



**Seneca Healthcare District
Financial Statements - Board Report
February 2019**

Summary

Seneca Healthcare District had a net loss of \$369k, during the month, compared to a budgeted loss of \$186k; for a negative variance of \$183k. This was due to a negative variance in gross patient revenue, other operating revenue, and operating expenses. For the year to date, there was a loss of \$787 compared to a budgeted loss of \$325.

Revenues

Gross patient revenue, for the month, ended at \$1.93M compared to a budgeted amount of \$2.10M, for a negative variance of \$173k. Net patient revenue, as a percent of gross, is 52.5%, compared to the budget of 51.8%. There was a positive variance in third party adjusts, which was somewhat offset by a negative variance in bad debt.

We had 36 acute inpatient days in the month (budget of 31), and 40 swing bed days (budget of 15), resulting in an average daily census (ADC) of 2.71 patients per day. The skilled nursing unit had an ADC of 14.00, resulting in an occupancy percent of 87.50%.

Outpatient volumes were down in all areas, including the emergency room. The Lake Almanor Clinic visits were down due to a decrease in available clinic days (snow) and total provider hours worked.

Expenses

Total operating expenses for the month were \$1.42M, versus a budget of \$1.34M, for a negative variance of \$76k.

Salaries & Wages: Salaries and wages were over budget by \$42k, due to an error in the January accrual and an increase in productive hours. FTEs, for the month, were 103.33 versus a budget of 106.80.

Contract Labor: Contract labor is over budget by \$16k this month, mainly due to continued staffing shortages in nursing areas (Acute and LTC) and radiology, and continued new hire training in LTC.

Pro Fees Medical: Negative variance in actual ED physician hourly rate (\$151.14 versus \$136.88), and OT, and an increase in locum provider expense in the clinic (Lewis payment and new provider in open office).

Supplies: Under budget due to decrease in utilization and 340b drug cost.

Other Expenses: Over budget due to housing/travel for locum providers.

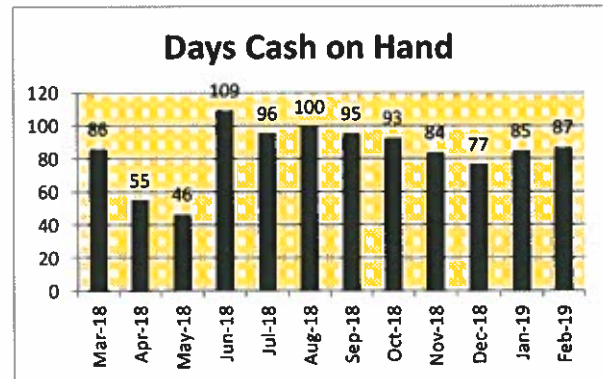
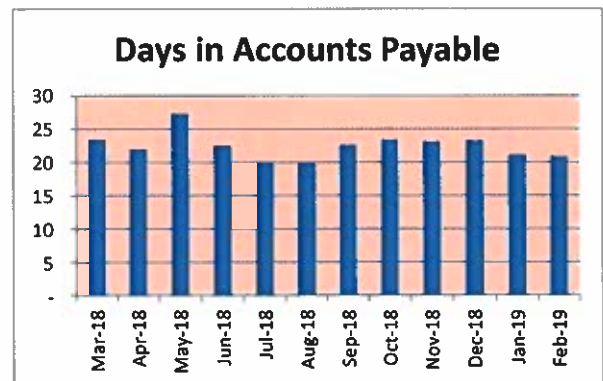
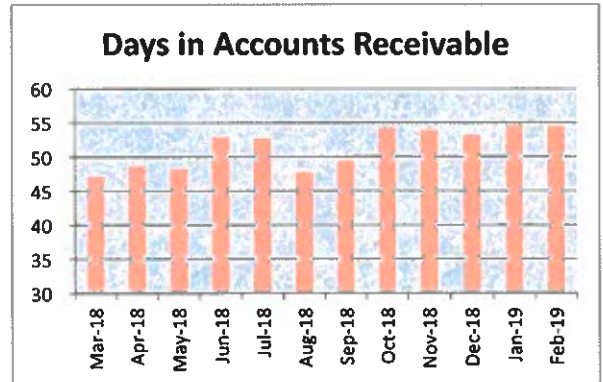
All Other Expense Categories: Mainly within budget.

Additional Information

Days of cash on hand increased from 84.6 to 87.2 due to the receipt of the FY 17-18 Medicare cost report settlement in the amount of \$641,283 which was somewhat offset by the HQAF IGT payment of \$259,223.

Revenue Cycle

Gross accounts receivable ended the month at \$3.97M, which is a \$143k decrease over last month. Gross accounts receivable days decreased this month to 54.6, and remains just within the range of best practices of 45-55 days.



