



**Seneca Healthcare District  
Financial Statements - Board Report  
November 2019**

**Summary**

Seneca Healthcare District had a net loss of \$536k, during the month, compared to a budgeted loss of \$213k; for a negative variance of \$323k. This was entirely due to a significant negative variance in gross patient revenue (both inpatient and outpatient), which was slightly offset by a small positive variance total operating expenses.

**Revenues**

Gross patient revenue, for the month, ended at \$1.77M compared to a budgeted amount of \$2.37M, for a negative variance of \$604k. Net patient revenue as a percent of gross was 52.2%, compared to a budget of 52.2%. There was a small positive variance in 3rd party adjustments which was offset by a small negative variance in bad debt expense.

There were 15 acute inpatient days in the month (budget of 35), and 12 swing bed days (budget of 38), resulting in an average daily census (ADC) of .90 patients per day. The skilled nursing unit had an ADC of 15.63, resulting in an occupancy percent of 97.71%.

Outpatient revenue was down primarily due to a significant decrease in ED and clinic visits and the associated revenue (see attached analysis). Lake Almanor Clinic visits were 828 versus a budget of 995.

**Expenses**

Total operating expenses for the month were \$1.50M, versus a budget of \$1.51M, for a positive variance of \$8k.

**Salaries & Wages:** Salaries and wages were over budget by \$9k. FTEs for the month, were 106.95 versus a budget of 105.50. The average hourly wage was \$31.12, per hour, versus a budget of \$33.10.

**Contract Labor:** Contract labor is under budget by \$8k this month. FTEs for the month, were 5.25 versus a budget of 5.35.

**Pro Fees Medical:** See attached analysis

**Professional Fees- Other:** Over budget \$35k due to costs associated with the outside investigation of workplace issues.

**Utilities and Telephone:** Under budget 11k due to a positive variance in communications (phone and internet) expense.

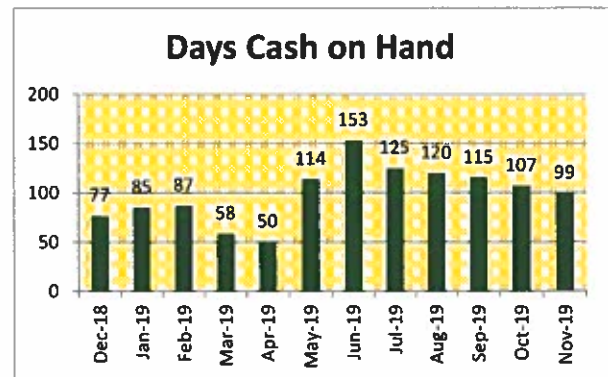
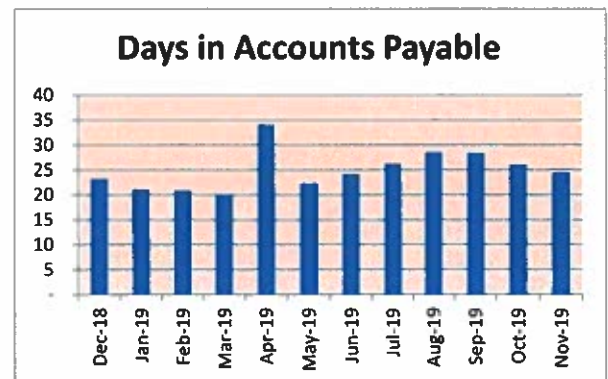
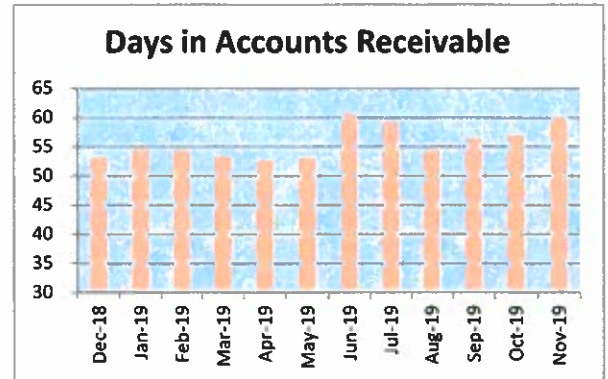
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Unrestricted days of cash on hand decreased from 106.8 to 99.1, due to the net loss for the month of November 2019 and the payment of the Prime Grant IGT (\$202k).

