



**Seneca Healthcare District
Financial Statements - Board Report
July 2020**

Summary

Seneca Healthcare District had net income of \$333k, during the month, compared to budgeted income of \$199k; for a positive variance of \$134k. This was due to a positive variance in gross patient revenue, although patient revenue remains down to same month prior year, and non-operating revenue (\$89k in CARES Act funding); which was somewhat offset by a negative variance in adjustments to revenue.

Revenues

Gross patient revenue, for the month, ended at \$2.12M compared to a budgeted amount of \$1.94M, for a positive variance of \$184k. Net patient revenue as a percent of gross was 53.0%, compared to a budget of 56.9%. There was a negative variance in 3rd party adjustments.

There were 24 acute inpatient days in the month (budget of 23), and 12 swing bed days (budget of 0), resulting in an average daily census (ADC) of 1.13 patients per day. The skilled nursing unit had an ADC of 11.52, resulting in an occupancy percent of 71.98%.

Outpatient revenue was up from June (ED, clinic, and physical therapy), and above budget overall, but still lower than July of 2019 due to a decrease in hospital utilization from the impact of the COVID-19 crisis. Lake Almanor Clinic visits were 880 versus a budget of 971.

Expenses

Total operating expenses for the month were \$1.50M, versus a budget of \$1.51M, for a positive variance of \$9k.

Salaries & Wages: Salaries and wages were under budget by \$27k, mainly due to budgeted staff positions being filled by contract labor. FTEs, for the month, were 101.97 versus a budget of 103.66 and the average hourly wage (AHW) was \$32.28 versus a budget of \$33.96.

Contract Labor: Contract labor is over budget by \$16k this month, due to continued staffing shortages in nursing areas (Acute, ED, and LTC). FTEs for the month were 8.18 versus a budget of 7.60.

Pro Fees Medical: See attached analysis

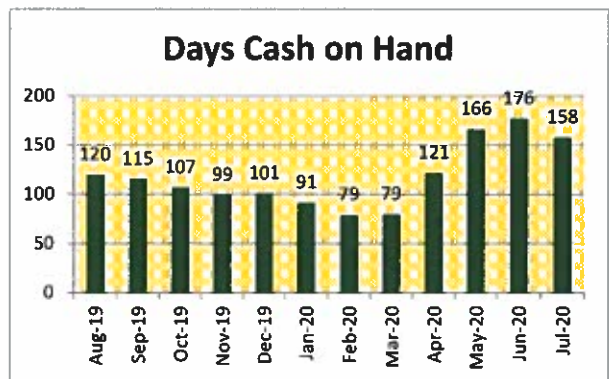
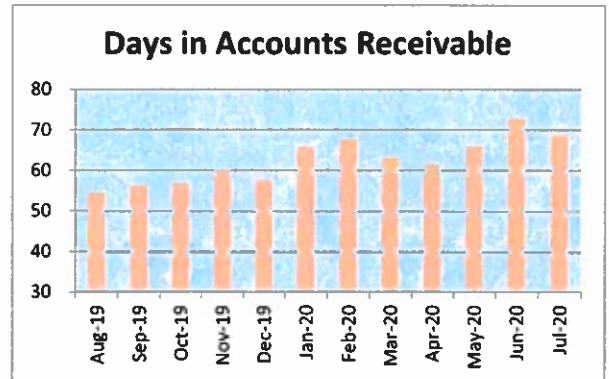
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Days of cash on hand decreased from 176.4 to 157.6, due to the net loss for the month of July 2020.

Revenue Cycle

Gross accounts receivable ended the month at \$3.91M, which is a \$304k increase over last month. Gross accounts receivable days decreased this month to 68.9 (increase in average daily revenue), and remains well outside the best practices of 45-55 days.



