



**Seneca Healthcare District  
Financial Statements - Board Report  
November 2020**

**Summary**

Seneca Healthcare District had a net loss of \$624k, during the month, compared to a budgeted loss of \$478k; for a negative variance of \$146k. This was primarily due to a negative variance in both gross patient revenue and adjustments to revenue, which was slightly offset by a small positive variance in total operating expenses.

**Revenues**

Gross patient revenue, for the month, ended at \$1.51M compared to a budgeted amount of \$1.66M, for a negative variance of \$152k. Net patient revenue as a percent of gross was 51.9%, compared to a budget of 56.9%. There were continued adjustments for non-billable COVID testing (community mass testing and employee surveillance).

There were 22 acute inpatient days in the month (budget of 22), and 11 swing bed days (budget of 0), resulting in an average daily census (ADC) of 1.10 patients per day. The skilled nursing unit had an ADC of 9.50, resulting in an occupancy percent of 59.38%.

Outpatient revenue was down from October, and below budget in most areas and overall, while remaining lower than same month 2019 due to a decrease in hospital utilization from the continued impact of COVID-19. Lake Almanor Clinic visits were 670 versus a budget of 922.

**Expenses**

Total operating expenses for the month were \$1.44M, versus a budget of \$1.46M, for a positive variance of \$22k.

**Salaries & Wages:** Salaries and wages were over budget by \$7k. FTEs, for the month, were 95.44 versus a budget of 103.66 and the average hourly wage (AHW) was \$33.49 versus a budget of \$33.96.

**Contract Labor:** Contract labor is over budget by \$7k, this month. FTEs for the month were 5.85 versus a budget of 5.80.

**Pro Fees Medical:** See attached analysis

**Pro Fees Other:** Over budget \$10k due to legal expenses for two matters.

**Supplies:** Over budget \$27k due to increases in lab from COVID related testing expenses (see above).

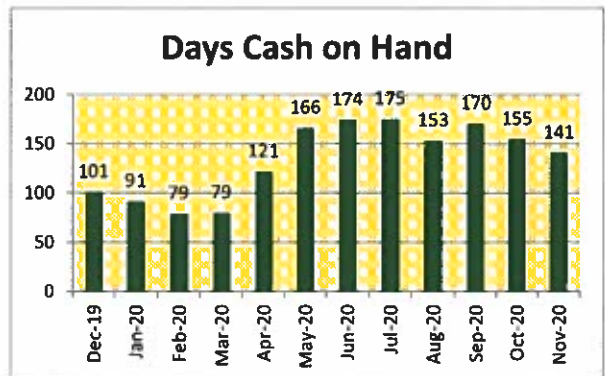
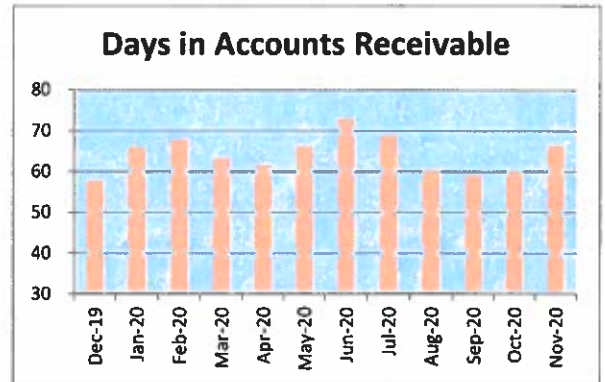
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Days of cash on hand decreased from 154.6 to 140.7, primarily due to the operating loss for the month and the PRIME Grant IGT (\$212k).

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.78M, which is a \$96k decrease over last month. Gross accounts receivable days increased this month to 66.3 (decrease in average daily revenue) and is well outside the best practices target of 45-55 days.



