



**Seneca Healthcare District  
Financial Statements - Board Report  
December 2020**

**Summary**

Seneca Healthcare District had a net loss of \$243k, during the month, compared to a budgeted loss of \$470k; for a positive variance of \$227k. This was primarily due to a positive variance in non-operating revenue (PRIME Grant Incentive payment) which was somewhat offset by a negative variance in gross patient revenue.

**Revenues**

Gross patient revenue, for the month, ended at \$1.37M compared to a budgeted amount of \$1.78M, for a negative variance of \$404k. Net patient revenue as a percent of gross was 56.6%, compared to a budget of 56.9%. There were continued adjustments for non-billable COVID testing which was offset by a reduction in third party adjustments.

There were 5 acute inpatient days in the month (budget of 22), and 31 swing bed days (budget of 27), resulting in an average daily census (ADC) of 1.16 patients per day. The skilled nursing unit had an ADC of 9.97 (budget of 14), resulting in an occupancy percent of 62.30%.

Outpatient revenue was down from November and below budget in most areas except lab; while remaining lower than same month 2019 due to a decrease in hospital utilization from the continued impact of COVID-19. Lake Almanor Clinic visits were 544 versus a budget of 922.

**Expenses**

Total operating expenses for the month were \$1.54M, versus a budget of \$1.51M, for a negative variance of \$28k.

**Salaries & Wages:** Salaries and wages were under budget by \$12k. FTEs, for the month, were 99.77 versus a budget of 103.66 and the average hourly wage (AHW) was \$34.63 versus a budget of \$33.96.

**Contract Labor:** Contract labor is over budget by \$1k, this month. FTEs for the month were 5.74 versus a budget of 5.80.

**Pro Fees Medical:** See attached analysis

**Pro Fees Other:** Over budget \$21k due to legal expenses for two matters.

**Supplies:** Over budget \$73k due to increases in the lab from COVID related testing expenses and the amount of testing (see above).

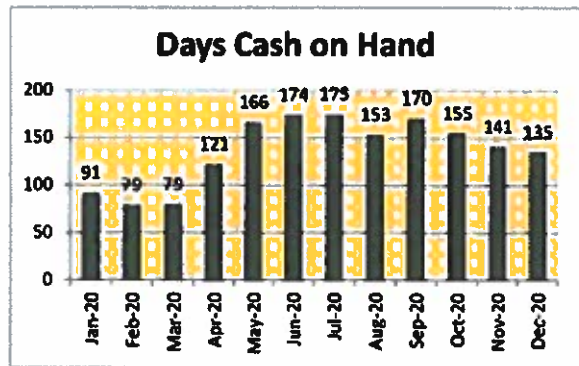
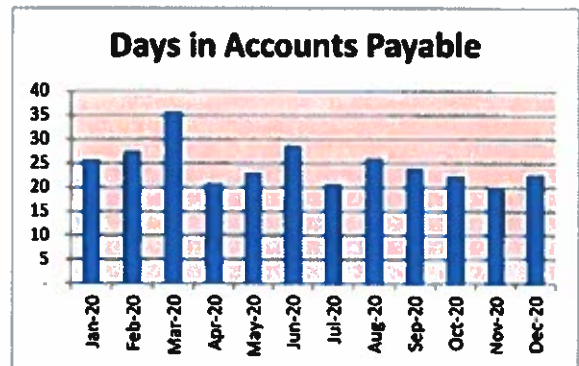
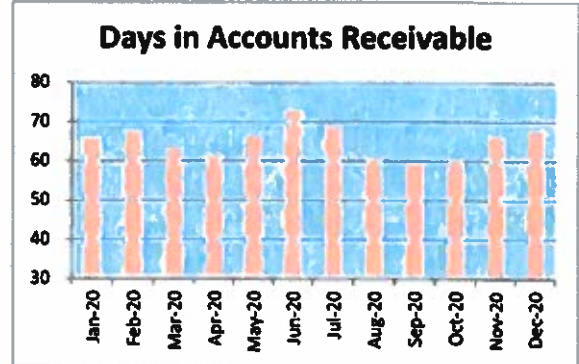
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Days of cash on hand decreased from 140.7 to 135.0, primarily due to the operating loss for the month and the net IGT transactions.