**Revenue Cycle**

Gross accounts receivable ended the month at \$4.02M, which is a \$174k decrease over last month. Gross accounts receivable days increased this month to 60.1, and remains outside the range of best practices of 45-55 days.



Current Ratio.....	6.33
Operating Margin.....	-26.7%
Days in Accounts Receivable.....	60.1
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-951%
Days Cash on Hand Excl. Board Restr.....	99.1

**Seneca Healthcare District  
Income Statement  
For the Month of November 2019**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		48,435	109,164	(60,729)		426,228	556,737	(130,509)
3 Inpatient Revenue - Swing Bed		38,148	122,522	(84,374)		216,172	371,651	(155,479)
4 Inpatient Revenue - SNF		234,500	231,865	2,635		1,211,979	1,182,510	29,469
5 Inpatient Revenue - Ancillary		158,834	202,777	(43,943)		946,235	907,876	38,359
6 Inpatient Revenue - Total		479,917	666,328	(186,411)		2,800,614	3,018,773	(218,159)
7 Outpatient Revenue		1,290,582	1,708,636	(418,054)		8,322,980	9,376,141	(1,053,161)
8 Total Patient Revenue		1,770,499	2,374,964	(604,465)		11,123,594	12,394,914	(1,271,320)
9 Contractual Allowances		(746,321)	(1,049,150)	302,829		(4,842,841)	(5,475,502)	632,660
10 Charity Discount		(4)	(226)	222		(8)	(1,180)	1,172
11 Other Allowances		(12,330)	(10,569)	(1,761)		(176,311)	(104,033)	(72,278)
12 Bad Debt		(87,293)	(75,320)	(11,974)		(337,063)	(393,094)	56,031
13 Total Deductions		(845,948)	(1,135,264)	289,316		(5,356,223)	(5,973,809)	617,586
14 Net Patient Revenue		924,551	1,239,700	(315,149)		5,767,371	6,421,105	(653,734)
% of Gross Revenue		52.2%	52.2%	0.0%		51.8%	51.8%	0.0%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		32,980	44,167	(11,187)		197,940	220,833	(22,894)
18 Total Operating Revenue		957,531	1,283,866	(326,336)		5,965,310	6,641,938	(676,628)
<b>19 EXPENSES</b>								
20 Salaries & Wages	65.4%	(604,711)	(595,451)	(9,260)	51.6%	(2,977,833)	(3,057,982)	80,149
21 Employee Benefits	15.0%	(139,013)	(145,322)	6,309	12.1%	(699,098)	(740,616)	41,518