Current Ratio.....	3.16
Operating Margin.....	-41.2%
Days in Accounts Receivable.....	66.3
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	1,508%
Days Cash on Hand Excl. Board Restr.....	140.7

**Seneca Healthcare District  
Income Statement  
For the Month of November 2020**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		71,038	72,454	(1,416)		229,259	369,515	(140,256)
3 Inpatient Revenue - Swing Bed		34,969	-	34,969		143,055	-	143,055
4 Inpatient Revenue - SNF		145,257	198,900	(53,643)		834,200	904,740	(70,540)
5 Inpatient Revenue - Ancillary		91,538	57,515	34,023		345,305	293,326	51,980
6 Inpatient Revenue - Total		342,802	328,869	13,933		1,551,819	1,567,581	(15,762)
7 Outpatient Revenue		1,170,695	1,336,438	(165,743)		7,998,715	7,333,705	665,010
8 Total Patient Revenue		1,513,496	1,665,307	(151,811)		9,550,534	8,901,286	649,248
9 Contractual Allowances		(621,772)	(633,456)	11,684		(3,746,769)	(3,385,904)	(360,865)
10 Charity Discount		(875)	(964)	89		(8,216)	(5,153)	(3,063)
11 Other Allowances		(46,354)	(36,427)	(9,928)		(230,828)	(194,706)	(36,122)
12 Bad Debt		(58,850)	(46,399)	(12,451)		(313,599)	(248,008)	(65,591)
13 Total Deductions		(727,850)	(717,245)	(10,605)		(4,299,412)	(3,833,771)	(465,641)
14 Net Patient Revenue		785,646	948,062	(162,416)		5,251,122	5,067,515	183,607
% of Gross Revenue		51.9%	56.9%	-5.0%		55.0%	56.9%	-1.9%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		31,106	35,333	(4,227)		191,478	176,667	14,811
18 Total Operating Revenue		816,752	983,395	(166,643)		5,442,599	5,244,181	198,418
<b>19 EXPENSES</b>								
20 Salaries & Wages	75.7%	(594,940)	(587,731)	(7,209)	58.7%	(3,079,950)	(3,077,079)	(2,872)
21 Employee Benefits	16.7%	(130,880)	(135,427)	4,548	13.3%	(698,191)	(718,360)	20,169
22 Contract Labor	9.3%	(73,221)	(66,213)	(7,007)	9.7%	(508,722)	(456,227)	(52,496)
23 Professional Fees - Medical	27.4%	(215,419)	(257,951)	42,531	24.2%	(1,273,093)	(1,306,293)	33,199
24 Professional Fees - Other	4.6%	(36,497)	(26,993)	(9,504)	3.6%	(190,779)	(142,475)	(48,304)
25 Supplies	13.4%	(105,278)	(78,295)	(26,983)	10.3%	(539,151)	(459,057)	(80,094)
26 Purchased Services	19.2%	(150,944)	(158,390)	7,446	14.5%	(759,902)	(766,783)	6,881
27 Insurance	1.3%	(10,360)	(12,002)	1,642	1.0%	(51,857)	(60,011)	8,155
28 Rentals and Leases	1.7%	(13,666)	(19,663)	5,997	1.3%	(66,750)	(84,317)	17,566
29 Repairs and Maintenance	1.9%	(15,305)	(19,996)	4,690	1.5%	(80,682)	(92,569)	11,888
30 Utilities and Telephone	3.8%	(29,732)	(32,675)	2,943	2.7%	(140,982)	(150,376)	9,394
31 Depreciation & Amortization	4.6%	(35,962)	(37,742)	1,780	3.4%	(178,707)	(188,711)	10,004
32 Other Expenses	3.7%	(28,825)	(28,689)	(136)	2.2%	(113,508)	(125,014)	11,506
33 Total Operating Expenses	183.4%	(1,441,029)	(1,461,768)	20,739	146.3%	(7,682,274)	(7,627,271)	(55,003)
34 Income From Operations	-79.5%	(624,277)	(478,373)	(145,904)	-42.7%	(2,239,675)	(2,383,089)	143,415
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	0.0%	-	-	-	15.4%	810,000	810,000	-
37 Non Capital Grants and Donations	0.1%	419	-	419	0.8%	41,690	-	41,690
38 Interest Income	0.0%	93	1,000	(907)	1.1%	59,463	46,200	13,263
39 Interest Expense	-0.1%	(483)	(570)	87	-0.1%	(2,850)	(2,850)	(0)
40 Non-Operating Income (Expense)	0.0%	-	-	-	13.3%	698,798	535,467	163,331
41 Total Non-Operating Gain (Loss)	0.0%	29	430	(401)	30.6%	1,607,101	1,388,817	218,284
42 Net Income	-79.5%	(624,248)	(477,943)	(146,305)	-12.0%	(632,574)	(994,272)	361,699
43 Operating Margin %		(76.4%)	(48.6%)	-27.79%		(41.2%)	(45.4%)	4.29%
44 Net Margin %		(76.4%)	(48.6%)	-27.83%		(11.6%)	(19.0%)	7.34%
45 Payroll as % of Operating Expense		41.29%	40.21%	1.08%		40.09%	40.34%	-0.25%
46 IGT Transaction Summary								
47 Outgoing		211,750	-	(211,750)		616,750	405,000	(211,750)
48 Incoming		-	-	-		810,000	810,000	-
49 Net Impact		(211,750)	-	(211,750)		193,250	405,000	(211,750)

