1,266,152	1,103,662	970,457	785,646	776,803	1,041,517	803,094
14 % of Gross Revenue	76.8%	52.2%	57.1%	65.0%	61.6%	53.0%	56.6%	58.6%	53.9%	51.9%	56.6%	57.2%	54.6%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	21,917	33,981	30,349	34,545	34,797	36,966	26,503	58,720	38,184	31,106	39,461	31,096	27,813
18 Total Operating Revenue	1,337,831	919,787	830,047	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752	816,264	1,072,614	830,907
EXPENSES													
19 Salaries & Wages	(677,074)	(628,064)	(610,636)	(599,471)	(572,625)	(584,813)	(754,067)	(538,815)	(607,315)	(594,940)	(615,795)	(715,952)	(599,975)
20 Employee Benefits	(159,449)	(159,695)	(143,620)	(139,128)	(136,741)	(146,766)	(160,395)	(127,810)	(132,340)	(130,980)	(136,718)	(152,693)	(132,652)
21 Contract Labor	(80,154)	(77,165)	(73,516)	(112,004)	(109,714)	(110,794)	(148,844)	(95,214)	(80,650)	(73,221)	(66,976)	(22,231)	(29,627)
22 Professional Fees - Medical	(228,565)	(251,390)	(214,004)	(212,392)	(238,119)	(276,424)	(252,792)	(272,206)	(256,252)	(215,419)	(224,498)	(228,300)	(209,876)
23 Professional Fees - Other	(16,828)	(27,889)	(39,045)	(7,223)	(6,397)	(20,316)	(37,409)	(56,013)	(40,544)	(36,497)	(60,574)	(51,978)	(21,289)
24 Supplies	(57,367)	(76,975)	(70,972)	(78,282)	(95,415)	(98,125)	(112,155)	(103,247)	(120,346)	(105,278)	(149,251)	(90,280)	(114,918)
25 Purchased Services	(116,052)	(128,987)	(165,879)	(142,359)	(105,664)	(134,391)	(165,311)	(145,978)	(163,278)	(150,944)	(142,085)	(168,143)	(145,151)
26 Insurance	(13,294)	(12,368)	(12,563)	(12,546)	(12,119)	(10,475)	(10,722)	(10,209)	(10,991)	(10,360)	(10,862)	(10,440)	(10,440)
27 Rentals and Leases	(12,866)	(13,837)	(13,047)	(13,536)	(13,313)	(13,075)	(13,968)	(13,036)	(13,036)	(13,666)	(14,065)	(14,176)	(19,604)
28 Repairs and Maintenance	(8,584)	(16,352)	(16,123)	(13,205)	(12,346)	(15,425)	(10,872)	(12,029)	(27,052)	(15,305)	(13,898)	(15,179)	(18,458)
29 Utilities and Telephone	(16,829)	(42,130)	(28,920)	(24,981)	(26,131)	(25,279)	(28,336)	(28,336)	(30,085)	(27,549)	(33,531)	(29,979)	(30,572)
30 Depreciation & Amortization	(38,741)	(36,436)	(36,429)	(35,725)	(35,813)	(35,411)	(35,411)	(35,962)	(35,962)	(35,962)	(35,962)	(36,050)	(36,050)
31 Other Expenses	(17,113)	(17,497)	(20,210)	(16,753)	(17,986)	(24,602)	(19,037)	(16,070)	(24,874)	(28,825)	(40,299)	(29,789)	(26,646)
32 Total Operating Expenses	(1,442,917)	(1,488,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,495,895)	(1,749,320)	(1,453,989)	(1,542,041)	(1,441,029)	(1,544,312)	(1,565,063)	(1,395,258)
33 Income From Operations	(105,086)	(568,986)	(610,978)	(535,736)	(238,868)	(333,725)	(456,666)	(291,607)	(533,400)	(624,277)	(728,048)	(492,449)	(564,351)
34 Tax Revenue				236,771								293,428	
35 IGT - Incoming Portion		569,681	3,252,904	459,000	8,577	11,866	80	810,000	-	-	483,447	-	936,566
36 Non Capital Grants and Donations													
37 Interest Income	304	312	27,718	507	1,473	32,591	445	666	25,669	419	288	18,928	(1,327)
38 Interest Expense	(584)	(548)	(550)	(579)	(551)	(511)	(502)	(847)	(508)	(483)	(518)	(471)	(446)
39 Non-Operating Income (Expense)													
40 Total Non-Operating Gain (Loss)	(280)	569,446	3,695,761	1,346,249	609,957	668,514	73,762	822,731	42,066	29	485,209	323,051	934,793
41 Net Income	(105,366)	459	3,084,783	810,513	370,089	334,789	(382,904)	531,124	(491,335)	(624,248)	(242,839)	(169,399)	370,442
42 Operating Margin %	(7.9%)	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(76.4%)	(89.2%)	(45.9%)	(67.9%)
43 Net Margin %	(7.9%)	0.0%	371.6%	92.5%	32.3%	28.8%	(29.6%)	45.7%	(48.7%)	(76.4%)	(29.8%)	(15.8%)	44.6%
44 Payroll as % of Operating Expense	46.92%	42.19%	42.38%	42.47%	41.36%	39.09%	43.11%	37.06%	39.38%	41.29%	39.88%	45.75%	43.00%
45 IGT Transaction Summary													
46 Outgoing		1,035,697	229,575	24,095	-	-	405,000	-	810,000	211,750	292,675	-	936,566
47 Incoming		569,681	3,252,904	459,000	-	-	-	-	-	-	483,447	-	936,566
48 Net Impact		(466,016)	3,023,329	434,905	-	-	(405,000)	-	810,000	(211,750)	190,772	-	936,566