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.44M, which is a \$342k decrease over last month. Gross accounts receivable days increased this month to 67.6 (decrease in average daily revenue) and is well outside the best practices target of 45-55 days.



Current Ratio.....	3.02
Operating Margin.....	-47.4%
Days in Accounts Receivable.....	67.6
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-2,198%
Days Cash on Hand Excl. Board Restr.....	135.0

**Seneca Healthcare District  
Income Statement  
For the Month of December 2020**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		18,145	74,869	(58,724)		245,404	444,385	(198,981)
3 Inpatient Revenue - Swing Bed		98,549	84,836	13,713		241,604	84,836	156,768
4 Inpatient Revenue - SNF		161,295	221,340	(60,045)		995,495	1,128,080	(130,585)
5 Inpatient Revenue - Ancillary		55,471	91,846	(36,375)		400,776	385,172	15,604
6 Inpatient Revenue - Total		331,460	472,891	(141,431)		1,883,279	2,040,472	(157,193)
7 Outpatient Revenue		1,040,219	1,303,027	(262,808)		9,038,934	8,636,732	402,202
8 Total Patient Revenue		1,371,679	1,775,919	(404,239)		10,922,213	10,677,204	245,009
9 Contractual Allowances		(424,824)	(675,531)	250,706		(4,171,593)	(4,061,435)	(110,158)
10 Charity Discount		(3,284)	(1,028)	(2,256)		(11,500)	(6,181)	(5,319)
11 Other Allowances		(117,491)	(38,848)	(78,645)		(348,319)	(233,552)	(114,767)
12 Bad Debt		(49,277)	(49,481)	204		(362,876)	(297,489)	(65,387)
13 Total Deductions		(594,876)	(764,886)	170,009		(4,894,288)	(4,598,657)	(295,632)
14 Net Patient Revenue		776,803	1,011,033	(234,230)		6,027,925	6,078,548	(50,623)
% of Gross Revenue		56.6%	56.8%	-0.3%		53.2%	56.9%	-1.7%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		39,461	35,333	4,128		230,939	212,000	18,939
18 Total Operating Revenue		816,264	1,046,366	(230,102)		6,258,863	6,290,548	(31,684)
<b>19 EXPENSES</b>								
20 Salaries & Wages	79.3%	(615,795)	(627,536)	11,741	61.3%	(3,695,745)	(3,704,615)	8,869
21 Employee Benefits	17.6%	(136,718)	(141,366)	4,648	13.9%	(834,909)	(859,726)	24,817
22 Contract Labor	8.6%	(66,976)	(86,213)	(762)	9.6%	(575,698)	(522,440)	(53,258)
23 Professional Fees - Medical	28.9%	(224,498)	(261,191)	36,693	24.8%	(1,497,591)	(1,567,483)	69,892
24 Professional Fees - Other	7.8%	(60,574)	(39,093)	(21,480)	4.2%	(251,352)	(181,588)	(69,764)
25 Supplies	19.2%	(149,251)	(76,544)	(72,708)	11.4%	(888,402)	(535,600)	(152,802)
26 Purchased Services	18.3%	(142,085)	(158,390)	16,305	15.0%	(901,987)	(925,173)	23,186
27 Insurance	1.4%	(10,662)	(12,002)	1,341	1.0%	(62,518)	(72,014)	9,496
28 Rentals and Leases	1.8%	(14,065)	(10,330)	(3,735)	1.3%	(80,816)	(94,647)	13,831
29 Repairs and Maintenance	1.8%	(13,898)	(13,473)	(425)	1.6%	(94,580)	(106,043)	11,463
30 Utilities and Telephone	4.3%	(33,531)	(37,411)	3,880	2.9%	(174,513)	(187,788)	13,274
31 Depreciation & Amortization	4.6%	(35,962)	(37,742)	1,780	3.6%	(214,669)	(226,453)	11,784
32 Other Expenses	5.2%	(40,299)	(35,380)	(4,919)	2.6%	(153,807)	(160,395)	6,588
33 Total Operating Expenses	198.8%	(1,544,312)	(1,516,671)	(27,641)	153.1%	(9,226,587)	(9,143,942)	(82,644)
34 Income From Operations	-93.7%	(728,048)	(470,305)	(257,743)	-49.2%	(2,967,723)	(2,853,394)	(114,329)
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	62.2%	483,447	-	483,447	21.5%	1,293,447	810,000	483,447
37 Non Capital Grants and Donations	0.3%	1,993	-	1,993	0.7%	43,683	-	43,683
38 Interest Income	0.0%	288	600	(312)	1.0%	59,751	46,800	12,951
39 Interest Expense	-0.1%	(518)	(560)	42	-0.1%	(3,369)	(3,410)	41
40 Non-Operating Income (Expense)	0.0%	-	-	-	11.6%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	62.5%	485,209	40	485,169	34.7%	2,092,311	1,388,857	703,454
42 Net Income	-31.3%	(242,839)	(470,265)	227,426	-14.5%	(875,412)	(1,464,537)	589,125
43 Operating Margin %		(69.2%)	(44.9%)	-44.25%		(47.4%)	(45.4%)	-2.06%
44 Net Margin %		(29.8%)	(44.9%)	15.19%		(14.0%)	(23.3%)	9.29%
45 Payroll as % of Operating Expense		39.88%	41.38%	-1.50%		40.06%	40.51%	-0.46%
46 IGT Transaction Summary								
47 Outgoing		292,675	272,675	(20,000)		909,425	677,675	(231,750)
48 Incoming		483,447	-	483,447		1,293,447	810,000	483,447
49 Net Impact		190,772	(272,675)	463,447		384,022	132,325	251,697