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended November 30, 2020**

	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20
<b>REVENUE</b>													
1 Inpatient Revenue - Acute	48,435	38,748	29,061	35,519	77,496	38,748	29,061	77,496	38,748	29,061	77,496	38,748	29,061
2 Inpatient Revenue - Swing	38,148	-	57,222	92,191	15,995	-	-	69,938	34,148	69,938	-	-	-
3 Inpatient Revenue - SNF	234,500	232,445	213,986	213,180	236,023	216,240	195,237	181,560	173,910	168,300	168,300	165,173	145,257
4 Inpatient Revenue - Ancillary	158,834	60,207	57,744	85,696	86,346	75,966	38,501	41,875	81,721	54,313	79,001	38,733	91,538
5 Inpatient Revenue - Total	479,917	331,401	358,013	426,586	390,210	389,485	293,489	266,172	378,925	317,535	276,362	236,196	342,802
6 Outpatient Revenue	1,290,582	1,379,648	1,461,060	1,293,210	1,306,135	1,010,603	1,001,143	1,535,314	1,742,465	1,918,405	1,601,549	1,565,601	1,170,695
7 Total Patient Revenue	1,770,499	1,711,049	1,819,073	1,719,795	1,696,345	1,400,088	1,294,632	1,801,486	2,121,390	2,235,940	1,877,911	1,801,797	1,513,496
8 Contractual Allowances	(746,321)	(765,680)	(755,071)	(337,559)	(706,520)	(519,366)	(361,002)	(598,181)	(906,880)	(867,627)	(651,886)	(698,604)	(621,772)
9 Charity Discount	(4)	(8)	(2)	(148)	(8)	(211)	(7)	(13,648)	(8)	(489)	(5)	(6,839)	(875)
10 Other Allowances	(12,330)	(26,906)	(80,903)	(17,927)	(50,838)	(32,510)	(47,798)	(97,313)	(33,849)	(36,065)	(36,666)	(77,893)	(46,354)
11 Bad Debt	(87,293)	(6,004)	(46,985)	(48,246)	(53,173)	(48,304)	(44,563)	17,376	(55,448)	(65,608)	(85,691)	(48,003)	(58,850)
12 Total Deductions	(845,948)	(798,598)	(882,961)	(403,881)	(810,538)	(600,391)	(453,369)	(691,765)	(996,185)	(969,788)	(774,249)	(831,339)	(727,850)
13 Net Patient Revenue	924,551	912,451	936,113	1,315,915	885,807	799,698	841,263	1,109,720	1,125,204	1,266,152	1,103,662	970,457	785,646
14 % of Gross Revenue	52.2%	53.3%	51.5%	76.5%	52.2%	57.1%	65.0%	61.6%	53.0%	56.8%	58.8%	53.9%	51.9%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	32,980	41,536	43,117	21,917	33,981	30,349	34,545	34,797	36,966	26,503	58,720	38,184	31,106
18 Total Operating Revenue	957,531	953,987	979,230	1,337,831	919,787	830,047	875,808	1,144,518	1,162,170	1,292,655	1,162,382	1,008,641	816,752
<b>EXPENSES</b>													
19 Salaries & Wages	(604,711)	(593,933)	(560,745)	(677,074)	(628,064)	(610,636)	(599,471)	(572,625)	(584,813)	(754,067)	(638,815)	(607,315)	(594,940)
20 Employee Benefits	(139,013)	(145,734)	(149,359)	(159,449)	(159,685)	(143,620)	(139,128)	(136,741)	(146,766)	(160,395)	(127,810)	(132,340)	(130,890)
21 Contract Labor	(66,645)	(74,515)	(61,054)	(80,154)	(77,165)	(73,516)	(112,004)	(109,714)	(110,794)	(148,844)	(95,214)	(80,650)	(73,221)
22 Professional Fees - Medical	(272,191)	(245,796)	(271,673)	(228,365)	(251,390)	(214,004)	(212,392)	(238,119)	(276,424)	(252,792)	(272,268)	(256,252)	(215,419)