Current Ratio.....	3.19
Operating Margin.....	-28.9%
Days in Accounts Receivable.....	68.9
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	1,240%
Days Cash on Hand Excl. Board Restr.....	157.6

**Seneca Healthcare District
Income Statement
For the Month of July 2020**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		77,496	74,869	2,627		77,496	74,869	2,627
3 Inpatient Revenue - Swing Bed		38,148	-	38,148		38,148	-	38,148
4 Inpatient Revenue - SNF		181,560	173,910	7,650		181,560	173,910	7,650
5 Inpatient Revenue - Ancillary		81,721	59,432	22,289		81,721	59,432	22,289
6 Inpatient Revenue - Total		378,925	308,211	70,714		378,925	308,211	70,714
7 Outpatient Revenue		1,742,465	1,628,784	113,681		1,742,465	1,628,784	113,681
8 Total Patient Revenue		2,121,390	1,936,995	184,394		2,121,390	1,936,995	184,394
9 Contractual Allowances		(906,880)	(736,801)	(170,079)		(906,880)	(736,801)	(170,079)
10 Charity Discount		(8)	(1,121)	1,113		(8)	(1,121)	1,113
11 Other Allowances		(33,849)	(42,370)	8,521		(33,849)	(42,370)	8,521
12 Bad Debt		(55,448)	(53,969)	(1,479)		(55,448)	(53,969)	(1,479)
13 Total Deductions		(996,185)	(834,261)	(161,924)		(996,185)	(834,261)	(161,924)
14 Net Patient Revenue		1,125,204	1,102,734	22,470		1,125,204	1,102,734	22,470
% of Gross Revenue	53.0%		56.9%	-3.9%		53.0%	56.9%	-3.9%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		36,966	44,167	(7,201)		36,966	44,167	(7,201)
18 Total Operating Revenue		1,162,170	1,146,901	15,269		1,162,170	1,146,901	15,269
19 EXPENSES								
20 Salaries & Wages	52.0%	(584,813)	(611,855)	27,042	52.0%	(584,813)	(611,855)	27,042
21 Employee Benefits	13.0%	(146,766)	(150,366)	3,600	13.0%	(146,766)	(150,366)	3,600
22 Contract Labor	9.8%	(110,794)	(95,253)	(15,540)	9.8%	(110,794)	(95,253)	(15,540)
23 Professional Fees - Medical	24.6%	(276,424)	(266,976)	(9,449)	24.6%	(276,424)	(266,976)	(9,449)
24 Professional Fees - Other	1.8%	(20,316)	(22,702)	2,385	1.8%	(20,316)	(22,702)	2,385
25 Supplies	8.7%	(98,125)	(99,100)	975	8.7%	(98,125)	(99,100)	975
26 Purchased Services	11.9%	(134,391)	(131,430)	(2,961)	11.9%	(134,391)	(131,430)	(2,961)
27 Insurance	0.9%	(10,475)	(12,002)	1,527	0.9%	(10,475)	(12,002)	1,527
28 Rentals and Leases	1.2%	(13,075)	(16,163)	3,089	1.2%	(13,075)	(16,163)	3,089
29 Repairs and Maintenance	1.4%	(15,425)	(12,432)	(2,993)	1.4%	(15,425)	(12,432)	(2,993)
30 Utilities and Telephone	2.2%	(25,278)	(29,675)	4,397	2.2%	(25,278)	(29,675)	4,397
31 Depreciation & Amortization	3.4%	(37,742)	(37,742)	(0)	3.4%	(37,742)	(37,742)	(0)
32 Other Expenses	2.2%	(24,602)	(21,535)	(3,067)	2.2%	(24,602)	(21,535)	(3,067)
33 Total Operating Expenses	133.2%	(1,498,226)	(1,507,230)	9,004	133.2%	(1,498,226)	(1,507,230)	9,004
34 Income From Operations	-29.9%	(336,057)	(360,330)	24,273	-29.9%	(336,057)	(360,330)	24,273
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-
37 Non Capital Grants and Donations	1.1%	11,866	-	11,866	1.1%	11,866	-	11,866
38 Interest Income	2.9%	32,591	24,000	8,591	2.9%	32,591	24,000	8,591
39 Interest Expense	0.0%	(511)	(510)	(1)	0.0%	(511)	(510)	(1)
40 Non-Operating Income (Expense)	55.5%	624,568	535,467	89,101	55.5%	624,568	535,467	89,101
41 Total Non-Operating Gain (Loss)	59.4%	668,514	558,957	109,557	59.4%	668,514	558,957	109,557
42 Net Income	29.5%	332,457	198,627	133,830	29.5%	332,457	198,627	133,830
43 Operating Margin %		(28.9%)	(31.4%)	2.50%		(28.9%)	(31.4%)	2.50%
44 Net Margin %		28.6%	17.3%	11.29%		28.6%	17.3%	11.29%
45 Payroll as % of Operating Expense		39.03%	40.59%	-1.56%		39.03%	40.59%	-1.56%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		-	-	-
48 Incoming		-	-	-		-	-	-
49 Net Impact		-	-	-		-	-	-