Current Ratio.....	5.12
Operating Margin.....	-11.2%
Days in Accounts Receivable.....	54.6
Long-Term Debt to Capitalization.....	0.02
Debt Service Coverage.....	-388%
Days Cash on Hand Excl. Board Restr.....	87.2

**Seneca Healthcare District
Income Statement
For the Month of February 2019**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		116,244	105,855	10,389		939,639	914,308	25,331
3 Inpatient Revenue - Swing Bed		127,160	60,250	66,910		743,886	520,406	223,480
4 Inpatient Revenue - SNF		196,000	224,000	(28,000)		1,828,151	1,944,000	(115,849)
5 Inpatient Revenue - Ancillary		279,007	185,695	93,312		1,666,083	1,603,919	62,164
6 Inpatient Revenue - Total		718,411	575,800	142,611		5,177,759	4,982,633	195,126
7 Outpatient Revenue		1,208,420	1,523,679	(315,258)		13,693,056	13,160,603	532,452
8 Total Patient Revenue		1,926,832	2,099,479	(172,647)		18,870,815	18,143,237	727,578
9 Contractual Allowances		(794,745)	(946,200)	151,455		(8,396,684)	(8,171,610)	(225,075)
10 Charity Discount		-	(4,417)	4,417		(1,052)	(38,229)	37,177
11 Other Allowances		(15,919)	(21,212)	5,293		(137,392)	(183,575)	46,183
12 Bad Debt		(105,069)	(39,197)	(65,871)		(691,630)	(339,221)	(352,409)
13 Total Deductions		(915,732)	(1,011,027)	95,294		(9,226,758)	(8,732,635)	(494,124)
14 Net Patient Revenue		1,011,099	1,088,452	(77,353)		9,644,056	9,410,602	233,454
% of Gross Revenue		52.5%	51.8%	0.6%		51.1%	51.9%	-0.8%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		70,460	70,500	(40)
17 Other Operating Revenue		36,556	61,680	(25,124)		954,141	1,212,616	(258,475)
18 Total Operating Revenue		1,047,655	1,150,132	(102,477)		10,668,658	10,693,718	(25,060)
19 EXPENSES								
20 Salaries & Wages	56.2%	(567,760)	(526,168)	(41,593)	47.5%	(4,578,736)	(4,592,085)	13,349
21 Employee Benefits	14.3%	(144,394)	(131,477)	(12,916)	11.7%	(1,130,256)	(1,090,076)	(40,181)
22 Contract Labor	5.5%	(55,127)	(39,058)	(16,069)	7.2%	(699,130)	(426,342)	(272,788)
23 Professional Fees - Medical	29.5%	(297,984)	(266,137)	(31,847)	24.8%	(2,391,567)	(2,129,093)	(262,473)
24 Professional Fees - Other	1.4%	(14,483)	(13,393)	(1,090)	1.2%	(117,149)	(133,146)	15,997
25 Supplies	6.0%	(60,276)	(93,320)	33,043	6.6%	(638,929)	(746,556)	107,627
26 Purchased Services	12.2%	(123,578)	(137,646)	14,068	11.2%	(1,079,189)	(1,101,171)	21,982
Insurance	1.0%	(9,976)	(12,723)	2,747	0.8%	(77,398)	(99,032)	21,634
Rentals and Leases	1.7%	(17,447)	(13,008)	(4,439)	1.1%	(109,663)	(106,696)	(2,967)
29 Repairs and Maintenance	2.1%	(21,123)	(20,350)	(772)	1.5%	(145,907)	(160,717)	14,810
30 Utilities and Telephone	4.0%	(40,902)	(36,892)	(4,010)	3.0%	(293,730)	(299,028)	5,298
31 Depreciation & Amortization	3.2%	(32,442)	(27,516)	(4,926)	2.6%	(248,176)	(229,446)	(18,730)
32 Other Expenses	3.1%	(31,142)	(22,902)	(8,240)	3.6%	(350,065)	(205,926)	(144,139)
33 Total Operating Expenses	140.1%	(1,416,633)	(1,340,590)	(76,043)	123.0%	(11,859,894)	(11,319,315)	(540,579)
34 Income From Operations	-36.5%	(368,978)	(190,458)	(178,520)	-12.4%	(1,191,236)	(625,597)	(565,640)
35 Tax Revenue	0.0%	-	-	-	2.8%	265,612	235,000	30,612
36 IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-
37 Non Capital Grants and Donations	0.0%	75	4,182	(4,107)	1.0%	100,750	33,273	67,477
38 Interest Income	0.0%	281	400	(119)	0.5%	44,844	38,800	6,044
39 Interest Expense	-0.1%	(728)	(750)	22	-0.1%	(7,095)	(6,000)	(1,095)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	-	-	-
41 Total Non-Operating Gain (Loss)	0.0%	(372)	3,832	(4,204)	4.2%	404,110	301,073	103,037
42 Net Income	-36.5%	(369,350)	(186,626)	(182,724)	-8.2%	(787,126)	(324,523)	(462,603)
43 Operating Margin %		(35.2%)	(16.6%)	-18.66%		(11.2%)	(5.9%)	-5.32%
44 Net Margin %		(35.3%)	(16.2%)	-19.03%		(7.4%)	(3.0%)	-4.34%
45 Payroll as % of Operating Expense		40.08%	39.25%	0.83%		38.61%	40.57%	-1.96%
46 IGT Transaction Summary								
47 Outgoing		259,223	-	(259,223)		559,223	375,000	(184,223)
48 Incoming		-	-	-		600,000	750,000	(150,000)
49 Net Impact		(259,223)	-	(259,223)		40,777	375,000	(334,223)