23 Professional Fees - Other	(58,227)	(39,706)	(15,969)	(16,828)	(27,889)	(39,045)	(7,223)	(8,397)	(37,409)	(37,409)	(56,013)	(40,544)	(36,497)
24 Supplies	(72,328)	(76,380)	(79,078)	(57,367)	(76,975)	(70,972)	(78,282)	(95,415)	(98,125)	(112,155)	(103,247)	(120,346)	(105,278)
25 Purchased Services	(121,147)	(151,999)	(129,123)	(116,052)	(128,987)	(165,879)	(142,359)	(105,664)	(134,391)	(165,311)	(145,978)	(163,278)	(150,944)
26 Insurance	(12,537)	(12,470)	(12,424)	(13,294)	(12,368)	(12,563)	(12,546)	(12,119)	(10,475)	(10,722)	(10,091)	(10,209)	(10,360)
27 Rentals and Leases	(19,927)	(7,355)	(13,717)	(12,866)	(13,637)	(13,047)	(13,538)	(13,313)	(13,075)	(13,968)	(13,005)	(13,036)	(13,666)
28 Repairs and Maintenance	(27,246)	(30,428)	(36,511)	(16,829)	(42,130)	(24,981)	(28,920)	(26,131)	(25,278)	(28,338)	(27,549)	(30,085)	(29,732)
29 Utilities and Telephone	(32,168)	(32,953)	(37,238)	(38,741)	(36,436)	(35,725)	(35,725)	(35,813)	(35,411)	(35,411)	(35,962)	(35,962)	(35,962)
30 Depreciation & Amortization	(53,832)	(30,040)	(20,555)	(17,113)	(17,497)	(20,210)	(16,753)	(17,986)	(24,602)	(19,037)	(16,070)	(24,974)	(28,825)
31 Other Expenses	(1,497,239)	(1,451,901)	(1,420,672)	(1,442,917)	(1,488,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,495,895)	(1,749,320)	(1,453,989)	(1,542,041)	(1,441,029)
32 Total Operating Expenses	(539,706)	(497,914)	(441,443)	(105,086)	(568,986)	(610,978)	(535,736)	(239,868)	(333,725)	(456,666)	(291,607)	(533,400)	(624,277)
33 Income From Operations	417,825	456,073	537,787	1,232,745	324,811	219,069	340,070	904,650	828,475	835,989	870,055	475,041	192,475
34 Tax Revenue			275,186		569,681	3,252,904	459,000	8,577	11,866	80	12,420	16,905	419
35 IGT - Incoming Portion	4,277	150	39,102	304	312	27,718	507	1,473	32,591	445	666	25,669	93
36 Non-Capital Grants and Donations	232	149	39,102	304	312	27,718	507	1,473	32,591	445	666	25,669	93
37 Interest Income	(584)	(646)	(580)	(584)	(548)	(550)	(579)	(551)	(511)	(502)	(847)	(508)	(483)
38 Interest Expense													
39 Non-Operating Income (Expense)													
40 Total Non-Operating Gain (Loss)	3,925	404,652	313,708	(280)	569,446	3,695,761	1,346,249	609,957	668,514	73,762	822,731	42,066	29
41 Net Income	(535,784)	(93,261)	(127,735)	(105,366)	459	3,084,783	810,513	370,089	334,789	(382,904)	531,124	(491,335)	(624,248)
42 Operating Margin %	(56.4%)	(52.2%)	(45.1%)	(7.9%)	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.7%)	(35.3%)	(25.1%)	(52.9%)	(76.4%)
43 Net Margin %	(56.0%)	(9.8%)	(13.0%)	(7.9%)	0.0%	371.6%	92.5%	32.3%	28.8%	(29.6%)	45.7%	(48.7%)	(76.4%)
44 Payroll as % of Operating Expense	40.39%	40.91%	39.47%	46.92%	42.19%	42.38%	42.47%	41.36%	39.09%	43.11%	37.06%	39.36%	41.29%
45 IGT Transaction Summary													
46 Outgoing	202,500	182,462	182,462	-	1,035,697	229,575	24,095	-	405,000	-	810,000	-	211,750
47 Incoming	-	405,000	-	-	569,681	3,252,904	459,000	-	-	-	-	-	-
48 Net Impact	(202,500)	(405,000)	(182,462)	-	(466,016)	3,023,329	434,905	-	(405,000)	-	810,000	-	(211,750)