**Seneca Healthcare District
Income Statement
13-Month Trend Ended July 31, 2020**

	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20
1 REVENUE													
2 Inpatient Revenue - Acute	90,412	148,534	64,580	74,267	48,435	38,748	29,061	35,519	35,519	77,496	38,748	29,061	77,496
3 Inpatient Revenue - Swing	-	-	92,191	85,833	38,148	-	57,222	92,191	15,895	-	-	-	38,148
4 Inpatient Revenue - SNF	241,486	247,993	240,000	248,000	234,500	232,445	213,886	213,180	252,450	236,023	216,240	195,237	181,560
5 Inpatient Revenue - Ancillary	103,551	178,637	191,516	313,697	158,834	60,207	57,744	85,696	86,346	75,966	38,501	41,875	81,721
6 Inpatient Revenue - Total	435,450	575,164	588,287	721,797	479,917	331,401	358,013	426,586	390,210	389,485	293,489	286,172	378,925
7 Outpatient Revenue	2,142,952	1,873,919	1,579,088	1,436,439	1,290,582	1,379,648	1,461,060	1,293,210	1,306,135	1,010,603	1,001,143	1,535,314	1,742,465
8 Total Patient Revenue	2,578,401	2,449,083	2,167,375	2,158,236	1,770,469	1,711,049	1,819,073	1,719,795	1,696,345	1,400,088	1,294,632	1,801,486	2,121,390
9 Contractual Allowances	(1,170,234)	(971,656)	(1,014,797)	(939,830)	(746,321)	(765,680)	(755,071)	(337,559)	(706,520)	(519,366)	(361,002)	(598,181)	(906,880)
10 Charity Discount	-	-	-	(4)	(4)	(8)	(2)	(149)	(8)	(211)	(7)	(13,648)	(8)
11 Other Allowances	(97,148)	(14,418)	(34,386)	(18,027)	(12,330)	(26,906)	(80,903)	(17,927)	(50,838)	(32,510)	(47,798)	(97,313)	(33,849)
12 Bad Debt	(96,714)	(123,117)	(14,928)	(15,012)	(87,293)	(6,004)	(46,985)	(48,246)	(53,173)	(48,304)	(44,563)	17,376	(55,448)
13 Total Deductions	(1,364,097)	(1,109,192)	(1,064,113)	(972,873)	(845,948)	(798,598)	(882,961)	(403,881)	(810,538)	(600,391)	(453,369)	(691,765)	(996,185)
14 Net Patient Revenue	1,214,305	1,339,890	1,103,262	1,185,363	924,551	912,451	936,113	1,315,915	885,807	799,698	841,263	1,109,720	1,125,204
% of Gross Revenue	47.1%	54.7%	50.9%	54.9%	52.2%	53.3%	51.5%	76.5%	52.2%	57.1%	65.0%	61.6%	53.0%
15 Meaningful Use Revenue													
16 Quality Payments													
17 Other Operating Revenue	40,641	42,419	37,815	44,085	32,980	41,536	43,117	21,917	33,981	30,349	34,545	34,797	36,966
18 Total Operating Revenue	1,254,946	1,382,309	1,141,077	1,229,447	957,531	953,987	979,230	1,337,831	919,787	830,047	875,808	1,144,518	1,162,170
EXENSES													
19 Salaries & Wages	(551,074)	(640,175)	(581,444)	(600,429)	(604,711)	(593,933)	(560,745)	(677,074)	(628,064)	(610,636)	(599,471)	(572,625)	(594,813)
20 Employee Benefits	(129,301)	(152,115)	(140,077)	(138,593)	(139,013)	(145,734)	(149,359)	(159,449)	(159,685)	(143,620)	(139,128)	(136,741)	(146,766)
22 Contract Labor	(142,986)	(95,629)	(81,774)	(70,994)	(66,645)	(74,515)	(61,054)	(80,154)	(77,165)	(73,516)	(112,004)	(109,714)	(110,794)
23 Professional Fees - Medical	(266,255)	(298,533)	(250,076)	(267,940)	(272,191)	(245,796)	(271,673)	(228,565)	(251,390)	(214,004)	(212,392)	(238,119)	(276,424)