**Seneca Healthca...istrict
Income Statement**

13-Month Trend Ended February 28, 2019

	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
1 REVENUE													
2 Inpatient Revenue - Acute	161,450	119,473	83,954	51,664	132,389	155,442	113,015	119,473	122,702	116,244	61,351	106,557	116,244
3 Inpatient Revenue - Swing					28,611	28,611	19,074	15,895	133,518	143,055	133,518	143,055	127,160
4 Inpatient Revenue - SNF	248,648	317,911	281,327	286,086	265,398	276,543	247,925	229,856	209,466	211,500	238,986	246,486	196,000
5 Inpatient Revenue - Ancillary	228,741	218,859	177,084	50,195	126,953	230,809	101,087	141,516	217,278	284,466	208,620	203,299	279,007
6 Inpatient Revenue - Total	638,839	656,243	542,375	387,946	524,739	691,405	481,101	506,741	682,964	755,265	642,475	699,397	718,411
7 Outpatient Revenue	1,424,367	1,549,357	1,591,161	1,587,023	1,732,086	2,080,805	2,021,906	1,840,175	1,734,684	1,482,943	1,542,941	1,781,182	1,208,420
8 Total Patient Revenue	2,063,206	2,205,599	2,133,536	1,974,968	2,256,826	2,772,210	2,503,007	2,346,915	2,417,648	2,238,208	2,185,416	2,480,579	1,926,832
9 Contractual Allowances	(1,000,631)	(1,046,313)	(1,092,943)	(920,554)	(930,457)	(1,251,891)	(1,091,290)	(1,066,626)	(1,082,372)	(1,075,445)	(960,189)	(1,074,125)	(794,745)
10 Charity Discount		(2,980)		(7,891)		(60)						(992)	
11 Other Allowances	(12,264)	(9,482)	(13,964)	(15,345)	(72,170)	(9,672)	(10,101)	(12,530)	(9,552)	(42,387)	(6,188)	(30,943)	(15,919)
12 Bad Debt	(43,299)	(36,513)	(62,208)	5,968	(67,761)	(126,818)	(82,629)	(79,468)	(88,864)	(22,681)	(63,527)	(102,575)	(105,069)
13 Total Deductions	(1,056,194)	(1,095,287)	(1,169,113)	(937,823)	(1,070,389)	(1,388,441)	(1,184,020)	(1,158,723)	(1,180,788)	(1,140,513)	(1,049,905)	(1,208,634)	(915,732)
14 Net Patient Revenue	1,007,012	1,110,312	964,424	1,037,146	1,186,437	1,383,769	1,318,987	1,188,192	1,236,859	1,097,696	1,135,511	1,271,945	1,011,099
% of Gross Revenue	48.8%	50.3%	45.2%	52.5%	49.9%	49.9%	52.7%	50.6%	51.2%	49.0%	52.0%	51.3%	52.5%
15 Meaningful Use Revenue													
16 Quality Payments					303,475		70,460						
17 Other Operating Revenue	63,244	39,301	47,840	54,760	42,630	44,382	41,023	55,366	45,137	46,540	44,982	640,155	36,556
18 Total Operating Revenue	1,070,256	1,203,167	1,012,264	1,169,236	1,532,542	1,428,151	1,430,470	1,243,558	1,281,997	1,144,235	1,180,493	1,912,100	1,047,655
19 EXPENSES													
20 Salaries & Wages	(543,097)	(588,915)	(564,461)	(573,093)	(534,386)	(562,913)	(603,691)	(601,758)	(558,131)	(526,918)	(579,501)	(578,063)	(567,760)
21 Employee Benefits	(124,348)	(140,589)	(130,826)	(133,394)	(135,454)	(137,248)	(141,954)	(153,960)	(137,091)	(134,014)	(133,546)	(148,050)	(144,394)
22 Contract Labor	(58,218)	(52,990)	(47,635)	(68,017)	(62,120)	(80,406)	(93,143)	(107,203)	(108,023)	(101,487)	(84,253)	(69,488)	(55,127)
23 Professional Fees - Medical	(294,669)	(234,470)	(288,430)	(246,885)	(268,621)	(303,864)	(329,565)	(277,180)	(319,206)	(294,960)	(282,102)	(286,685)	(297,984)
24 Professional Fees - Other	(30,165)	(24,420)	(19,988)	(5,318)	(5,792)	(12,356)	(8,033)	(8,190)	(8,955)	(16,711)	(30,967)	(17,455)	(14,483)
25 Supplies	(84,452)	(77,025)	(86,990)	(95,012)	(82,051)	(102,724)	(94,057)	(67,379)	(89,570)	(70,719)	(76,894)	(73,309)	(60,276)
26 Purchased Services	(120,377)	(124,698)	(128,198)	(135,483)	(130,053)	(137,087)	(135,345)	(126,836)	(142,300)	(159,920)	(125,760)	(128,364)	(123,578)
27 Insurance	(11,088)	(11,480)	(11,161)	(11,976)	(15,704)	(9,687)	(9,808)	(9,604)	(9,454)	(9,442)	(9,593)	(9,834)	(9,976)
28 Rentals and Leases	(12,177)	(13,816)	(12,179)	(12,265)	(13,415)	(12,234)	(13,835)	(14,870)	(12,053)	(12,765)	(13,728)	(13,728)	(17,447)
29 Repairs and Maintenance	(24,653)	(14,819)	(12,994)	(24,519)	(18,493)	(16,228)	(19,931)	(16,256)	(20,161)	(17,536)	(13,814)	(20,859)	(21,123)
30 Utilities and Telephone	(37,774)	(31,591)	(25,617)	(24,093)	(27,484)	(36,260)	(35,930)	(24,560)	(37,134)	(37,663)	(40,391)	(40,891)	(40,902)
31 Depreciation & Amortization	(28,452)	(28,452)	(28,363)	(25,995)	(29,770)	(29,770)	(29,709)	(29,709)	(29,709)	(32,197)	(32,197)	(32,442)	(32,442)
32 Other Expenses	(18,507)	(17,186)	(24,792)	(14,550)	(20,555)	(63,060)	(34,800)	(33,498)	(49,744)	(33,366)	(64,977)	(39,479)	(31,142)
33 Total Operating Expenses	(1,387,987)	(1,380,451)	(1,381,644)	(1,370,598)	(1,343,898)	(1,503,837)	(1,549,800)	(1,471,004)	(1,525,531)	(1,447,718)	(1,466,725)	(1,458,646)	(1,416,633)
34 Income From Operations	(317,731)	(157,284)	(369,381)	(201,362)	188,644	(75,686)	(119,330)	(227,446)	(243,535)	(303,483)	(306,232)	453,454	(368,978)
35 Tax Revenue												265,612	
36 IGT - Incoming Portion													
37 Non Capital Grants and Donations		75	75	9,270	32,075	75	20,075	75	75	75	80,225	75	75
38 Interest Income	774	732	2,658	3,047	150	2,903	764	276	18,191	418	340	21,670	281
39 Interest Expense	(1,718)	(1,477)	(1,019)	(981)	(1,005)	(904)	(895)	(824)	(775)	(767)	(806)	(1,398)	(728)
40 Non-Operating Income (Expense)													
41 Total Non-Operating Gain (Loss)	(944)	(670)	1,714	228,160	2,843,402	2,074	19,944	(473)	17,491	(273)	79,759	285,958	(372)
42 Net Income	(318,675)	(157,954)	(367,667)	26,798	3,032,046	(73,611)	(99,386)	(227,919)	(226,043)	(303,756)	(226,473)	739,412	(368,350)
43 Operating Margin %	(29.7%)	(13.1%)	(36.5%)	(17.2%)	12.3%	(5.3%)	(8.3%)	(18.3%)	(19.0%)	(26.5%)	(25.9%)	23.7%	(35.2%)
44 Net Margin %	(29.8%)	(13.1%)	(36.3%)	(17.2%)	12.3%	(5.2%)	(6.9%)	(18.3%)	(17.6%)	(26.5%)	(19.2%)	38.7%	(35.3%)
45 Payroll as % of Operating Expense	39.13%	43.29%	40.85%	41.81%	39.76%	37.43%	38.95%	40.91%	36.59%	36.40%	38.98%	39.63%	40.08%
46 IGT Transaction Summary													
47 Outgoing			(1,143,293)	(300,000)							300,000		259,223
48 Incoming					2,812,181							600,000	
49 Net Impact			(1,143,293)	(300,000)	2,812,181						(300,000)	600,000	(259,223)