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended December 31, 2020**

	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	38,748	29,061	35,519	36,519	77,498	38,748	29,061	77,498	19,374	29,061	32,260	71,038	16,145
3 Inpatient Revenue - Swing	-	57,222	92,191	15,865	-	-	-	38,148	69,938	-	-	34,969	98,548
4 Inpatient Revenue - SNF	232,445	213,986	213,180	252,450	236,023	216,240	195,237	181,560	173,910	168,300	165,173	145,257	161,285
5 Inpatient Revenue - Ancillary	60,207	57,744	65,696	86,346	75,968	38,501	41,875	81,721	54,313	79,001	38,733	91,538	95,471
6 Inpatient Revenue - Total	331,401	356,013	426,566	380,210	389,485	293,489	266,172	378,925	317,535	278,302	236,196	342,802	331,460
7 Outpatient Revenue	1,379,848	1,461,060	1,280,210	1,306,135	1,010,803	1,001,143	1,535,314	1,742,485	1,918,405	1,801,549	1,565,601	1,170,695	1,040,219
8 Total Patient Revenue	1,711,049	1,819,073	1,718,795	1,696,345	1,400,088	1,294,632	1,801,466	2,121,390	2,235,940	1,877,911	1,801,797	1,513,498	1,371,679
9 Contractual Allowances	(785,680)	(755,071)	(337,559)	(706,520)	(519,368)	(361,002)	(596,101)	(906,890)	(867,627)	(651,866)	(698,604)	(621,772)	(424,624)
10 Charity Discount	(6)	(149)	(6)	(6)	(211)	(7)	(13,648)	(6)	(489)	(5)	(6,839)	(875)	(3,284)
11 Other Allowances	(26,906)	(80,903)	(17,927)	(50,838)	(32,510)	(47,768)	(97,313)	(33,849)	(36,065)	(38,666)	(36,354)	(46,354)	(117,491)
12 Bad Debt	(6,004)	(46,985)	(48,246)	(53,173)	(48,304)	(44,563)	(17,376)	(55,448)	(65,808)	(65,691)	(46,003)	(38,850)	(49,277)
13 Total Deductions	(798,598)	(902,961)	(403,681)	(810,538)	(600,391)	(453,368)	(891,765)	(996,185)	(969,788)	(774,248)	(831,339)	(727,850)	(594,876)
14 Net Patient Revenue	912,451	916,113	1,315,915	885,807	799,698	841,263	1,109,720	1,125,204	1,266,152	1,103,662	970,457	785,646	776,803
15 % of Gross Revenue	53.3%	51.5%	76.9%	32.2%	57.1%	65.0%	61.6%	53.0%	56.0%	60.6%	53.0%	51.9%	56.0%
15 Merit-based Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	41,538	43,117	21,917	33,981	30,349	34,545	34,797	36,966	28,503	58,720	38,184	31,106	39,461
18 Total Operating Revenue	953,987	979,230	1,337,831	919,787	830,047	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752	816,264
<b>19 EXPENSES</b>													
20 Salaries & Wages	(593,933)	(580,745)	(677,074)	(626,064)	(610,636)	(599,471)	(572,825)	(584,613)	(754,087)	(538,815)	(607,315)	(594,940)	(613,795)
21 Employee Benefits	(145,734)	(148,359)	(159,649)	(159,885)	(143,620)	(139,128)	(136,741)	(146,786)	(160,395)	(127,810)	(132,340)	(130,880)	(136,718)
22 Contract Labor	(74,515)	(61,054)	(80,154)	(77,165)	(73,516)	(112,004)	(108,714)	(110,784)	(148,844)	(95,214)	(80,850)	(73,221)	(66,976)
23 Professional Fees - Medical	(245,796)	(271,673)	(228,965)	(251,361)	(214,004)	(212,392)	(238,119)	(276,424)	(252,792)	(272,206)	(256,252)	(215,419)	(224,496)