24 Professional Fees - Other	(13,720)	(14,801)	(30,933)	(52,793)	(58,227)	(39,708)	(15,969)	(16,828)	(27,889)	(39,045)	(7,223)	(8,397)	(20,316)
25 Supplies	(119,869)	(75,471)	(90,573)	(91,515)	(72,328)	(76,380)	(79,078)	(57,367)	(76,975)	(70,972)	(78,282)	(95,415)	(98,125)
26 Purchased Services	(151,174)	(140,505)	(156,164)	(152,434)	(121,147)	(151,999)	(129,123)	(116,052)	(128,987)	(165,879)	(142,359)	(105,664)	(134,391)
27 Insurance	(12,745)	(12,492)	(12,540)	(12,432)	(12,537)	(12,470)	(12,424)	(13,294)	(12,368)	(12,563)	(12,546)	(12,119)	(10,475)
28 Rentals and Leases	(13,358)	(13,463)	(13,287)	(13,017)	(19,927)	(7,355)	(13,717)	(12,866)	(13,837)	(13,047)	(13,538)	(13,173)	(13,075)
29 Repairs and Maintenance	(19,422)	(23,213)	(13,447)	(24,593)	(17,270)	(10,589)	(33,224)	(8,584)	(16,352)	(16,123)	(13,205)	(12,348)	(15,425)
30 Utilities and Telephone	(30,653)	(36,874)	(15,236)	(44,176)	(27,426)	(30,428)	(36,511)	(16,829)	(42,130)	(24,981)	(28,920)	(26,131)	(25,278)
31 Depreciation & Amortization	(35,210)	(36,301)	(36,300)	(36,919)	(32,168)	(32,953)	(37,238)	(38,741)	(36,436)	(36,429)	(35,725)	(35,813)	(37,742)
32 Other Expenses	(22,090)	(42,283)	(20,399)	(24,673)	(53,832)	(30,040)	(20,555)	(17,113)	(17,497)	(20,210)	(16,753)	(17,986)	(24,602)
33 Total Operating Expenses	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,508)	(1,497,239)	(1,451,901)	(1,420,672)	(1,442,917)	(1,488,774)	(1,441,025)	(1,411,545)	(1,384,385)	(1,498,226)
34 Income From Operations	(252,930)	(199,547)	(301,172)	(301,061)	(539,708)	(497,914)	(441,443)	(105,086)	(568,966)	(610,978)	(555,736)	(239,868)	(336,057)
35 Tax Revenue													
36 IGT - Incoming Portion													
37 Non-Capital Grants and Donations		9,000	22,382		4,277	150	405,000		569,681	3,252,904	459,000		
38 Interest Income	30,109	385	217	45,689	232	149	39,102	304	312	415,689	650,550	8,577	11,866
39 Interest Expense	(722)	(658)	(648)	(1,194)	(584)	(646)	(580)	(584)	(548)	(550)	(579)	(551)	(511)
40 Non-Operating Income (Expense)		500	-	-	-	-	-	-	-	-	-	-	-
41 Total Non-Operating Gain (Loss)	29,387	9,227	21,952	44,505	3,925	404,652	313,708	(280)	569,446	3,695,761	1,346,249	609,957	668,514
42 Net Income	(223,542)	(190,319)	(279,220)	(256,556)	(535,784)	(93,261)	(127,735)	(105,366)	459	3,084,763	810,513	370,089	332,457
43 Operating Margin %	(20.2%)	(14.4%)	(26.4%)	(24.5%)	(56.4%)	(52.2%)	(45.1%)	(7.9%)	(61.9%)	(73.6%)	(61.2%)	(21.0%)	(28.9%)
44 Net Margin %	(17.8%)	(13.8%)	(24.5%)	(20.9%)	(56.0%)	(9.8%)	(13.0%)	(7.9%)	0.0%	371.6%	92.5%	32.3%	28.6%
45 Payroll as % of Operating Expense	36.55%	40.47%	40.32%	39.23%	40.39%	40.91%	39.47%	46.92%	42.19%	42.38%	42.47%	41.36%	39.03%
46 IGT Transaction Summary													
47 Outgoing							182,462		1,035,697	229,575	24,095		
48 Incoming							405,000		569,681	3,252,904	459,000		
49 Net Impact							(405,000)		(466,016)	3,023,329	434,905		

