



**Seneca Healthcare District  
Financial Statements - Board Report  
March 2020**

**Summary**

Seneca Healthcare District had net income of \$1k, during the month, compared to budgeted income of \$432k; for a negative variance of \$431k. This was due to a significant negative variance in both gross and net patient revenue and a small negative variance in non-operating revenue (HQAF supplemental payment).

**Revenues**

Gross patient revenue, for the month, ended at \$1.70M compared to a budgeted amount of \$2.41M, for a negative variance of \$711k. Net patient revenue as a percent of gross was 52.2%, compared to a budget of 52.2%. Both third party adjustments and bad debt expense were in line with their budgeted percentages.

There were 11 acute inpatient days in the month (budget of 35), and 5 swing bed days (budget of 33), resulting in an average daily census (ADC) of .52 patients per day. The skilled nursing unit had an ADC of 15.97, resulting in an occupancy percent of 99.80%.

Outpatient revenue was down primarily due to a negative variance in hospital utilization (see attached analysis). Lake Almanor Clinic visits were 792 versus a budget of 1,053 (clinic access reduced mid-month).

**Expenses**

Total operating expenses for the month were \$1.49M, versus a budget of \$1.48M, for a negative variance of \$12k.

**Salaries & Wages:** Salaries and wages were over budget by \$13k. FTEs for the month, were 106.37 versus a budget of 105.50. The average hourly wage was \$32.26, per hour, versus a budget of \$32.96.

**Contract Labor:** Contract labor is over budget by \$26k this month. FTEs, for the month, were 5.3 versus a budget of 4.9 (nursing and radiology).

**Pro Fees Medical:** See attached analysis

**Purchased Services:** Under budget \$13k due to a decrease in services tied to hospital utilization (business office, pharmacy, and MRI).

**Utilities and Telephone:** Under budget \$8k due to a positive variance in communications (phone and internet) expense.

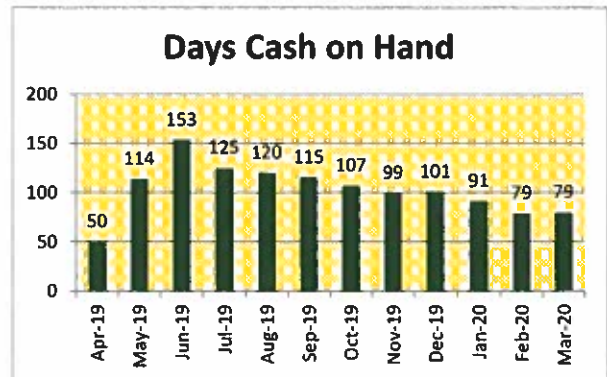
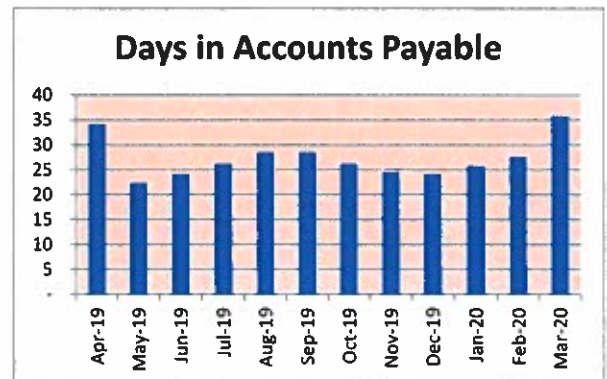
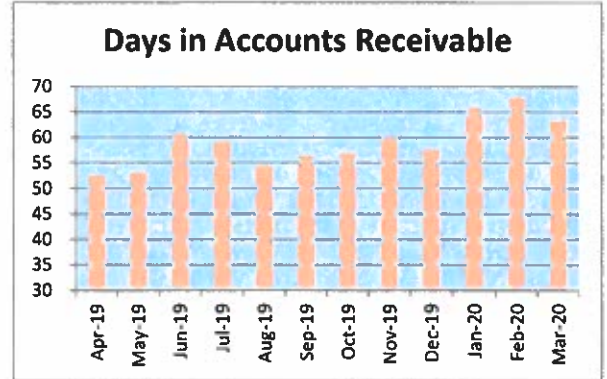
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Unrestricted days of cash on hand increased from 78.8 to 79.2, due to the receipt of Medicare cost report and Medi-Cal O/P payments that were mostly offset by the FY 19-20 Rate Range IGT (\$1.035M).