24 Professional Fees - Other	(39,708)	(15,969)	(16,828)	(27,889)	(39,045)	(7,223)	(6,397)	(20,316)	(37,409)	(56,013)	(40,544)	(38,497)	(60,574)
25 Supplies	(76,390)	(79,078)	(57,387)	(76,975)	(70,972)	(78,282)	(85,415)	(88,125)	(112,155)	(103,247)	(120,348)	(106,278)	(149,251)
26 Purchased Services	(151,999)	(129,123)	(116,852)	(128,987)	(165,879)	(142,359)	(105,884)	(134,391)	(165,311)	(145,978)	(163,278)	(150,944)	(142,085)
27 Insurance	(12,470)	(12,424)	(12,368)	(12,368)	(12,424)	(12,368)	(12,119)	(10,475)	(10,722)	(10,091)	(10,209)	(10,360)	(10,662)
28 Rentals and Leases	(7,355)	(13,717)	(12,866)	(13,837)	(13,047)	(13,538)	(13,913)	(13,075)	(13,968)	(13,005)	(13,038)	(13,698)	(14,065)
29 Repairs and Maintenance	(10,589)	(93,224)	(6,584)	(16,352)	(16,123)	(13,205)	(12,349)	(15,425)	(10,872)	(12,029)	(27,052)	(15,305)	(13,896)
30 Utilities and Telephone	(30,428)	(36,511)	(16,829)	(42,130)	(28,981)	(28,920)	(26,131)	(25,277)	(28,336)	(27,549)	(30,065)	(28,732)	(33,531)
31 Depreciation & Amortization	(32,953)	(37,236)	(38,741)	(36,436)	(36,428)	(35,725)	(35,813)	(35,411)	(35,411)	(35,962)	(35,962)	(35,962)	(35,962)
32 Other Expenses	(30,040)	(20,555)	(17,119)	(17,487)	(20,210)	(16,753)	(17,968)	(24,602)	(19,037)	(16,070)	(24,974)	(28,825)	(40,299)
33 Total Operating Expenses	(1,451,801)	(1,420,672)	(1,442,917)	(1,488,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,495,895)	(1,749,320)	(1,453,969)	(1,542,041)	(1,441,029)	(1,544,312)
34 Income From Operations	(497,814)	(441,443)	(105,086)	(568,987)	(610,978)	(535,736)	(239,868)	(333,725)	(456,665)	(291,607)	(533,400)	(624,277)	(728,048)
35 Tax Revenue		275,186	-	568,681	3,252,904	459,000	236,771	-	-	810,000	-	-	483,447
36 IGT - Incoming Portion	405,000	150	-	-	-	-	-	11,886	80	12,420	18,905	419	1,993
37 Non-Capital Grants and Donations	149	39,102	304	312	27,718	507	1,473	32,591	445	668	25,669	93	288
38 Interest Income	(646)	(590)	(584)	(548)	(550)	(579)	(551)	(511)	(502)	(847)	(508)	(483)	(516)
39 Interest Expense													
40 Non-Operating Income (Expense)													
41 Total Non-Operating Gain (Loss)	404,652	313,708	(280)	569,446	3,695,761	1,348,249	699,957	668,514	73,782	822,731	42,068	29	485,209
42 Net Income	(93,281)	(127,735)	(105,366)	459	3,084,763	810,513	370,089	334,768	(382,884)	531,124	(491,335)	(824,248)	(242,839)
43 Operating Margin %	(52.2%)	(45.1%)	(7.9%)	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(78.4%)	(89.2%)
44 Net Margin %	(9.8%)	(13.0%)	(7.9%)	0.0%	37.1%	92.5%	32.3%	28.6%	(28.6%)	45.7%	(48.7%)	(78.4%)	(29.8%)
45 Payroll as % of Operating Expense	40.91%	39.47%	46.82%	42.19%	42.38%	42.47%	41.36%	39.09%	43.11%	37.06%	39.35%	41.29%	39.88%
46 IGT Transaction Summary													
47 Outgoing	405,000	182,462	-	1,035,697	229,575	24,095	-	405,000	-	810,000	-	211,750	292,675
48 Incoming	405,000	(182,462)	-	(468,016)	3,023,329	434,905	-	(405,000)	-	(810,000)	-	(211,750)	483,447
49 Net Impact													