22 Contract Labor	7.2%	(66,645)	(74,853)	8,209	7.9%	(458,027)	(387,227)	(70,800)
23 Professional Fees - Medical	29.4%	(272,191)	(267,052)	(5,139)	23.5%	(1,354,994)	(1,307,442)	(47,553)
24 Professional Fees - Other	6.3%	(58,227)	(23,610)	(34,617)	3.0%	(170,473)	(98,050)	(72,424)
25 Supplies	7.8%	(72,328)	(77,225)	4,897	7.8%	(449,777)	(444,714)	(5,063)
26 Purchased Services	13.1%	(121,147)	(140,507)	19,360	12.5%	(721,424)	(737,313)	15,890
27 Insurance	1.4%	(12,537)	(11,118)	(1,419)	1.1%	(62,746)	(55,590)	(7,155)
28 Rentals and Leases	2.2%	(19,927)	(18,830)	(1,097)	1.3%	(73,052)	(80,150)	7,098
29 Repairs and Maintenance	1.9%	(17,270)	(20,262)	2,993	1.7%	(97,944)	(96,644)	(1,299)
30 Utilities and Telephone	2.9%	(27,246)	(38,508)	11,263	2.7%	(154,185)	(179,542)	25,357
31 Depreciation & Amortization	3.5%	(32,167)	(37,742)	5,575	3.1%	(176,897)	(188,711)	11,813
32 Other Expenses	5.8%	(53,832)	(54,939)	1,107	2.8%	(163,276)	(168,214)	4,938
33 Total Operating Expenses	161.9%	(1,497,239)	(1,505,419)	8,180	131.1%	(7,559,727)	(7,542,195)	(17,532)
34 Income From Operations	-58.4%	(539,708)	(221,552)	(318,156)	-27.6%	(1,594,417)	(900,257)	(694,160)
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-
37 Non Capital Grants and Donations	0.5%	4,277	7,917	(3,640)	0.6%	35,659	31,667	3,992
38 Interest Income	0.0%	232	1,000	(768)	1.3%	76,643	45,600	31,043
39 Interest Expense	-0.1%	(584)	(593)	9	-0.1%	(3,806)	(2,450)	(1,356)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	0.4%	3,925	8,324	(4,399)	1.9%	108,996	74,817	34,179
42 Net Income (Loss)	-58.0%	(535,783)	(213,229)	(322,555)	-25.8%	(1,485,421)	(825,440)	(659,980)
43 Operating Margin %		(56.4%)	(17.3%)	-39.11%		(26.7%)	(13.6%)	-13.17%
44 Net Margin %		(56.0%)	(16.6%)	-39.35%		(24.9%)	(12.4%)	-12.47%
45 Payroll as % of Operating Expense		40.39%	39.55%	0.83%		39.39%	40.54%	-1.15%
46 IGT Transaction Summary								
47 Outgoing		202,500	-	(202,500)		202,500	-	(202,500)
48 Incoming		-	-	-		-	-	-
49 Net Impact		(202,500)	-	(202,500)		(202,500)	-	(202,500)