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.63M, which is a \$275k decrease over last month. Gross accounts receivable days decreased this month to 63.2, and remains well outside the range of best practices of 45-55 days.



Current Ratio.....	4.32
Operating Margin.....	-31.6%
Days in Accounts Receivable.....	63.2
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-1,081%
Days Cash on Hand Excl. Board Restr.....	79.2

**Seneca Healthcare District  
Income Statement  
For the Month of March 2020**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		35,519	112,803	(77,284)		565,075	1,000,670	(435,595)
3 Inpatient Revenue - Swing Bed		15,895	126,606	(110,711)		381,480	869,908	(488,428)
4 Inpatient Revenue - SNF		252,450	239,594	12,856		2,124,041	2,125,427	(1,386)
5 Inpatient Revenue - Ancillary		86,346	209,536	(123,190)		1,236,227	1,732,501	(496,274)
6 Inpatient Revenue - Total		390,210	688,539	(298,329)		4,306,823	5,728,506	(1,421,683)
7 Outpatient Revenue		1,306,135	1,719,315	(413,180)		13,763,033	16,125,254	(2,362,221)
8 Total Patient Revenue		1,696,345	2,407,854	(711,509)		18,069,856	21,853,760	(3,783,904)
9 Contractual Allowances		(706,520)	(1,063,679)	357,159		(7,407,671)	(9,653,984)	2,246,313
10 Charity Discount		(8)	(229)	222		(174)	(2,080)	1,906
11 Other Allowances		(50,838)	(10,770)	(40,067)		(352,885)	(146,056)	(206,829)
12 Bad Debt		(53,173)	(76,363)	23,190		(491,471)	(693,073)	201,602
13 Total Deductions		(810,538)	(1,151,041)	340,503		(8,252,201)	(10,495,193)	2,242,993
14 Net Patient Revenue		885,807	1,256,812	(371,006)		9,817,655	11,358,566	(1,540,911)
% of Gross Revenue		52.2%	52.2%	0.0%		54.3%	52.0%	2.4%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		33,981	44,167	(10,186)		338,490	397,500	(59,010)
18 Total Operating Revenue		919,787	1,300,979	(381,192)		10,156,146	11,756,066	(1,599,921)
<b>19 EXPENSES</b>								
20 Salaries & Wages	70.9%	(628,064)	(615,299)	(12,764)	55.4%	(5,437,649)	(5,479,483)	41,834
21 Employee Benefits	18.0%	(159,685)	(150,166)	(9,518)	13.4%	(1,313,325)	(1,331,593)	18,269
22 Contract Labor	8.7%	(77,165)	(51,093)	(26,071)	7.6%	(750,915)	(605,640)	(145,275)
23 Professional Fees - Medical	28.4%	(251,390)	(256,532)	5,141	24.0%	(2,352,419)	(2,337,608)	(14,811)
24 Professional Fees - Other	3.1%	(27,889)	(30,327)	2,438	2.8%	(270,867)	(191,805)	(79,061)
25 Supplies	8.7%	(76,975)	(77,531)	556	7.5%	(739,577)	(749,913)	10,336
26 Purchased Services	14.6%	(128,987)	(141,450)	12,463	12.7%	(1,247,585)	(1,298,423)	50,838
27 Insurance	1.4%	(12,368)	(11,118)	(1,250)	1.2%	(113,302)	(100,062)	(13,239)
28 Rentals and Leases	1.6%	(13,837)	(15,580)	1,743	1.2%	(120,828)	(137,220)	16,392
29 Repairs and Maintenance	1.8%	(16,352)	(18,149)	1,796	1.7%	(166,694)	(164,734)	(1,960)
30 Utilities and Telephone	4.8%	(42,130)	(49,800)	7,670	2.9%	(280,083)	(338,812)	58,729
31 Depreciation & Amortization	4.1%	(36,436)	(37,742)	1,306	3.3%	(322,266)	(339,679)	17,413
32 Other Expenses	2.0%	(17,497)	(22,237)	4,740	2.5%	(248,482)	(257,058)	8,576
33 Total Operating Expenses	168.1%	(1,488,774)	(1,477,024)	(11,749)	136.1%	(13,363,990.58)	(13,332,031)	(31,960)
34 Income From Operations	-64.2%	(568,986)	(176,045)	(392,941)	-32.7%	(3,207,845)	(1,575,965)	(1,631,880)
35 Tax Revenue	0.0%	-	-	-	2.8%	275,186	255,000	20,186
36 IGT - Incoming Portion	64.3%	569,681	600,000	(30,319)	9.9%	974,681	1,200,000	(225,319)
37 Non Capital Grants and Donations	0.0%	-	7,917	(7,917)	0.4%	35,809	71,250	(35,441)
38 Interest Income	0.0%	312	600	(288)	1.2%	116,509	70,800	45,709
39 Interest Expense	-0.1%	(548)	(556)	8	-0.1%	(6,163)	(5,332)	(831)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	64.3%	569,446	607,961	(38,515)	14.2%	1,396,522	1,591,718	(195,196)
42 Net Income (Loss)	0.1%	459	431,915	(431,456)	-18.4%	(1,811,323)	15,753	(1,827,077)
43 Operating Margin %		(61.9%)	(13.5%)	-48.33%		(31.6%)	(13.4%)	-18.18%
44 Net Margin %		0.0%	33.2%	-33.15%		(17.8%)	0.1%	-17.97%
45 Payroll as % of Operating Expense		42.19%	41.66%	0.53%		40.69%	41.10%	-0.41%
46 IGT Transaction Summary								
47 Outgoing		1,035,697	-	(1,035,697)		1,420,659	550,000	(870,659)
48 Incoming		569,681	600,000	(30,319)		974,681	1,200,000	(225,319)
49 Net Impact		(466,016)	600,000	(1,066,016)		(445,978)	650,000	(1,095,978)