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 12/31/2020	6/30/2020	6/30/2019	6/30/2018		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 89,208	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ (812,986)	-90.11%
Short-term Investments	6,525,831	7,292,277	7,317,637	1,785,509	(766,445)	-10.51%
<b>Total Cash and Equivalents</b>	<b>6,615,040</b>	<b>8,194,471</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>(1,579,432)</b>	<b>-19.27%</b>
Patient Accounts Receivable	3,439,047	3,600,952	4,582,957	3,690,839	(161,904)	-4.50%
Accounts Receivable Reserves	(2,546,886)	(2,495,773)	(3,096,844)	(2,351,508)	(51,113)	2.05%
<b>Net Accounts Receivable</b>	<b>892,162</b>	<b>1,105,179</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>(213,017)</b>	<b>-19.27%</b>
<b>% of Gross Accounts Receivable</b>	<b>25.9%</b>	<b>30.7%</b>	<b>32.4%</b>	<b>36.3%</b>		
Inventory	279,076	264,374	250,386	271,364	14,702	5.56%
Other Assets	1,265,290	1,346,360	669,462	386,736	(81,070)	-6.02%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,215,301	4,854,496	612,125	569,274	(639,195)	-13.17%
<b>Total Other Assets</b>	<b>7,012,833</b>	<b>7,764,513</b>	<b>2,045,374</b>	<b>1,727,373</b>	<b>(751,680)</b>	<b>-9.68%</b>
<b>Total Current Assets</b>	<b>14,520,034</b>	<b>17,064,163</b>	<b>10,868,007</b>	<b>7,901,332</b>	<b>(2,544,129)</b>	<b>-14.91%</b>
<b>Fixed Assets</b>						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,741,619	5,741,619	5,532,267	5,474,869	0	0.00%
Capital Equipment	5,752,248	5,624,264	5,033,846	4,551,366	127,985	2.28%
<b>Total Plant &amp; Equipment</b>	<b>11,584,477</b>	<b>11,456,492</b>	<b>10,656,723</b>	<b>10,116,844</b>	<b>127,985</b>	<b>1.12%</b>
Accumulated Depreciation	(9,138,848)	(8,924,179)	(8,493,946)	(8,112,122)	(214,669)	2.41%
<b>Net Fixed Assets</b>	<b>2,445,629</b>	<b>2,532,313</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>(86,684)</b>	<b>-3.42%</b>
<b>TOTAL ASSETS</b>	<b>\$ 16,965,663</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,630,813)</b>	<b>-13.42%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 403,702	\$ 513,833	\$ 626,379	\$ 459,765	\$ (110,131)	-21.43%
Accrued Payroll & Benefits	697,074	620,243	562,461	470,965	76,830	12.39%
Accrued Other Liabilities	3,700,543	4,501,218	207,968	138,836	(800,676)	0.00%
<b>Total Current Liabilities</b>	<b>4,801,318</b>	<b>5,635,295</b>	<b>1,396,807</b>	<b>1,069,566</b>	<b>(833,977)</b>	<b>-14.80%</b>
<b>Long-Term Liabilities</b>						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	98,836	110,836	133,793	155,519	(11,999)	-10.83%
<b>Total Long-Term Liabilities</b>	<b>1,607,004</b>	<b>1,619,004</b>	<b>148,043</b>	<b>287,152</b>	<b>(11,999)</b>	<b>-0.74%</b>
<b>TOTAL LIABILITIES</b>	<b>6,408,323</b>	<b>7,254,299</b>	<b>1,544,850</b>	<b>1,356,718</b>	<b>(845,976)</b>	<b>-11.66%</b>
<b>FUND BALANCE</b>	<b>10,557,340</b>	<b>12,342,178</b>	<b>11,485,935</b>	<b>8,549,336</b>	<b>(1,784,837)</b>	<b>-14.46%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 16,965,663</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,630,813)</b>	<b>-13.42%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of December 31, 2020