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited	Unaudited	Audited	Audited	FY 2021-2020	
	FY 2021	FY 2020	FY 2019	FY 2018	\$ Change	% Change
	as of 7/31/2020	6/30/2020	6/30/2019	6/30/2018		
ASSETS						
Current Assets						
Cash	\$ 269,118	\$ 902,195	\$ 18,884	\$ 3,049,118	\$ (633,077)	-70.17%
Short-term Investments	7,158,892	7,081,984	7,317,637	1,785,509	76,909	1.09%
Total Cash and Equivalents	7,428,010	7,984,178	7,336,520	4,834,627	(556,169)	-6.97%
Patient Accounts Receivable	3,905,135	3,600,952	4,582,957	3,690,839	304,183	8.45%
Accounts Receivable Reserves	(2,652,655)	(2,495,773)	(3,096,844)	(2,351,508)	(156,882)	6.29%
Net Accounts Receivable	1,252,480	1,105,179	1,486,113	1,339,331	147,301	13.33%
<i>% of Gross Accounts Receivable</i>	<i>32.1%</i>	<i>30.7%</i>	<i>32.4%</i>	<i>36.3%</i>		
Inventory	259,553	256,559	250,386	271,364	2,994	1.17%
Other Assets	(470,983)	(466,627)	669,462	386,736	(4,356)	0.93%
Board Restricted Funds - Facility Capital	1,253,165	1,299,283	513,400	500,000	(46,118)	
Board Restricted Funds	5,062,605	5,062,605	612,125	569,274	0	0.00%
Total Other Assets	6,104,340	6,151,820	2,045,374	1,727,373	(47,480)	-0.77%
Total Current Assets	14,784,830	15,241,177	10,868,007	7,901,332	(456,347)	-2.99%
Fixed Assets						
Land	90,610	90,609.80	90,610	90,610	0	0.00%
Buildings	5,741,619	5,741,618.51	5,532,267	5,474,869	0	0.00%
Capital Equipment	5,687,975	5,641,857.94	5,033,846	4,551,366	46,118	0.82%
Total Plant & Equipment	11,520,204	11,474,086	10,656,723	10,116,844	46,118	0.40%
Accumulated Depreciation	(8,961,921)	(8,924,179)	(8,493,946)	(8,112,122)	(37,742)	0.42%
Net Fixed Assets	2,558,282	2,549,907	2,162,778	2,004,722	8,375	0.33%
TOTAL ASSETS	\$ 17,343,113	\$ 17,791,084	\$ 13,030,785	\$ 9,906,054	\$ (447,972)	-2.52%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 368,603	\$ 513,833	\$ 626,379	\$ 459,765	\$ (145,230)	-28.26%
Accrued Payroll & Benefits	661,419	620,243	562,461	470,965	41,176	6.64%
Accrued Other Liabilities	3,608,014	4,282,407	207,968	138,836	(674,393)	0.00%
Total Current Liabilities	4,638,036	5,416,484	1,396,807	1,069,566	(778,448)	-14.37%
Long-Term Liabilities						
Loans	0	0	14,250	131,633	0	#DIV/0!
Capitalized Leases	106,952	108,933	133,793	155,519	(1,981)	-1.82%
Total Long-Term Liabilities	106,952	108,933	148,043	287,152	(1,981)	-1.82%
TOTAL LIABILITIES	4,744,988	5,525,417	1,544,850	1,356,718	(780,429)	-14.12%
FUND BALANCE	12,598,124	12,265,667	11,485,935	8,549,336	332,457	2.71%
TOTAL LIABILITIES AND FUND BALANCE	\$ 17,343,113	\$ 17,791,084	\$ 13,030,785	\$ 9,906,054	\$ (447,972)	-2.52%