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended March 31, 2020**

	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	58,122	87,183	80,725	167,908	90,412	148,534	64,580	74,267	48,435	38,748	29,061	35,519	35,519
3 Inpatient Revenue - Swing	184,362	187,561	15,895	-	-	-	92,191	85,833	38,148	-	57,222	92,191	15,895
4 Inpatient Revenue - SNF	223,425	205,993	231,000	240,000	241,486	247,993	240,000	248,000	234,500	232,445	213,986	213,180	252,450
5 Inpatient Revenue - Ancillary	137,615	169,843	119,627	215,524	103,551	178,637	191,516	313,697	158,934	60,207	57,744	85,696	86,346
6 Inpatient Revenue - Total	603,544	650,590	447,247	623,432	435,450	575,164	588,287	721,797	479,917	331,401	358,013	426,586	390,210
7 Outpatient Revenue	1,652,144	1,555,479	1,838,640	1,758,904	2,142,952	1,873,919	1,579,088	1,436,439	1,290,582	1,379,648	1,461,060	1,293,210	1,306,135
8 Total Patient Revenue	2,255,688	2,206,059	2,285,887	2,382,336	2,578,401	2,449,083	2,167,375	2,159,236	1,770,499	1,711,049	1,819,073	1,719,795	1,696,345
9 Contractual Allowances	(1,060,366)	(1,047,138)	(994,655)	(1,080,532)	(1,170,234)	(971,659)	(1,014,797)	(939,830)	(746,321)	(765,680)	(755,071)	(337,559)	(706,520)
10 Charity Discount	(1,721)	-	-	-	-	-	-	(4)	(4)	(8)	(2)	(149)	(8)
11 Other Allowances	(10,065)	(8,627)	(11,090)	(11,523)	(97,148)	(14,418)	(34,388)	(18,027)	(12,330)	(26,906)	(80,903)	(17,927)	(50,838)
12 Bad Debt	(22,861)	(319)	(105,639)	(72,552)	(96,714)	(123,117)	(14,928)	(15,012)	(87,293)	(6,004)	(46,985)	(48,246)	(53,173)
13 Total Deductions	(1,095,014)	(1,056,084)	(1,111,384)	(1,164,608)	(1,364,097)	(1,109,192)	(1,064,113)	(972,873)	(845,948)	(798,598)	(882,961)	(403,881)	(810,538)
14 Net Patient Revenue	1,160,675	1,149,975	1,174,503	1,217,728	1,214,305	1,339,890	1,103,262	1,185,363	924,551	912,451	936,113	1,315,915	885,807
% of Gross Revenue	51.9%	52.1%	51.4%	51.1%	47.1%	54.7%	50.9%	54.9%	52.2%	53.3%	51.9%	76.5%	52.2%
15 Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
16 Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
17 Other Operating Revenue	38,175	45,148	46,028	36,728	40,641	42,419	37,815	44,085	32,980	41,536	43,117	21,917	33,981
18 Total Operating Revenue	1,198,850	1,195,124	1,220,531	1,254,456	1,254,946	1,382,309	1,141,077	1,229,447	957,531	953,987	979,230	1,337,831	919,787
<b>19 EXPENSES</b>													
20 Salaries & Wages	(621,827)	(614,350)	(568,657)	(569,471)	(551,074)	(640,175)	(581,444)	(600,429)	(604,711)	(593,933)	(560,745)	(677,074)	(628,064)
21 Employee Benefits	(159,012)	(149,100)	(134,738)	(144,214)	(129,301)	(152,115)	(140,077)	(138,593)	(139,013)	(145,734)	(149,359)	(159,449)	(159,885)
22 Contract Labor	(73,786)	(84,321)	(114,398)	(156,122)	(142,986)	(95,629)	(81,774)	(70,994)	(66,645)	(74,515)	(61,054)	(80,154)	(77,165)
23 Professional Fees - Medical	(287,422)	(287,379)	(284,849)	(249,298)	(266,255)	(298,533)	(250,076)	(267,940)	(272,191)	(245,796)	(271,673)	(228,565)	(251,390)