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited FY 2019	Audited FY 2018	Audited FY 2017	Audited FY 2016	FY 2019-2018	
					\$ Change	% Change
ASSETS						
Current Assets						
Cash	\$ 733,663	\$ 3,049,118	\$ 545,974	\$ 479,334	\$ (2,315,455)	-75.94%
Short-term Investments	3,433,712	1,785,509	2,448,283	1,099,283	1,648,202	92.31%
Total Cash and Equivalents	4,167,375	4,834,627	2,994,258	1,578,617	(667,253)	-13.80%
Patient Accounts Receivable	3,968,257	3,690,839	3,753,966	3,963,203	277,418	7.52%
Accounts Receivable Reserves	(2,657,915)	(2,351,508)	(2,523,762)	(2,526,195)	(306,407)	13.03%
Net Accounts Receivable	1,310,342	1,339,331	1,230,204	1,437,008	(28,989)	-2.16%
<i>% of Gross Accounts Receivable</i>	<i>33.0%</i>	<i>36.3%</i>	<i>32.8%</i>	<i>36.3%</i>		
Inventory	271,735	271,364	289,935	313,664	371	0.14%
Other Assets	(114,440)	386,736	118,285	1,031,124	(501,176)	-129.59%
Board Restricted Funds - Facility Capital	320,178	500,000	500,000	0	(179,823)	
Board Restricted Funds	589,743	569,274	561,217	555,966	20,470	3.60%
Total Other Assets	1,067,216	1,727,373	1,469,437	1,900,753	(660,158)	-38.22%
Total Current Assets	6,544,932	7,901,332	5,693,899	4,916,379	(1,356,399)	-17.17%
Fixed Assets						
Land	90,610	90,610	90,610	90,610	0	0.00%
Buildings	5,507,447	5,474,869	5,474,869	5,474,869	32,578	0.60%
Capital Equipment	4,871,241	4,551,366	4,368,480	4,352,629	319,875	7.03%
Total Plant & Equipment	10,469,297	10,116,844	9,933,959	9,918,108	352,453	3.48%
Accumulated Depreciation	(8,360,298)	(8,112,122)	(8,227,224)	(8,220,918)	(248,176)	3.06%
Net Fixed Assets	2,108,999	2,004,722	1,706,735	1,697,190	104,277	5.20%
TOTAL ASSETS	\$ 8,653,931	\$ 9,906,054	\$ 7,400,637	\$ 6,613,569	\$ (1,252,122)	-12.64%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 512,290	\$ 459,765	\$ 468,249	\$ 566,130	\$ 52,524	11.42%
Accrued Payroll & Benefits	674,274	470,965	349,249	341,361	203,308	43.17%
Accrued Other Liabilities	90,740	138,836	47,000	0	(48,095)	0.00%
Total Current Liabilities	1,277,303	1,069,566	864,498	907,490	207,737	19.42%
Long-Term Liabilities						
Loans	34,258	131,633	347,912	583,760	(97,375)	-73.97%
Capitalized Leases	139,383	155,519	85,293	183,755	(16,137)	-10.38%
Total Long-Term Liabilities	173,641	287,152	433,205	767,515	(113,511)	-39.53%
TOTAL LIABILITIES	1,450,944	1,356,718	1,297,703	1,675,005	94,226	6.95%
FUND BALANCE	7,202,987	8,549,336	6,102,934	4,938,564	(1,346,349)	-15.75%
TOTAL LIABILITIES AND FUND BALANCE	\$ 8,653,931	\$ 9,906,054	\$ 7,400,637	\$ 6,613,569	\$ (1,252,123)	-12.64%