Seneca Healthcare District
 Detail of Long Term Debt
 As of July 31, 2020

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on July 31, 2020</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	0	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
<u>Total Loans</u>	<u>972,148</u>			<u>0</u>			<u>0</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	106,952
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>106,952</u>
<u>Total Long Term Liabilities</u>	<u>1,644,901</u>			<u>2,492</u>			<u>106,952</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	7/31/2020
Net Income (Loss)	\$ 332,457
Changes in:	
Depreciation	37,742
(Increase)/Decrease in Net Accounts Receivable	(147,301)
(Increase)/Decrease in Inventory	(2,994)
(Increase)/Decrease in Other Assets	4,356
Increase/(Decrease) in Accounts Payable	(145,230)
Increase/(Decrease) in Accrued Payroll & Benefits	41,176
Increase/(Decrease) in Other Accrued Liabilities	(674,393)
Net Cash Provided (Used) by Operating Activities	<u>(886,645)</u>
Purchases of Equipment	(46,118)
Net Cash Provided (Used) in Investing Activities	<u>(46,118)</u>
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(1,981)
Principal Payments under Inter-Governmental Transfer Program	-
Net Cash Provided (Used) in Financing Activities	<u>(1,981)</u>
Net Change in Cash and Cash Equivalents	(602,286)
Cash and Cash Equivalents, Beginning of Period	<u>14,346,066</u>
Cash and Cash Equivalents, End of Period	<u><u>\$ 13,743,780</u></u>
*Inclusive of Board Restricted Cash	

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 252,631
Suspense General Ledger for Receipts Pending R.A.'s	625
Payroll Checking - US Bank	15,516
Business Savings - Plumas Bank	1,517,095
Petty Cash - Receptionists	645
Local Agency Investment Fund	11,903,112
Series EE Bonds	54,156
Total Cash and Cash Equivalent Detail	<u><u>\$ 13,743,780</u></u>

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF JULY 2020**

	MONTH TO DATE			YEAR TO DATE	
	CURRENT MONTH JULY 2020	PRIOR MONTH JUNE 2020	PRIOR YEAR MONTH JULY 2019	JULY 2020 -	JULY 2019 -
1. In Patient Stays					
1.a Admissions	7	4	8	7	8
1.b Discharges	8	4	8	8	8
2. Out Patient Observations	14	16	16	14	16
3. Out Patient Surgeries	5	15	11	5	11
4. Emergency Visits	333	209	401	333	401
5. Lab Procedures	3,083	2,893	3,388	3,083	3,388
6. Radiology Procedures	362	337	362	362	362
6.a X-Ray Procedures	218	192	207	218	207
6.b Mammography	0	0	0	0	0
6.c MRI	4	4	6	4	6
6.d Ultrasound	17	24	18	17	18
6.e C T Scan	123	117	131	123	131
6.f Dexascanner	0	0	0	0	0
7. Respiratory Therapy/ABG/PFT	106	101	134	106	134
8. CardioPulmonary EKG/Holter	13	71	104	13	104
9. Stress Tests	0	3	0	0	0
10. Physical Therapy	296	253	352	296	352
11. Lake Almanor Clinic Visits	880	809	921	880	921
Dr. Ware	188	180	139	188	139
Dr. Walls	157	131	198	157	198
Dr. Cooper	132	127	20	132	20
NP Office/Nielsen	158	164	282	158	282
NP Walk-in/Hayden	164	110	188	164	188
Specialty/Other	81	97	94	81	94