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Dec 31, 2020</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<b><u>Total Loans</u></b>	<b><u>2,410,058</u></b>			<b><u>0</u></b>			<b><u>1,508,168</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	98,836
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>2,492</u></b>			<b><u>98,836</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>3,082,811</u></b>			<b><u>2,492</u></b>			<b><u>1,607,004</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	<b>YTD</b>
	<b>12/31/2020</b>
<b>Net Income (Loss)</b>	\$ (875,412)
<b>Changes in:</b>	
Depreciation	214,669
(Increase)/Decrease in Net Accounts Receivable	213,017
(Increase)/Decrease in Inventory	(14,702)
(Increase)/Decrease in Other Assets	81,070
Increase/(Decrease) in Accounts Payable	(110,131)
Increase/(Decrease) in Accrued Payroll & Benefits	76,830
Increase/(Decrease) in Other Accrued Liabilities	(800,676)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>(339,922)</u>
Purchases of Equipment	(127,985)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(127,985)</u>
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(11,999)
Principal Payments under Inter-Governmental Transfer Program	(909,425)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(921,424)</u>
Net Change in Cash and Cash Equivalents	(2,264,744)
Cash and Cash Equivalents, Beginning of Period	<u>14,348,250</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 12,083,506</u></u>
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 70,941
Suspense General Ledger for Receipts Pending R.A.'s	629
Payroll Checking - US Bank	17,293
Business Savings - Plumas Bank	9,266
Petty Cash - Receptionists	645
Local Agency Investment Fund	11,928,392
Series EE Bonds	56,340
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 12,083,506</u></u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF DECEMBER 2020**

**MONTH TO DATE**

	<b>CURRENT MONTH DEC 2020</b>	<b>PRIOR MONTH NOV 2020</b>	<b>PRIOR YEAR MONTH DEC 2019</b>
<b>1. In Patient Stays</b>			
1.a Admissions	2	7	4
1.b Discharges	1	8	5
<b>2. Out Patient Observations</b>	6	5	20
<b>3. Out Patient Surgeries</b>	0	5	22
<b>4. Emergency Visits</b>	113	167	185
<b>5. Lab Procedures</b>	3,053	2,505	1,785
<b>6. Radiology Procedures</b>	161	221	232
6.a X-Ray Procedures	84	121	134
6.b Mammography	0	0	0
6.c MRI	1	6	3
6.d Ultrasound	14	4	13
6.e C T Scan	62	90	82
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	33	52	83
<b>8. CardioPulmonary EKG/Holter</b>	28	47	60
<b>9. Stress Tests</b>	0	0	0
<b>10. Physical Therapy</b>	256	248	212
<b>11. Lake Almanor Clinic Visits</b>	544	670	898
Dr. Ware	132	182	194
Dr. Walls	94	140	144
Dr. Cooper	118	144	147
NP Office/Nielsen	0	0	204
NP Walk-In/Hayden	135	147	130
Specialty/Other	65	57	80

**YEAR TO DATE**

<b>JULY 2020 DEC 2020</b>	<b>JULY 2019 DEC 2019</b>
30	42
30	44
65	74
69	125
1,328	1,503
16,761	14,815
1,772	1,709
939	989
0	0
35	20
99	90
699	610
0	0
382	1,048
292	370
1	2
1,582	1,663
4,327	6,382
1,009	1,847
797	1,256
844	822
303	1,245
894	760
480	453

**ACUTE CARE**

<b>12. Acute Patient Days</b>	5	22	12
<b>13. Acute ADC</b>	0.16	0.73	0.39
<b>14. % Occupancy</b>	1.61	7.33	3.87
<b>15. Avg Length of Stay</b>	2.50	3.14	3.00
<b>16. Swing Bed Days</b>	31	11	0
<b>17. Swing Bed ADC</b>	1.00	0.37	0.00
<b>18. Total ADC</b>	1.16	1.10	0.39