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended November 30, 2019**

	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19
<b>1 REVENUE</b>													
Inpatient Revenue - Acute	116,244	61,351	106,557	116,244	58,122	87,183	80,725	167,908	90,412	148,534	64,580	74,267	48,435
Inpatient Revenue - Swing	143,055	133,518	143,055	127,160	184,382	187,561	15,895	-	-	-	92,191	85,833	38,148
Inpatient Revenue - SNF	211,500	238,986	246,486	196,000	223,425	205,993	231,000	240,000	241,486	247,993	240,000	248,000	234,500
Inpatient Revenue - Ancillary	284,466	208,620	203,289	279,007	137,615	169,843	119,627	215,524	103,551	178,637	191,516	313,697	158,834
Inpatient Revenue - Total	755,265	642,475	699,397	718,411	603,544	650,580	447,247	623,432	435,450	575,164	588,287	721,797	479,917
Outpatient Revenue	1,482,943	1,542,941	1,781,182	1,208,420	1,652,144	1,555,479	1,838,640	1,758,904	2,142,962	1,873,919	1,579,088	1,436,439	1,290,582
Total Patient Revenue	2,238,208	2,185,416	2,480,579	1,926,832	2,255,688	2,206,059	2,285,887	2,382,336	2,578,401	2,449,083	2,167,375	2,168,236	1,770,499
Contractual Allowances	(1,075,445)	(960,189)	(1,074,125)	(794,745)	(1,060,366)	(1,047,138)	(984,655)	(1,080,532)	(1,170,234)	(971,658)	(1,014,797)	(939,830)	(746,321)
Charity Discount	-	(992)	(992)	-	(1,721)	-	-	-	-	-	-	-	(4)
Other Allowances	(42,387)	(6,188)	(30,943)	(15,919)	(10,065)	(8,627)	(11,090)	(11,523)	(97,148)	(14,418)	(34,388)	(18,027)	(12,330)
Bad Debt	(22,681)	(83,527)	(102,575)	(105,069)	(22,861)	(319)	(105,639)	(72,552)	(96,714)	(123,117)	(14,928)	(15,012)	(87,293)
Total Deductions	(1,140,513)	(1,049,905)	(1,208,634)	(915,732)	(1,095,014)	(1,056,984)	(1,111,384)	(1,164,608)	(1,364,097)	(1,108,192)	(1,064,113)	(972,873)	(845,948)
Net Patient Revenue	1,097,696	1,135,511	1,271,945	1,011,099	1,160,675	1,149,075	1,174,503	1,217,728	1,214,305	1,339,890	1,103,262	1,185,363	924,551
% of Gross Revenue	49.0%	52.0%	51.3%	52.5%	51.5%	52.1%	51.4%	51.1%	47.1%	54.7%	50.9%	54.9%	52.2%
Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Operating Revenue	46,540	44,982	40,155	36,556	38,175	45,148	46,028	36,728	40,641	42,419	37,815	44,085	32,980
Total Operating Revenue	1,144,235	1,180,493	1,312,100	1,047,655	1,198,850	1,195,124	1,220,531	1,254,456	1,254,946	1,382,309	1,141,077	1,229,447	957,531
<b>19 EXPENSES</b>													
Salaries & Wages	(526,918)	(579,501)	(578,063)	(567,760)	(621,827)	(614,350)	(568,657)	(569,471)	(551,074)	(640,175)	(581,444)	(600,429)	(604,711)
Employee Benefits	(134,014)	(133,546)	(148,050)	(144,394)	(159,012)	(149,100)	(134,738)	(144,214)	(129,301)	(152,115)	(140,077)	(138,593)	(139,013)
Contract Labor	(101,487)	(84,253)	(69,488)	(55,127)	(73,786)	(84,321)	(114,398)	(156,122)	(142,986)	(95,629)	(81,774)	(70,994)	(66,645)
Professional Fees - Medical	(294,980)	(282,102)	(286,685)	(297,984)	(287,422)	(287,379)	(284,849)	(249,298)	(266,255)	(298,533)	(250,076)	(267,940)	(272,191)