24 Professional Fees - Other	(7,611)	(7,559)	(7,559)	(25,835)	(13,720)	(14,801)	(30,933)	(52,793)	(58,227)	(39,708)	(15,969)	(16,828)	(27,889)
25 Supplies	(52,036)	(98,068)	(87,565)	(95,165)	(119,889)	(75,471)	(90,573)	(91,515)	(72,328)	(76,380)	(79,078)	(57,367)	(76,975)
26 Purchased Services	(132,086)	(157,072)	(146,671)	(123,835)	(151,174)	(140,509)	(156,164)	(152,434)	(121,147)	(151,999)	(129,123)	(116,052)	(128,987)
27 Insurance	(9,613)	(8,313)	(9,544)	(9,756)	(12,745)	(12,492)	(12,540)	(12,432)	(12,424)	(12,424)	(13,294)	(13,294)	(12,368)
28 Rentals and Leases	(11,397)	(12,042)	(11,574)	(11,094)	(13,356)	(13,463)	(13,287)	(13,017)	(19,927)	(7,355)	(13,717)	(12,866)	(13,837)
29 Repairs and Maintenance	(19,380)	(14,891)	(27,424)	(19,243)	(19,422)	(23,213)	(13,447)	(24,593)	(17,270)	(10,589)	(33,224)	(8,584)	(16,352)
30 Utilities and Telephone	(42,673)	(27,541)	(49,690)	(17,177)	(30,653)	(36,874)	(44,176)	(45,236)	(30,428)	(30,428)	(36,511)	(16,829)	(42,130)
31 Depreciation & Amortization	(32,442)	(33,448)	(33,438)	(34,320)	(35,210)	(36,301)	(36,300)	(36,919)	(32,167)	(32,953)	(37,238)	(38,741)	(36,436)
32 Other Expenses	(19,328)	(38,910)	(26,281)	(51,894)	(22,090)	(42,285)	(20,399)	(24,673)	(53,832)	(30,040)	(20,555)	(17,113)	(17,497)
33 Total Operating Expenses	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,508)	(1,497,239)	(1,451,901)	(1,420,672)	(1,442,917)	(1,488,774)
34 Income From Operations	(269,764)	(335,557)	(281,859)	(252,968)	(252,930)	(199,547)	(301,172)	(301,061)	(539,708)	(497,914)	(441,443)	(105,086)	(568,986)
35 Tax Revenue	-	-	227,407	-	-	-	-	-	-	-	275,186	-	-
36 IGT - Incoming Portion	-	-	3,975,988	2,281,850	-	-	-	-	-	405,000	-	-	569,681
37 Non Capital Grants and Donations	75	6,591	218,740	21,675	-	9,000	22,382	-	4,277	150	-	-	-
38 Interest Income	358	22,382	343	388	30,109	385	217	45,699	232	149	39,102	304	312
39 Interest Expense	328	(1,222)	(1,379)	(680)	(722)	(656)	(648)	(1,194)	(584)	(646)	(580)	(584)	(548)
40 Non-Operating Income (Expense)	-	-	500	500	-	-	-	-	-	-	-	-	-
41 Total Non-Operating Gain (Loss)	762	28,850	4,421,100	2,303,733	29,387	9,227	21,952	44,505	3,925	404,652	313,708	(280)	569,446
42 Net Income	(269,002)	(306,707)	4,139,241	2,050,766	(223,542)	(190,319)	(279,220)	(256,556)	(535,783)	(93,261)	(127,735)	(105,366)	459
43 Operating Margin %	(22.5%)	(28.1%)	(23.1%)	(20.2%)	(20.2%)	(14.4%)	(26.4%)	(24.5%)	(56.4%)	(52.2%)	(45.1%)	(7.9%)	(61.9%)
44 Net Margin %	(22.4%)	(25.7%)	339.1%	163.5%	(17.8%)	(13.8%)	(24.5%)	(20.9%)	(56.0%)	(9.8%)	(13.0%)	(7.9%)	0.0%
45 Payroll as % of Operating Expense	42.34%	40.14%	37.85%	37.78%	36.55%	40.47%	40.32%	39.23%	40.39%	40.91%	39.47%	46.92%	42.19%
46 IGT Transaction Summary	-	-	-	-	-	-	-	-	-	-	-	-	-
47 Outgoing	1,275,513	337,500	278,866	-	-	-	-	-	202,500	405,000	182,462	-	1,035,697
48 Incoming	-	3,975,988	2,281,850	-	-	-	-	-	-	-	-	-	569,681
49 Net Impact	(1,275,513)	(337,500)	3,697,122	2,281,850	-	-	-	-	(202,500)	405,000	(182,462)	-	(466,016)