Seneca Healthcare District
 Detail of Long Term Debt
 As of February 28, 2019

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Feb 28, 2019</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	1,008
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	33,250
<u>Total Loans</u>	<u>972,148</u>			<u>19,539</u>			<u>34,258</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	139,383
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>12,114</u>			<u>139,383</u>
<u>Total Long Term Liabilities</u>	<u>1,644,901</u>			<u>31,653</u>			<u>173,641</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

		YTD
		2/28/2019
Net Income (Loss)	\$	(787,126)
Changes in:		
Depreciation		248,176
(Increase)/Decrease in Net Accounts Receivable		28,990
(Increase)/Decrease in Inventory		(371)
(Increase)/Decrease in Other Assets		501,176
Increase/(Decrease) in Accounts Payable		52,524
Increase/(Decrease) in Accrued Payroll & Benefits		203,308
Increase/(Decrease) in Other Accrued Liabilities		(48,095)
Net Cash Provided (Used) by Operating Activities		985,708
Purchases of Equipment		(352,453)
Net Cash Provided (Used) in Investing Activities		(352,453)
Proceeds from New Loans		-
Principal Payments of Loans		(97,375)
Principal Payments under Capital Leases		(16,137)
Principal Payments under Inter-Governmental Transfer Program		(559,223)
Net Cash Provided (Used) in Financing Activities		(672,734)
Net Change in Cash and Cash Equivalents		(826,606)
Cash and Cash Equivalents, Beginning of Period		5,903,901
		(826,606)
Cash and Cash Equivalents, End of Period	\$	5,077,295
*Inclusive of Board Restricted Cash		

Cash Detail by Account

Operating Checking - Plumas Bank	\$	728,238
Suspense General Ledger for Receipts Pending R.A.'s		(391)
Payroll Checking - US Bank		5,471
Business Savings - Plumas Bank		732,512
Petty Cash - Receptionists		645
Local Agency Investment Fund		3,558,764
Series EE Bonds		52,056
Total Cash and Cash Equivalent Detail	\$	5,077,295

SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF FEBRUARY 2019

	MONTH TO DATE			YEAR TO DATE	
	CURRENT MONTH FEB 2019	PRIOR MONTH JAN 2018	PRIOR YEAR MONTH FEB 2018	JULY 2018 FEB 2019	JULY 2017 FEB 2018
1. In Patient Stays					
1.a Admissions	9	10	13	94	94
1.b Discharges	11	8	14	94	94
2. Out Patient Observations	1	9	12	64	103
3. Out Patient Surgeries	9	19	19	143	148
4. Emergency Visits	161	265	200	2,140	1,884
5. Lab Procedures	2,217	2,379	2,433	21,782	21,756
6. Radiology Procedures	247	367	269	2,553	2,269
6.a X-Ray Procedures	155	198	185	1,499	1,526
6.b Mammography	0	0	8	0	107
6.c MRI	2	7	8	60	72
6.d Ultrasound	11	40	5	199	43
6.e C T Scan	79	122	63	795	521
6.f Dexascanner	0	0	0	0	0
7. Respiratory Therapy/ABG/PFT	308	441	377	1,886	1,788
8. CardioPulmonary EKG/Holter	54	61	54	505	458
9. Stress Tests	0	0	1	2	8
10. Physical Therapy	163	301	236	2,051	2,104
11. Lake Almanor Clinic Visits	755	892	871	7,578	7,667
Dr. Ware	109	192	180	1,630	1,700
Dr. Walls	153	106	152	1,212	1,300
Dr. Salehi	128	200	192	1,738	1,526
Dr. Suarez/Open office	133	20	153	747	1,299
Nurse Practitioner/Walk-in	164	255	141	1,442	1,318
Specialty/Other	119	119	53	809	524

ACUTE CARE

12. Acute Patient Days	36	33	50	291	328
13. Acute ADC	1.29	1.06	1.79	1.20	1.35
14. % Occupancy	12.86	10.65	17.86	11.98	13.50
15. Avg Length of Stay	4.00	3.30	3.85	3.10	3.49
16. Swing Bed Days	40	45	12	234	72
17. Swing Bed ADC	1.43	1.45	0.43	0.96	0.30
18. Total ADC	2.71	2.52	2.21	2.16	1.65

SKILLED NURSING UNIT

19. Patient Days	392	493	421	3,657	3,738
20. Average Daily Census	14.00	15.90	15.04	15.05	15.38
21. % Occupancy	87.50	99.40	93.97	94.06	96.14

TOTALS

22. Patient Days	468	571	483	4,182	4,138
23. Average Daily Census	16.71	18.42	17.25	17.21	17.03
24. Total Adjusted Patient Days	1,255	2,025	1,560	15,242	14,084

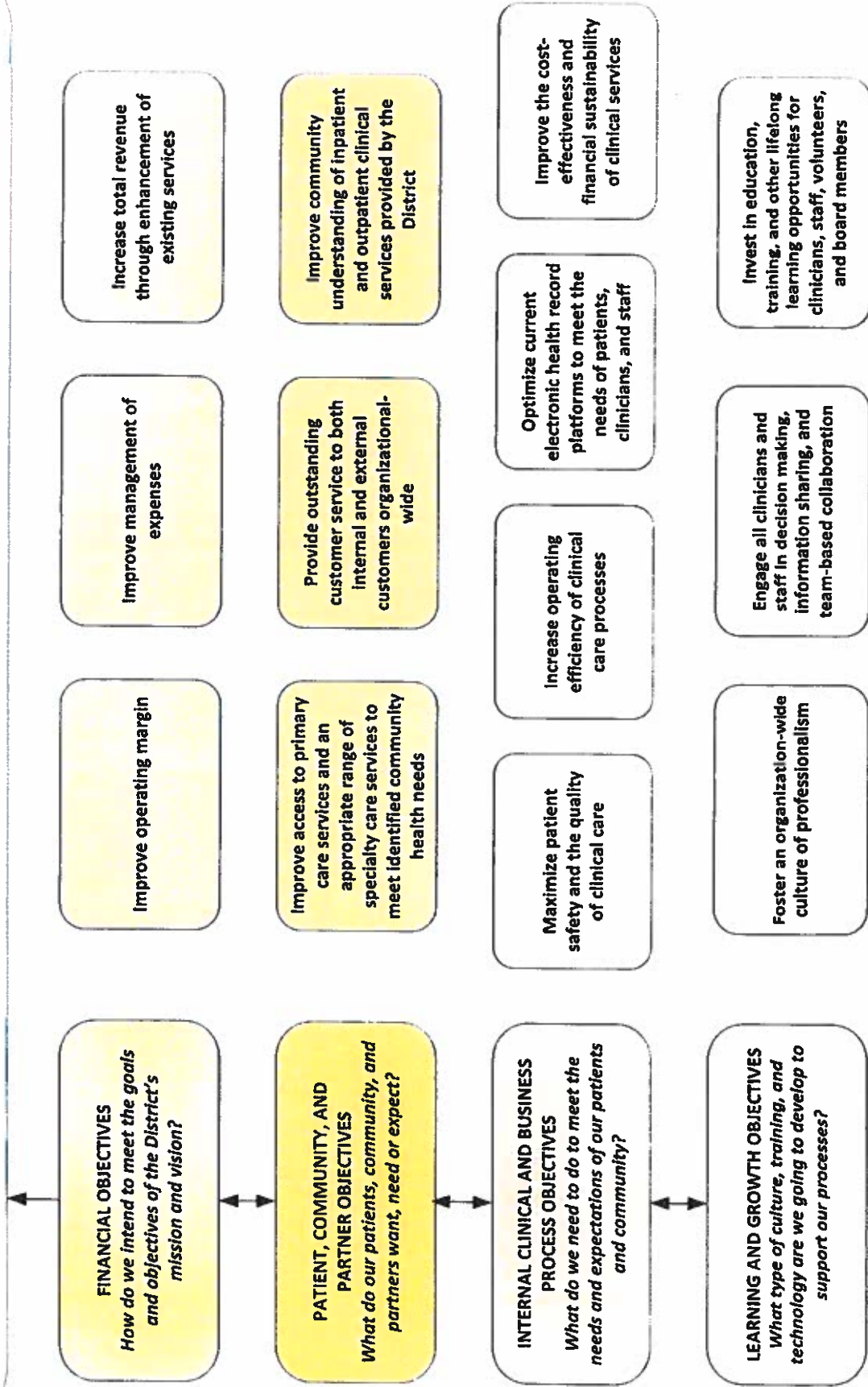
Seneca Healthcare District
Professional Fees- Medical
February 28, 2019