Professional Fees - Other	(16,711)	(30,967)	(17,455)	(14,483)	(7,611)	(5,248)	(7,559)	(25,835)	(13,720)	(14,801)	(30,933)	(52,793)	(58,227)
Supplies	(70,719)	(76,894)	(73,309)	(60,276)	(52,036)	(98,068)	(67,565)	(95,165)	(119,889)	(75,471)	(90,573)	(91,515)	(72,328)
Purchased Services	(159,920)	(125,760)	(128,364)	(123,578)	(132,086)	(157,072)	(146,671)	(123,895)	(151,745)	(140,505)	(156,164)	(152,434)	(121,147)
Insurance	(9,442)	(9,593)	(9,834)	(9,976)	(9,613)	(8,313)	(9,544)	(9,756)	(12,745)	(12,492)	(12,540)	(12,432)	(12,537)
Rentals and Leases	(12,765)	(12,731)	(13,728)	(17,447)	(11,397)	(12,042)	(11,574)	(11,094)	(13,358)	(13,463)	(13,287)	(13,017)	(19,927)
Repairs and Maintenance	(17,536)	(13,814)	(20,859)	(21,123)	(19,380)	(14,891)	(27,424)	(19,243)	(19,422)	(23,213)	(13,447)	(24,593)	(17,270)
Utilities and Telephone	(37,663)	(40,391)	(40,891)	(40,902)	(42,673)	(27,541)	(49,690)	(17,177)	(30,653)	(36,874)	(15,236)	(44,176)	(27,246)
Depreciation & Amortization	(32,197)	(32,197)	(32,442)	(32,442)	(32,442)	(33,448)	(33,438)	(34,320)	(35,210)	(36,301)	(36,300)	(36,919)	(32,167)
Other Expenses	(33,366)	(64,977)	(39,479)	(31,142)	(19,328)	(38,910)	(26,281)	(51,894)	(22,090)	(42,283)	(20,399)	(24,673)	(53,832)
Total Operating Expenses	(1,447,718)	(1,486,725)	(1,458,646)	(1,416,633)	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,508)	(1,497,239)
Income From Operations	(303,483)	(306,232)	(146,546)	(368,978)	(269,764)	(335,557)	(281,859)	(252,968)	(252,930)	(199,547)	(301,172)	(301,061)	(539,708)
Tax Revenue	-	-	265,612	-	-	-	227,407	-	-	-	-	-	-
IGT - Incoming Portion	-	-	600,000	-	-	-	3,975,988	2,281,850	-	-	-	-	-
Non Capital Grants and Donations	75	80,225	75	75	75	6,591	218,740	21,675	-	9,000	22,382	-	4,277
Interest Income	418	340	21,670	281	358	22,382	343	388	30,109	385	217	45,699	232
Interest Expense	(767)	(806)	(1,398)	(728)	(328)	(1,222)	(1,379)	(690)	(722)	(658)	(648)	(1,194)	(584)
Non-Operating Income (Expense)	-	-	-	-	-	-	500	500	-	-	-	-	-
Total Non-Operating Gain (Loss)	(273)	79,759	885,968	(372)	762	26,850	4,421,100	2,303,733	29,387	9,227	21,952	44,505	3,925
Net Income	(303,756)	(226,473)	739,412	(369,350)	(269,002)	(306,707)	4,139,241	2,050,766	(223,542)	(190,319)	(279,220)	(256,556)	(535,783)
Operating Margin %	(26.5%)	(25.9%)	(11.2%)	(35.2%)	(22.5%)	(28.1%)	(23.1%)	(20.2%)	(20.2%)	(14.4%)	(26.4%)	(24.5%)	(56.4%)
Net Margin %	(26.5%)	(19.2%)	56.4%	(35.3%)	(22.4%)	(25.7%)	339.1%	163.5%	(17.8%)	(13.8%)	(24.5%)	(20.9%)	(56.0%)
Payroll as % of Operating Expense	36.40%	38.98%	39.63%	40.08%	42.34%	40.14%	37.85%	37.76%	36.55%	40.47%	40.32%	39.23%	40.39%
IGT Transaction Summary													
Outgoing		300,000		259,223	1,275,513	337,500	278,866	-	-	-	-	-	202,500
Incoming			600,000		3,975,988	2,281,850	2,281,850						
Net Impact		(300,000)	600,000	(259,223)	(1,275,513)	(337,500)	3,697,122	2,281,850					(202,500)