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2020-2019	
	FY 2020	FY 2019	FY 2018	FY 2017	\$ Change	% Change
	as of 3/31/2020	6/30/2019	6/30/2018	6/30/2017		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 1,305,228	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 1,286,344	6811.92%
Short-term Investments	2,452,958	7,317,637	1,785,509	2,448,283	(4,864,679)	-66.48%
<b>Total Cash and Equivalents</b>	<b>3,758,186</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>2,994,258</b>	<b>(3,578,335)</b>	<b>-48.77%</b>
Patient Accounts Receivable	3,633,798	4,582,957	3,690,839	3,753,966	(949,160)	-20.71%
Accounts Receivable Reserves	(2,526,694)	(3,096,844)	(2,351,508)	(2,523,762)	570,150	-18.41%
<b>Net Accounts Receivable</b>	<b>1,107,104</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>1,230,204</b>	<b>(379,010)</b>	<b>-25.50%</b>
<i>% of Gross Accounts Receivable</i>	<i>30.5%</i>	<i>32.4%</i>	<i>36.3%</i>	<i>32.8%</i>		
Inventory	256,338	250,386	271,364	289,935	5,952	2.38%
Other Assets	370,931	669,462	386,736	118,285	(298,531)	-44.59%
Board Restricted Funds - Facility Capital	1,303,665	513,400	500,000	500,000	790,264	
Board Restricted Funds	650,834	612,125	569,274	561,217	38,709	6.32%
Total Other Assets	2,581,767	2,045,374	1,727,373	1,469,437	536,394	26.22%
<b>Total Current Assets</b>	<b>7,447,057</b>	<b>10,868,007</b>	<b>7,901,332</b>	<b>5,693,899</b>	<b>(3,420,951)</b>	<b>-31.48%</b>
<b>Fixed Assets</b>						
Land	90,609.80	90,610	90,610	90,610	0	0.00%
Buildings	5,741,618.51	5,532,267	5,474,869	5,474,869	209,351	3.78%
Capital Equipment	5,628,927.26	5,033,846	4,551,366	4,368,480	595,081	11.82%
Total Plant & Equipment	11,461,156	10,656,723	10,116,844	9,933,959	804,432	7.55%
Accumulated Depreciation	(8,816,212)	(8,493,946)	(8,112,122)	(8,227,224)	(322,266)	3.79%
<b>Net Fixed Assets</b>	<b>2,644,943</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>1,706,735</b>	<b>482,166</b>	<b>22.29%</b>
<b>TOTAL ASSETS</b>	<b>\$ 10,092,000</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (2,938,785)</b>	<b>-22.55%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 775,281	\$ 626,379	\$ 459,765	\$ 468,249	\$ 148,902	23.77%
Accrued Payroll & Benefits	735,529	562,461	470,965	349,249	173,069	30.77%
Accrued Other Liabilities	212,417	207,968	138,836	47,000	4,449	0.00%
<b>Total Current Liabilities</b>	<b>1,723,226</b>	<b>1,396,807</b>	<b>1,069,566</b>	<b>864,498</b>	<b>326,419</b>	<b>23.37%</b>
<b>Long-Term Liabilities</b>						
Loans	0	14,250	131,633	347,912	(14,250)	-100.00%
Capitalized Leases	114,822	133,793	155,519	85,293	(18,971)	-14.18%
<b>Total Long-Term Liabilities</b>	<b>114,822</b>	<b>148,043</b>	<b>287,152</b>	<b>433,205</b>	<b>(33,221)</b>	<b>-22.44%</b>
<b>TOTAL LIABILITIES</b>	<b>1,838,048</b>	<b>1,544,850</b>	<b>1,356,718</b>	<b>1,297,703</b>	<b>293,198</b>	<b>18.98%</b>
<b>FUND BALANCE</b>	<b>8,253,952</b>	<b>11,485,935</b>	<b>8,549,336</b>	<b>6,102,934</b>	<b>(3,231,983)</b>	<b>-28.14%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 10,092,000</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (2,938,785)</b>	<b>-22.55%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of March 31, 2020