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 11/30/2020	6/30/2020	6/30/2019	6/30/2018		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 374,767	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ (527,428)	-58.46%
Short-term Investments	6,525,831	7,292,277	7,317,637	1,785,509	(766,446)	-10.51%
<b>Total Cash and Equivalents</b>	<b>6,900,597</b>	<b>8,194,471</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>(1,293,874)</b>	<b>-15.79%</b>
Patient Accounts Receivable	3,781,370	3,600,952	4,582,957	3,690,839	180,419	5.01%
Accounts Receivable Reserves	(2,723,502)	(2,495,773)	(3,096,844)	(2,351,508)	(227,730)	9.12%
<b>Net Accounts Receivable</b>	<b>1,057,868</b>	<b>1,105,179</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>(47,311)</b>	<b>-4.28%</b>
<i>% of Gross Accounts Receivable</i>	<i>28.0%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	274,868	264,374	250,386	271,364	10,494	3.97%
Other Assets	1,260,629	1,346,360	669,462	386,736	(85,731)	-6.37%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	4,215,301	4,854,496	612,125	569,274	(639,195)	-13.17%
Total Other Assets	7,003,964	7,764,513	2,045,374	1,727,373	(760,549)	-9.80%
<b>Total Current Assets</b>	<b>14,962,430</b>	<b>17,064,163</b>	<b>10,868,007</b>	<b>7,901,332</b>	<b>(2,101,734)</b>	<b>-12.32%</b>
<b>Fixed Assets</b>						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,741,619	5,741,619	5,532,267	5,474,869	0	0.00%
Capital Equipment	5,752,248	5,624,264	5,033,846	4,551,366	127,985	2.28%
Total Plant & Equipment	11,584,477	11,456,492	10,656,723	10,116,844	127,985	1.12%
Accumulated Depreciation	(9,066,924)	(8,924,179)	(8,493,946)	(8,112,122)	(142,745)	1.60%
<b>Net Fixed Assets</b>	<b>2,517,552</b>	<b>2,532,313</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>(14,760)</b>	<b>-0.58%</b>
<b>TOTAL ASSETS</b>	<b>\$ 17,479,982</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,116,494)</b>	<b>-10.80%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 319,258	\$ 513,833	\$ 626,379	\$ 459,765	\$ (194,575)	-37.87%
Accrued Payroll & Benefits	662,053	620,243	562,461	470,965	41,810	6.74%
Accrued Other Liabilities	3,760,831	4,501,218	207,968	138,836	(740,387)	0.00%
<b>Total Current Liabilities</b>	<b>4,742,143</b>	<b>5,635,295</b>	<b>1,396,807</b>	<b>1,069,566</b>	<b>(893,152)</b>	<b>-15.85%</b>
<b>Long-Term Liabilities</b>						
Loans	1,508,168	1,508,168	14,250	131,633	0	0.00%
Capitalized Leases	100,855	110,836	133,793	155,519	(9,981)	-9.00%
<b>Total Long-Term Liabilities</b>	<b>1,609,023</b>	<b>1,619,004</b>	<b>148,043</b>	<b>287,152</b>	<b>(9,981)</b>	<b>-0.62%</b>
<b>TOTAL LIABILITIES</b>	<b>6,351,166</b>	<b>7,254,299</b>	<b>1,544,850</b>	<b>1,356,718</b>	<b>(903,133)</b>	<b>-12.45%</b>
<b>FUND BALANCE</b>	<b>11,128,816</b>	<b>12,342,178</b>	<b>11,485,935</b>	<b>8,549,336</b>	<b>(1,213,361)</b>	<b>-9.83%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 17,479,982</b>	<b>\$ 19,596,476</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ (2,116,494)</b>	<b>-10.80%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of November 30, 2020