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Unaudited	Audited	Audited	FY 2020-2019	
	FY 2020	FY 2019	FY 2018	FY 2017	\$ Change	% Change
	as of 11/30/2019	6/30/2019	6/30/2018	6/30/2017		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 85,218	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 66,334	351.28%
Short-term Investments	4,701,085	7,317,637	1,785,509	2,448,283	(2,616,552)	-35.76%
<b>Total Cash and Equivalents</b>	<b>4,786,302</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>2,994,258</b>	<b>(2,550,218)</b>	<b>-34.76%</b>
Patient Accounts Receivable	4,018,024	4,582,957	3,690,839	3,753,966	(564,934)	-12.33%
Accounts Receivable Reserves	(2,819,497)	(3,096,844)	(2,351,508)	(2,523,762)	277,347	-8.96%
<b>Net Accounts Receivable</b>	<b>1,198,527</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>1,230,204</b>	<b>(287,587)</b>	<b>-19.35%</b>
<i>% of Gross Accounts Receivable</i>	<i>29.8%</i>	<i>32.4%</i>	<i>36.3%</i>	<i>32.8%</i>		
Inventory	275,669	274,473	271,364	289,935	1,197	0.44%
Other Assets	74,876	381,113	386,736	118,285	(306,237)	-80.35%
Board Restricted Funds - Facility Capital	1,305,535	513,400	500,000	500,000	792,135	
Board Restricted Funds	612,125	612,125	569,274	561,217	0	0.00%
<b>Total Other Assets</b>	<b>2,268,205</b>	<b>1,781,111</b>	<b>1,727,373</b>	<b>1,469,437</b>	<b>487,095</b>	<b>27.35%</b>
<b>Total Current Assets</b>	<b>8,253,034</b>	<b>10,603,744</b>	<b>7,901,332</b>	<b>5,693,899</b>	<b>(2,350,710)</b>	<b>-22.17%</b>
<b>Fixed Assets</b>						
Land	90,609.80	90,610	90,610	90,610	0	0.00%
Buildings	5,644,714.41	5,532,267	5,474,869	5,474,869	112,447	2.03%
Capital Equipment	5,537,991.72	5,033,846	4,551,366	4,368,480	504,146	10.02%
<b>Total Plant &amp; Equipment</b>	<b>11,273,316</b>	<b>10,656,723</b>	<b>10,116,844</b>	<b>9,933,959</b>	<b>616,593</b>	<b>5.79%</b>
Accumulated Depreciation	(8,670,844)	(8,493,946)	(8,112,122)	(8,227,224)	(176,898)	2.08%
<b>Net Fixed Assets</b>	<b>2,602,472</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>1,706,735</b>	<b>439,695</b>	<b>20.33%</b>
<b>TOTAL ASSETS</b>	<b>\$ 10,855,507</b>	<b>\$ 12,766,522</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (1,911,015)</b>	<b>-14.97%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 494,729	\$ 626,379	\$ 459,765	\$ 468,249	\$ (131,649)	-21.02%
Accrued Payroll & Benefits	628,005	698,383	470,965	349,249	(70,378)	-10.08%
Accrued Other Liabilities	212,417	207,968	138,836	47,000	4,449	0.00%
<b>Total Current Liabilities</b>	<b>1,335,151</b>	<b>1,532,729</b>	<b>1,069,566</b>	<b>864,498</b>	<b>(197,579)</b>	<b>-12.89%</b>
<b>Long-Term Liabilities</b>						
Loans	0	14,250	131,633	347,912	(14,250)	-100.00%
Capitalized Leases	122,527	133,793	155,519	85,293	(11,266)	-8.42%
<b>Total Long-Term Liabilities</b>	<b>122,527</b>	<b>148,043</b>	<b>287,152</b>	<b>433,205</b>	<b>(25,516)</b>	<b>-17.24%</b>
<b>TOTAL LIABILITIES</b>	<b>1,457,678</b>	<b>1,680,772</b>	<b>1,356,718</b>	<b>1,297,703</b>	<b>(223,094)</b>	<b>-13.27%</b>
<b>FUND BALANCE</b>	<b>9,397,829</b>	<b>11,085,750</b>	<b>8,549,336</b>	<b>6,102,934</b>	<b>(1,687,921)</b>	<b>-15.23%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 10,855,507</b>	<b>\$ 12,766,522</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (1,911,015)</b>	<b>-14.97%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of November 30, 2019