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 2/28/2021	6/30/2020	6/30/2019	6/30/2018		
ASSETS						
Current Assets						
Cash	\$ 961,320	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ 59,126	6.55%
Short-term Investments	5,525,832	7,292,277	7,317,637	1,785,509	(1,766,445)	-24.22%
Total Cash and Equivalents	6,487,152	8,194,471	7,336,520	4,834,627	(1,707,319)	-20.84%
Patient Accounts Receivable	3,498,581	3,600,952	4,582,957	3,690,839	(102,371)	-2.84%
Accounts Receivable Reserves	(2,573,468)	(2,495,773)	(3,096,844)	(2,351,508)	(77,695)	3.11%
Net Accounts Receivable	925,113	1,105,179	1,486,113	1,339,331	(180,066)	-16.29%
<i>% of Gross Accounts Receivable</i>	<i>26.4%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	282,012	264,374	250,386	271,364	17,638	6.67%
Other Assets	1,730,925	1,346,360	669,462	386,736	384,565	28.56%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,234,162	4,854,496	612,125	569,274	(620,334)	-12.78%
Total Other Assets	7,500,265	7,764,513	2,045,374	1,727,373	(264,248)	-3.40%
Total Current Assets	14,912,530	17,064,163	10,868,007	7,901,332	(2,151,633)	-12.61%
Fixed Assets						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,762,782	5,741,619	5,532,267	5,474,869	21,163	0.37%
Capital Equipment	5,752,859	5,624,264	5,033,846	4,551,366	128,596	2.29%
Total Plant & Equipment	11,606,251	11,456,492	10,656,723	10,116,844	149,759	1.31%
Accumulated Depreciation	(9,210,948)	(8,924,179)	(8,493,946)	(8,112,122)	(286,769)	3.21%
Net Fixed Assets	2,395,302	2,532,313	2,162,778	2,004,722	(137,010)	-5.41%
TOTAL ASSETS	\$ 17,307,832	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (2,288,644)	-11.68%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 389,387	\$ 513,833	\$ 626,379	\$ 459,765	\$ (124,446)	-24.22%
Accrued Payroll & Benefits	837,618	620,243	562,461	470,965	217,375	35.05%
Accrued Other Liabilities	3,719,515	4,501,218	207,968	138,836	(781,703)	0.00%
Total Current Liabilities	4,946,520	5,635,295	1,396,807	1,069,566	(688,775)	-12.22%
Long-Term Liabilities						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	94,761	110,836	133,793	155,519	(16,075)	-14.50%
Total Long-Term Liabilities	1,602,929	1,619,004	148,043	287,152	(16,075)	-0.99%
TOTAL LIABILITIES	6,549,449	7,254,299	1,544,850	1,356,718	(704,850)	-9.72%
FUND BALANCE	10,758,384	12,342,178	11,485,935	8,549,336	(1,583,794)	-12.83%
TOTAL LIABILITIES AND FUND BALANCE	\$ 17,307,832	\$ 19,596,476	\$ 13,030,785	\$ 9,906,054	\$ (2,288,644)	-11.68%