G/L #	Description	Actual ME 2/28/2019	Budget ME 2/28/2019	(Over)/Under Budget	Actual YTD 2/28/2019	Budget YTD 2/28/2019	(Over)/Under Budget
	Grand Total	297,983.72	266,136.67	(31,847.05)	2,391,566.50	2,129,093.33	(262,473.17)
41220040	EMERG RM PHYSICIAN FEES	102,020.75	98,550.00	(3,470.75)	879,189.67	788,400.00	(90,789.67)
	SHD Contracted Physicians	67,924.20	70,226.00	2,301.80	283,968.20	289,214.06	5,245.86
	Locums Physicians	34,096.55	28,324.00	(5,772.55)	595,221.47	499,185.94	(96,035.53)
41220044	SURGERY PHYSICIAN FEES	20,708.76	19,666.67	(1,042.09)	171,134.48	157,333.33	(13,801.15)
	Surgery -						
	Surgeries	4,873.27			55,162.39		
	Call	9,666.57			46,332.87		
	Clinic	4,168.93			38,639.22		
	CRNA	2,000.00			31,000.00		
41220049	LK ALMANOR PHYSICIAN FEES	126,746.17	103,220.00	(23,526.17)	915,593.50	825,760.00	(89,833.50)
	SHD Contracted Physicians	69,033.67	65,000.00	(4,033.67)	536,008.60	520,000.00	(16,008.60)
	FNP Supervision	2,850.00	-	(2,850.00)	22,800.00	-	(22,800.00)
	Open Office (locums)	32,515.00	21,666.67	(10,848.33)	164,069.90	173,333.33	9,263.43
	Walk-In Clinic (locums)	18,720.00	10,833.33	(7,886.67)	149,565.00	86,666.67	(62,898.33)
	Telemedicine	3,627.50	5,720.00	2,092.50	43,150.00	45,760.00	2,610.00
		126,746.17	103,220.00	(23,526.17)	915,593.50	825,760.00	(89,833.50)
	Other Professional Fees- Medical	48,508.04	44,700.00	(3,808.04)	425,648.85	357,600.00	(68,048.85)

Seneca Healthcare District

Seneca Healthcare District's mission is to provide our community members and visitors with outstanding healthcare services and quality care through dedicated and compassionate staff, providers, and innovative technology.

The District's vision is to be the health care service provider of choice for our community.



Seneca Healthcare District
 Capital Improvement Plan- as of March 28, 2019
 FYE June 30, 2019 through 2023