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Nov 30, 2019</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	0
<b><u>Total Loans</u></b>	<b><u>972,148</u></b>			<b><u>19,539</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	122,527
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>12,114</u></b>			<b><u>122,527</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>1,644,901</u></b>			<b><u>31,653</u></b>			<b><u>122,527</u></b>

**Seneca Healthcare District  
Summary Statement of Cash Flows - Board Report  
Fiscal Year-to-Date**

	YTD
	11/30/2019
<b>Net Income (Loss)</b>	\$ (1,485,421)
<b>Changes in:</b>	
Depreciation	176,897
(Increase)/Decrease in Net Accounts Receivable	287,587
(Increase)/Decrease in Inventory	(1,197)
(Increase)/Decrease in Other Assets	306,237
Increase/(Decrease) in Accounts Payable	(131,649)
Increase/(Decrease) in Accrued Payroll & Benefits	(70,378)
Increase/(Decrease) in Other Accrued Liabilities	4,449
<b>Net Cash Provided (Used) by Operating Activities</b>	571,946
Purchases of Equipment	(616,593)
<b>Net Cash Provided (Used) in Investing Activities</b>	(616,593)
Proceeds from New Loans	-
Principal Payments of Loans	(14,250)
Principal Payments under Capital Leases	(11,266)
Principal Payments under Inter-Governmental Transfer Program	(202,500)
<b>Net Cash Provided (Used) in Financing Activities</b>	(228,016)
Net Change in Cash and Cash Equivalents	(1,758,083)
Cash and Cash Equivalents, Beginning of Period	8,462,046
<b>Cash and Cash Equivalents, End of Period</b>	\$ 6,703,963

\*Inclusive of Board Restricted Cash

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 73,461
Suspense General Ledger for Receipts Pending R.A.'s	337
Payroll Checking - US Bank	11,074
Business Savings - Plumas Bank	8,124
Petty Cash - Receptionists	645
Local Agency Investment Fund	6,556,165
Series EE Bonds	54,156
<b>Total Cash and Cash Equivalent Detail</b>	\$ 6,703,963

SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF NOVEMBER 2019

MONTH TO DATE

	CURRENT MONTH NOV 2019	PRIOR MONTH OCT 2019	PRIOR YEAR MONTH NOV 2018
<b>1. In Patient Stays</b>			
1.a Admissions	5	7	11
1.b Discharges	4	8	10
<b>2. Out Patient Observations</b>	9	8	4
<b>3. Out Patient Surgeries</b>	20	24	18
<b>4. Emergency Visits</b>	186	163	234
<b>5. Lab Procedures</b>	1,803	2,246	2,658
<b>6. Radiology Procedures</b>	228	227	314
6.a X-Ray Procedures	121	140	191
6.b Mammography	0	0	0
6.c MRI	0	3	12
6.d Ultrasound	13	8	25
6.e C T Scan	94	76	86
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	230	319	295
<b>8. CardioPulmonary EKG/Holter</b>	42	53	60
<b>9. Stress Tests</b>	1	1	0
<b>10. Physical Therapy</b>	265	245	210
<b>11. Lake Almanor Clinic Visits</b>	829	948	1,011
Dr. Ware	182	224	226
Dr. Walls	146	180	181
Dr. Salehi/Cooper	104	157	207
Dr. Suarez/Nielsen	193	144	97
Hayden/Walk-in	126	162	219
Specialty/Other	78	81	81

YEAR TO DATE

JULY 2019 - NOV 2019	JULY 2018 - NOV 2018
38	68
39	67
54	44
103	92
1,318	1,491
12,850	14,600
1,477	1,703
855	1,011
0	0
17	48
77	130
528	514
0	0
965	948
310	336
2	1
1,451	1,307
4,638	5,098
967	1,148
833	814
624	1,191
1,065	508
721	904
428	533

ACUTE CARE

12. Acute Patient Days	15	22	36
13. Acute ADC	0.50	0.71	1.20
14. % Occupancy	5.00	7.10	12.00
15. Avg Length of Stay	3.00	3.14	3.27
16. Swing Bed Days	12	27	45
17. Swing Bed ADC	0.40	0.87	1.50
18. Total ADC	0.90	1.58	2.70

132	203
0.86	1.33
8.63	13.27
3.47	2.99
68	107
0.44	0.70
1.31	2.03

SKILLED NURSING UNIT

19. Patient Days	469	496	423
20. Average Daily Census	15.63	16.00	14.10
21. % Occupancy	97.71	100.00	88.13

2,424	2,294
15.84	14.99
99.02	93.71

TOTALS

22. Patient Days	496	545	504
23. Average Daily Census	16.53	17.58	16.80
24. Total Adjusted Patient Days	1,830	2,011	1,714

2,624	2,604
17.15	17.02
9,514	10,256