ACUTE CARE

12. Acute Patient Days	23	9	28	23	28
13. Acute ADC	0.74	0.30	0.90	0.74	0.90
14. % Occupancy	7.42	3.00	9.03	7.42	9.03
15. Avg Length of Stay	3.29	2.25	3.50	3.29	3.50
16. Swing Bed Days	12	0	0	12	0
17. Swing Bed ADC	0.39	0.00	0.00	0.39	0.00
18. Total ADC	1.13	0.30	0.90	1.13	0.90

SKILLED NURSING UNIT

19. Patient Days	357	383	483	357	483
20. Average Daily Census	11.52	12.77	15.58	11.52	15.58
21. % Occupancy	71.98	79.79	97.38	71.98	97.38

TOTALS

22. Patient Days	392	392	511	392	511
23. Average Daily Census	12.65	13.07	16.48	12.65	16.48
24. Total Adjusted Patient Days	1,803	2,261	2,515	1,803	2,515

Seneca Healthcare District
Professional Fees- Medical
July 31, 2020

G/L #	Description	Actual ME 7/31/2020	Budget ME 7/31/2020	(Over)/Under Budget	Actual YTD 7/31/2020	Budget YTD 7/31/2020	(Over)/Under Budget
	Grand Total	276,424.24	266,975.50	(9,448.74)	276,424.24	266,975.50	(9,448.74)
41220040	EMERG RM PHYSICIAN FEES	105,515.25	100,440.00	(5,075.25)	105,515.25	100,440.00	(5,075.25)
	SHD Contracted Physicians	72,840.00	74,520.00	1,680.00	72,840.00	74,520.00	1,680.00
	Locums Physicians	32,675.25	25,920.00	(6,755.25)	32,675.25	25,920.00	(6,755.25)
41220044	SURGERY PHYSICIAN FEES	4,268.78	16,250.00	11,981.22	4,268.78	16,250.00	11,981.22
41220044	Surgery - Surgeries Call	1,289.60	6,500.00	5,210.40	1,289.60	6,500.00	5,210.40
	Clinic	1,779.18	5,416.67	3,637.49	1,779.18	5,416.67	3,637.49
	CRNA	1,200.00	4,333.33	3,133.33	1,200.00	4,333.33	3,133.33
41220049	LK ALMANOR PHYSICIAN FEES	121,225.03	109,585.50	(11,639.53)	121,225.03	109,585.50	(11,639.53)
41229049	SHD Contracted Physicians	70,166.03	57,083.33	(13,082.70)	70,166.03	57,083.33	(13,082.70)
	FNP Supervision	3,600.00	3,250.00	(350.00)	3,600.00	3,250.00	(350.00)
	FNP Office	21,080.00	20,400.00	(680.00)	21,080.00	20,400.00	(680.00)
	Walk-In Clinic	20,509.00	20,400.00	(109.00)	20,509.00	20,400.00	(109.00)
	Telemedicine	5,870.00	8,452.17	2,582.17	5,870.00	8,452.17	2,582.17
		121,225.03	109,585.50	(11,639.53)	121,225.03	109,585.50	(11,639.53)
	Other Professional Fees- Medical	45,415.18	40,700.00	(4,715.18)	45,415.18	40,700.00	(4,715.18)