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Nov 30, 2020</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan Draws	1,508,168						<u>1,508,168</u>
<b><u>Total Loans</u></b>	<b><u>2,410,058</u></b>			<b><u>0</u></b>			<b><u>1,508,168</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	100,855
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>2,492</u></b>			<b><u>100,855</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>3,082,811</u></b>			<b><u>2,492</u></b>			<b><u>1,609,023</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	YTD
	11/30/2020
<b>Net Income (Loss)</b>	\$ (632,574)
<b>Changes in:</b>	
Depreciation	178,707
(Increase)/Decrease in Net Accounts Receivable	47,311
(Increase)/Decrease in Inventory	(10,494)
(Increase)/Decrease in Other Assets	85,731
Increase/(Decrease) in Accounts Payable	(194,575)
Increase/(Decrease) in Accrued Payroll & Benefits	41,810
Increase/(Decrease) in Other Accrued Liabilities	(740,387)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>(591,897)</u>
Purchases of Equipment	(127,985)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(127,985)</u>
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(9,981)
Principal Payments under Inter-Governmental Transfer Program	(616,750)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(626,730)</u>
Net Change in Cash and Cash Equivalents	(1,979,186)
Cash and Cash Equivalents, Beginning of Period	<u>14,348,250</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 12,369,064</u></u>
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 356,760
Suspense General Ledger for Receipts Pending R.A.'s	1,236
Payroll Checking - US Bank	16,426
Business Savings - Plumas Bank	9,266
Petty Cash - Receptionists	645
Local Agency Investment Fund	11,928,392
Series EE Bonds	56,340
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 12,369,064</u></u>

SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF NOVEMBER 2020

	MONTH TO DATE			YEAR TO DATE	
	CURRENT MONTH NOV 2020	PRIOR MONTH OCT 2020	PRIOR YEAR MONTH NOV 2019	JULY 2020 - NOV 2020	JULY 2019 - NOV 2019
<b>1. In Patient Stays</b>					
1.a Admissions	7	4	5	28	38
1.b Discharges	8	3	4	29	39
<b>2. Out Patient Observations</b>	5	4	9	59	54
<b>3. Out Patient Surgeries</b>	5	23	20	69	103
<b>4. Emergency Visits</b>	167	205	186	1,215	1,318
<b>5. Lab Procedures</b>	2,505	2,746	1,803	13,708	12,850
<b>6. Radiology Procedures</b>	221	287	228	1,611	1,477
6.a X-Ray Procedures	121	146	121	855	855
6.b Mammography	0	0	0	0	0
6.c MRI	6	12	0	34	17
6.d Ultrasound	4	8	13	85	77
6.e C T Scan	90	121	94	637	528
6.f Dexascanner	0	0	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	52	49	230	349	965
<b>8. CardioPulmonary EKG/Holter</b>	47	56	42	264	310
<b>9. Stress Tests</b>	0	0	1	1	2
<b>10. Physical Therapy</b>	248	232	265	1,326	1,451
<b>11. Lake Almanor Clinic Visits</b>	670	799	829	3,783	5,483
Dr. Ware	182	173	182	877	1,653
Dr. Walls	140	168	146	703	1,112
Dr. Cooper	144	164	104	726	675
NP Office/Nielsen	0	0	193	303	1,041
NP Walk-in/Hayden	147	190	126	759	630
Specialty/Other	57	104	78	415	373
<b>ACUTE CARE</b>					
12. Acute Patient Days	22	10	15	71	132
13. Acute ADC	0.73	0.32	0.50	0.46	0.86
14. % Occupancy	7.33	3.23	5.00	4.64	8.63
15. Avg Length of Stay	3.14	2.50	3.00	2.54	3.47
16. Swing Bed Days	11	0	12	45	68
17. Swing Bed ADC	0.37	0.00	0.40	0.29	0.44
18. Total ADC	1.10	0.32	0.90	0.76	1.31
<b>SKILLED NURSING UNIT</b>					
19. Patient Days	285	324	469	1,637	2,424
20. Average Daily Census	9.50	10.45	15.63	10.70	15.84
21. % Occupancy	59.38	65.32	97.71	66.87	99.02
<b>TOTALS</b>					
22. Patient Days	318	334	496	1,753	2,624
23. Average Daily Census	10.60	10.77	16.53	11.46	17.15
24. Total Adjusted Patient Days	1,086	2,214	1,334	9,036	7,798