Item Description	Status	Item Cost	2019	2020	2021	2022	2023	Totals
To be Paid with Board Restricted and Operating Funds-								
Wireless Upgrade	100% Complete	32,226.41	32,226.41					32,226.41
IT Server	Purch/Installed	118,549.17	118,549.17					118,549.17
Clinic Hot Water Heater	100% Complete	7,619.28	7,619.28					7,619.28
Brentwood House Roof	100% Complete	13,651.63	13,651.63					13,651.63
Portable X-Ray Machine	Purchased	8,880.00	8,880.00					8,880.00
RT Ventilator	Purchased	20,554.14	20,554.14					20,554.14
Hospital Flooring	Done	14,700.00	14,700.00					14,700.00
Lobby Refurbishment	Auxiliary Purch	-	-					-
Network upgrade	Complete	30,400.00	30,400.00					30,400.00
Surgery Lights	Purch/Installed	29,046.92	29,046.92					29,046.92
Actual Subtotal		275,627.55	275,627.55					
IT Server	To Board 3/28	85,797.91	85,797.91					85,797.91
1. Med Records/Clinic Bldg.	Board Approved	115,000.00	115,000.00					115,000.00
2. Therapy Space & Equip	Pending #1							-
3. Lab Refurbishment	Cost est. Done	30,000.00	30,000.00					30,000.00
4. Hospital Roof Resurface	Spring 2019	79,000.00	79,000.00					79,000.00
5. Hospital Parking Lot	Spring 2019							-
2 Hospital beds	Cost est. Done	50,000.00		50,000.00				50,000.00
Lab Work Station	Cost est. Done	4,500.00	4,500.00					4,500.00
X-Ray Table	Cost est. Done	28,102.00	28,102.00					28,102.00
LTC Refurbishment	Cost est In Prog	50,000.00	50,000.00					50,000.00
Hospital HVAC	Spring 2019							-
CT Ramp to Hospital								-
IT/Computer Peripherals		155,000.00		130,000.00	25,000.00			155,000.00
Transport Van		25,000.00		25,000.00				25,000.00
Emergency Dept. EHR		300,000.00		300,000.00				300,000.00
Chemistry Analyzer	Cost est. Done	90,000.00		90,000.00				90,000.00
Hematology Analyzer	Cost est. Done	75,000.00			75,000.00			75,000.00
Projected Subtotal		1,087,399.91	392,399.91	595,000.00	100,000.00			
Grand Total		1,363,027.46	668,027.46	595,000.00	100,000.00			1,363,027.46
To be Paid with Capital Project Board Restricted Funds-								
Facilities Master Plan	Bd. Approved	75,000.00	75,000.00					75,000.00
Market Study and Forecast	Bd. Approved	90,000.00	90,000.00					90,000.00
Land	In Negotiation	85,000.00	85,000.00					85,000.00
Total		250,000.00	250,000.00					250,000.00
Capital Improvement Plan Total		1,613,027.46	918,027.46	595,000.00	100,000.00			1,613,027.46

Definitions:

Board Restricted Funds- Amount to support current fiscal year capital expenditures

Capital Project Board Restricted Funds- Amount to support future facility development

Seneca Healthcare District
 Capital Improvement Plan- as of March 28, 2019
 FYE June 30, 2019 through 2023

Item Description	Status	Item Cost	2019	2020	2021	2022	2023	Totals	Board Designated	Operating Fund
To be Paid with Board Restricted and Operating Funds-										
Wireless Upgrade	100% Complete	32,226.41	32,226.41					32,226.41	32,226.41	
IT Server	Purch/Installed	118,549.17	118,549.17					118,549.17	118,549.17	
Clinic Hot Water Heater	100% Complete	7,619.28	7,619.28					7,619.28		7,619.28
Brentwood House Roof	100% Complete	13,651.63	13,651.63					13,651.63		13,651.63
Portable X-Ray Machine	Purchased	8,880.00	8,880.00					8,880.00		8,880.00
RT Ventilator	Purchased	20,554.14	20,554.14					20,554.14		20,554.14
Hospital Flooring	Done	14,700.00	14,700.00					14,700.00		14,700.00
Lobby Refurbishment	Auxiliary Purch	-	-					-		-
Network upgrade	Complete	30,400.00	30,400.00					30,400.00		30,400.00
Surgery Lights	Purch/Installed	29,046.92	29,046.92					29,046.92	29,046.92	
Actual Subtotal		275,627.55	275,627.55					179,822.50	179,822.50	95,805.05
IT Server	To Board 3/28	85,797.91	85,797.91					85,797.91	85,797.91	
1. Med Records/Clinic Bldg.	Board Approved	115,000.00	115,000.00					115,000.00	115,000.00	
2. Therapy Space & Equip	Pending #1									
3. Lab Refurbishment	Cost est. Done	30,000.00	30,000.00					30,000.00		
4. Hospital Roof Resurface	Spring 2019	79,000.00	79,000.00					79,000.00		
5. Hospital Parking Lot	Spring 2019									
2 Hospital beds	Cost est. Done	50,000.00		50,000.00				50,000.00		
Lab Work Station	Cost est. Done	4,500.00	4,500.00					4,500.00		
X-Ray Table	Cost est. Done	28,102.00	28,102.00					28,102.00		
LTC Refurbishment	Cost est In Prog	50,000.00	50,000.00					50,000.00		
Hospital HVAC	Spring 2019									
CT Ramp to Hospital										
IT/Computer Peripherals		155,000.00		130,000.00	25,000.00			155,000.00		
Transport Van		25,000.00		25,000.00				25,000.00		
Emergency Dept. EHR		300,000.00		300,000.00				300,000.00		
Chemistry Analyzer	Cost est. Done	90,000.00		90,000.00				90,000.00		
Hematology Analyzer	Cost est. Done	75,000.00		75,000.00				75,000.00		
Projected Subtotal		1,087,399.91	392,399.91	595,000.00	100,000.00			200,797.91	200,797.91	-
Grand Total		1,363,027.46	668,027.46	595,000.00	100,000.00			1,363,027.46	380,620.41	95,805.05