Seneca Healthcare District
 Detail of Long Term Debt
 As of February 28, 2021

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Feb 28, 2021</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<u>Total Loans</u>	<u>2,410,058</u>			<u>0</u>			<u>1,508,168</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	94,761
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>94,761</u>
<u>Total Long Term Liabilities</u>	<u>3,082,811</u>			<u>2,492</u>			<u>1,602,929</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	2/28/2021
Net Income (Loss)	\$ (674,369)
Changes in:	
Depreciation	286,769
(Increase)/Decrease in Net Accounts Receivable	180,066
(Increase)/Decrease in Inventory	(17,638)
(Increase)/Decrease in Other Assets	(384,565)
Increase/(Decrease) in Accounts Payable	(124,446)
Increase/(Decrease) in Accrued Payroll & Benefits	217,375
Increase/(Decrease) in Other Accrued Liabilities	(781,703)
Net Cash Provided (Used) by Operating Activities	(624,143)
Purchases of Equipment	(149,759)
Net Cash Provided (Used) in Investing Activities	(149,759)
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(16,075)
Principal Payments under Inter-Governmental Transfer Program	(909,425)
Net Cash Provided (Used) in Financing Activities	(925,500)
Net Change in Cash and Cash Equivalents	(2,373,771)
Cash and Cash Equivalents, Beginning of Period	14,348,250
	(2,373,771)
Cash and Cash Equivalents, End of Period	\$ 11,974,480

*Inclusive of Board Restricted Cash

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 945,508
Suspense General Ledger for Receipts Pending R.A.'s	(931)
Payroll Checking - US Bank	16,398
Business Savings - Plumas Bank	9,267
Petty Cash - Receptionists	645
Local Agency Investment Fund	10,947,252
Series EE Bonds	56,340
Total Cash and Cash Equivalent Detail	\$ 11,974,480

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF FEBRUARY 2021**

MONTH TO DATE

YEAR TO DATE

	CURRENT MONTH FEB 2021	PRIOR MONTH JAN 2021	PRIOR YEAR MONTH FEB 2020
1. In Patient Stays			
1.a Admissions	3	7	4
1.b Discharges	3	7	3
2. Out Patient Observations	11	2	12
3. Out Patient Surgeries	15	17	22
4. Emergency Visits	142	161	168
5. Lab Procedures	2,373	2,476	1,908
6. Radiology Procedures	225	202	238
6.a X-Ray Procedures	129	105	154
6.b Mammography	0	0	0
6.c MRI	11	5	2
6.d Ultrasound	14	8	8
6.e C T Scan	71	84	74
6.f Dexascanner	0	0	0
7. Respiratory Therapy/ABG/PFT	29	148	131
8. CardioPulmonary EKG/Holter	51	32	54
9. Stress Tests	0	0	1
10. Physical Therapy	231	225	248
11. Lake Almanor Clinic Visits	566	593	656
Dr. Ware	129	150	29
Dr. Walls	87	129	32
Dr. Cooper	137	129	123
NP Office/Nielsen	0	0	231
NP Walk-in/Hayden	122	118	134
Specialty/Other	91	67	107

JULY 2020 - FEB 2021	JULY 2019 - FEB 2020
40	50
40	51
78	103
101	169
1,631	1,862
21,610	18,622
2,199	2,222
1,173	1,315
0	0
51	25
121	112
854	770
0	0
559	1,302
375	487
1	3
2,038	2,095
5,486	7,156
1,288	1,301
1,013	1,197
1,110	1,060
303	1,692
1,134	1,171
638	735

ACUTE CARE

12. Acute Patient Days	13	33	11
13. Acute ADC	0.46	1.06	0.38
14. % Occupancy	4.64	10.65	3.79
15. Avg Length of Stay	4.33	4.71	2.75
16. Swing Bed Days	4	22	29
17. Swing Bed ADC	0.14	0.71	1.00
18. Total ADC	0.61	1.77	1.38