Seneca Healthcare District  
Gross Outpatient Revenue  
November 2020

	Month Ended 11/30/20		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	11,950.00	39,716.56	(27,766.56)
ER	207,121.00	195,186.45	11,934.55
ER Phy	68,878.00	74,471.56	(5,593.56)
Surgery	20,486.00	51,709.36	(31,223.36)
Anesth	3,415.00	5,520.88	(2,105.88)
CS	7,171.50	13,895.07	(6,723.57)
LAC	162,551.09	212,117.84	(49,566.75)
LAB	239,262.21	215,571.68	23,690.53
Blood Gas	-	2,828.93	(2,828.93)
Blood Bank	-	350.80	(350.80)
EKG	27,400.00	30,488.39	(3,088.39)
Stress	-	783.66	(783.66)
Radiology	54,577.00	70,206.84	(15,629.84)
Mammo	-	-	-
MRI	22,262.00	12,492.96	9,769.04
Ultrasound	2,647.00	12,135.04	(9,488.04)
CT Scan	155,641.00	153,001.92	2,639.08
OP Proc	1,834.00	8,160.00	(6,326.00)
Pharmacy	106,632.00	147,107.57	(40,475.57)
RT	3,809.00	12,597.23	(8,788.23)
PT	75,058.00	78,095.52	(3,037.52)
OT	-	-	-
Telemed			-
Totals	1,170,694.80	1,336,438.25	(165,743.45)



Seneca Healthcare District  
Professional Fees- Medical  
November 30, 2020

G/L #	Description	Actual ME 11/30/2020	Budget ME 11/30/2020	(Over)/Under Budget	Actual YTD 11/30/2020	Budget YTD 11/30/2020	(Over)/Under Budget
	Grand Total	215,419.16	257,950.50	42,531.34	1,273,093.28	1,306,292.50	33,199.22
41220040	EMERG RM PHYSICIAN FEES	94,760.50	97,200.00	2,439.50	488,970.25	495,720.00	6,749.75
	SHD Contracted Physicians	94,760.50	97,200.00	2,439.50	456,295.00	469,800.00	13,505.00
	Locums Physicians	-	-	-	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	11,656.68	24,065.00	12,408.32	78,444.73	103,545.00	25,100.27
41220044	Surgery -						
	Surgeries	5,018.00	14,315.00	9,297.00	40,446.93	54,795.00	14,348.07
	Call				-		
	Clinic	5,438.68	5,416.67	(22.01)	21,197.80	27,083.33	5,885.53
	CRNA	1,200.00	4,333.33	3,133.33	16,800.00	21,666.67	4,866.67
41220049	LK ALMANOR PHYSICIAN FEES	75,585.11	95,985.50	20,400.39	511,672.02	503,527.50	(8,144.52)
41229049							
	SHD Contracted Physicians	53,307.11	57,083.33	3,776.22	314,721.75	295,416.67	(19,305.08)
	FNP Supervision	3,000.00	3,250.00	250.00	16,200.00	16,250.00	50.00
	Open Office	-	13,600.00	13,600.00	77,427.77	74,800.00	(2,627.77)
	Walk-In Clinic	13,388.00	13,600.00	212.00	73,620.00	74,800.00	1,180.00
	Telemedicine	5,890.00	8,452.17	2,562.17	29,702.50	42,260.83	12,558.33
		75,585.11	95,985.50	20,400.39	511,672.02	503,527.50	(8,144.52)
	Other Professional Fees- Medical	33,416.87	40,700.00	7,283.13	194,006.28	203,500.00	9,493.72