78	144
0.41	0.78
4.13	7.83
2.53	3.43
76	68
0.41	0.37
0.83	1.15

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	309	285	465
<b>20. Average Daily Census</b>	9.97	9.50	15.00
<b>21. % Occupancy</b>	62.30	59.38	93.75

1,946	2,889
10.58	15.70
66.10	98.13

**TOTALS**

<b>22. Patient Days</b>	345	318	477
<b>23. Average Daily Census</b>	11.13	10.80	15.39
<b>24. Total Adjusted Patient Days</b>	1,083	1,086	1,986

2,098	3,101
11.40	16.85
10,070	9,807

Seneca Healthcare District  
 Gross Outpatient Revenue  
 December 2020

	Month Ended 12/31/20		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	20,259.00	38,723.65	(18,464.65)
ER	119,222.00	190,306.79	(71,084.79)
ER Phy	46,623.00	72,609.77	(25,986.77)
Surgery	-	50,416.63	(50,416.63)
Anesth	-	5,382.86	(5,382.86)
CS	4,458.50	13,547.70	(9,089.20)
LAC	152,975.59	206,814.89	(53,839.30)
LAB	290,425.16	210,182.38	80,242.78
Blood Gas	-	2,758.21	(2,758.21)
Blood Bank	-	342.03	(342.03)
EKG	16,769.00	29,726.18	(12,957.18)
Stress	-	764.07	(764.07)
Radiology	40,362.00	68,451.67	(28,089.67)
Mammo	-	-	-
MRI	3,560.00	12,180.64	(8,620.64)
Ultrasound	10,961.00	11,831.66	(870.66)
CT Scan	112,436.00	149,176.87	(36,740.87)
OP Proc	3,623.00	7,956.00	(4,333.00)
Pharmacy	112,702.00	143,429.88	(30,727.88)
RT	6,371.00	12,282.30	(5,911.30)
PT	99,472.00	76,143.13	23,328.87
OT	-	-	-
Telemed			-
<b>Totals</b>	<b>1,040,219.25</b>	<b>1,303,027.29</b>	<b>(262,808.04)</b>



Seneca Healthcare District  
Professional Fees- Medical  
December 31, 2020

G/L #	Description	Actual ME 12/31/2020	Budget ME 12/31/2020	(Over)/Under Budget	Actual YTD 12/31/2020	Budget YTD 12/31/2020	(Over)/Under Budget
	<b>Grand Total</b>	<b>224,497.51</b>	<b>261,190.50</b>	<b>36,692.99</b>	<b>1,497,590.79</b>	<b>1,567,483.02</b>	<b>69,892.23</b>
41220040	EMERG RM PHYSICIAN FEES	97,560.50	100,440.00	2,879.50	586,530.75	596,160.00	9,629.25
	SHD Contracted Physicians	97,560.50	100,440.00	2,879.50	553,855.50	570,240.00	16,384.50
	Locums Physicians	-	-	-	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	5,470.08	24,065.00	18,594.92	83,914.81	127,610.00	43,695.19
41220044	Surgery - Surgeries Call	-	14,315.00	14,315.00	40,446.93	69,110.00	28,663.07
	Clinic	3,070.08	5,416.67	2,346.59	24,267.88	32,500.00	8,232.12
	CRNA	2,400.00	4,333.33	1,933.33	19,200.00	26,000.00	6,800.00
41220049	LK ALMANOR PHYSICIAN FEES	76,625.99	95,985.50	19,359.51	588,298.01	599,513.00	11,214.99
41229049	SHD Contracted Physicians	54,525.99	57,083.33	2,557.34	369,247.74	352,500.00	(16,747.74)
	FNP Supervision	3,300.00	3,250.00	(50.00)	19,500.00	19,500.00	-
	Open Office	-	13,600.00	13,600.00	77,427.77	88,400.00	10,972.23
	Walk-In Clinic	13,145.00	13,600.00	455.00	86,765.00	88,400.00	1,635.00
	Telemedicine	5,655.00	8,452.17	2,797.17	35,357.50	50,713.00	15,355.50
		76,625.99	95,985.50	19,359.51	588,298.01	599,513.00	11,214.99
	Other Professional Fees- Medical	44,840.94	40,700.00	(4,140.94)	238,847.22	244,200.00	5,352.78