122	164
0.50	0.67
5.02	6.72
3.05	3.28
102	115
0.42	0.47
0.92	1.14

SKILLED NURSING UNIT

19. Patient Days	300	313	418
20. Average Daily Census	10.71	10.10	14.41
21. % Occupancy	66.96	63.10	90.09

2,559	3,735
10.53	15.31
65.82	95.67

TOTALS

22. Patient Days	317	368	458
23. Average Daily Census	11.32	11.87	15.79
24. Total Adjusted Patient Days	1,612	1,247	1,846

2,783	4,014
11.45	16.45
14,598	16,781

Seneca Healthcare District
Gross Outpatient Revenue
February 2021

	Month Ended 2/28/21		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	35,461.00	34,255.53	1,205.47
ER	170,395.00	168,348.31	2,046.69
ER Phy	59,031.00	64,231.72	(5,200.72)
Surgery	48,428.00	44,599.32	3,828.68
Anesth	2,114.00	4,761.76	(2,647.76)
CS	5,588.00	11,984.50	(6,396.50)
LAC	126,815.86	182,951.63	(56,135.77)
LAB	231,969.29	185,930.57	46,038.72
Blood Gas	3,342.00	2,439.95	902.05
Blood Bank	-	302.57	(302.57)
EKG	28,290.60	26,296.24	1,994.36
Stress	-	675.90	(675.90)
Radiology	60,319.80	60,553.40	(233.60)
Mammo	-	-	-
MRI	39,905.00	10,775.18	29,129.82
Ultrasound	11,478.00	10,466.47	1,011.53
CT Scan	125,852.00	131,964.16	(6,112.16)
OP Proc	8,401.00	7,038.00	1,363.00
Pharmacy	129,693.06	126,880.28	2,812.78
RT	13,304.00	10,865.11	2,438.89
PT	77,795.00	67,357.39	10,437.61
OT	-	-	-
Telemed			-
Totals	1,178,182.61	1,152,677.99	25,504.62

Seneca Healthcare District
Professional Fees- Medical
February 28, 2021

G/L #	Description	Actual ME 2/28/2021	Budget ME 2/28/2021	(Over)/Under Budget	Actual YTD 2/28/2021	Budget YTD 2/28/2021	(Over)/Under Budget
	Grand Total	209,875.97	251,470.50	41,594.53	1,935,767.23	2,093,744.00	157,976.77
41220040	EMERG RM PHYSICIAN FEES	87,493.75	90,720.00	3,226.25	771,398.25	787,320.00	15,921.75
	SHD Contracted Physicians	87,493.75	90,720.00	3,226.25	738,723.00	761,400.00	22,677.00
	Locums Physicians	-	-	-	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	18,194.88	24,065.00	5,870.12	117,791.47	175,740.00	57,948.53
41220044	Surgery -						
	Surgeries	9,050.96	14,315.00	5,264.04	57,243.29	97,740.00	40,496.71
	Call	-	-	-	-	-	-
	Clinic	3,143.92	5,416.67	2,272.75	30,548.18	43,333.33	12,785.15
	CRNA	6,000.00	4,333.33	(1,666.67)	30,000.00	34,666.67	4,666.67
41220049	LK ALMANOR PHYSICIAN FEES	69,022.43	95,985.50	26,963.07	738,244.33	805,084.00	66,839.67
41229049							
	SHD Contracted Physicians	47,127.43	57,083.33	9,955.90	469,156.56	466,666.67	(2,489.89)
	FNP Supervision	3,000.00	3,250.00	250.00	25,500.00	26,000.00	500.00
	Open Office	-	13,600.00	13,600.00	77,427.77	122,400.00	44,972.23
	Walk-In Clinic	13,100.00	13,600.00	500.00	119,765.00	122,400.00	2,635.00
	Telemedicine	5,795.00	8,452.17	2,657.17	46,395.00	67,617.33	21,222.33
		69,022.43	95,985.50	26,963.07	738,244.33	805,084.00	66,839.67
	Other Professional Fees- Medical	35,164.91	40,700.00	5,535.09	308,333.18	325,600.00	17,266.82