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Mar 31, 2020</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	0
<b><u>Total Loans</u></b>	<b><u>972,148</u></b>			<b><u>19,539</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	114,822
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>12,114</u></b>			<b><u>114,822</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>1,644,901</u></b>			<b><u>31,653</u></b>			<b><u>114,822</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	YTD
	3/31/2020
<b>Net Income (Loss)</b>	\$ (1,811,323)
<b>Changes in:</b>	
Depreciation	322,266
(Increase)/Decrease in Net Accounts Receivable	379,010
(Increase)/Decrease in Inventory	(5,952)
(Increase)/Decrease in Other Assets	298,531
Increase/(Decrease) in Accounts Payable	148,902
Increase/(Decrease) in Accrued Payroll & Benefits	173,069
Increase/(Decrease) in Other Accrued Liabilities	4,449
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>1,320,274</u>
Purchases of Equipment	(804,432)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(804,432)</u>
Proceeds from New Loans	-
Principal Payments of Loans	(14,250)
Principal Payments under Capital Leases	(18,971)
Principal Payments under Inter-Governmental Transfer Program	(1,420,659)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(1,453,880)</u>
Net Change in Cash and Cash Equivalents	(2,749,362)
Cash and Cash Equivalents, Beginning of Period	<u>8,462,046</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 5,712,684</u></u>
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 1,022,279
Suspense General Ledger for Receipts Pending R.A.'s	1,272
Payroll Checking - US Bank	281,331
Business Savings - Plumas Bank	8,127
Petty Cash - Receptionists	645
Local Agency Investment Fund	4,344,873
Series EE Bonds	54,156
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 5,712,684</u></u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF MARCH 2020**

**MONTH TO DATE**

	<b>CURRENT MONTH MAR 2020</b>	<b>PRIOR MONTH FEB 2020</b>	<b>PRIOR YEAR MONTH MAR 2019</b>
<b>1. In Patient Stays</b>			
1.a Admissions	4	4	6
1.b Discharges	6	3	7
<b>2. Out Patient Observations</b>	<b>17</b>	<b>12</b>	<b>9</b>
<b>3. Out Patient Surgeries</b>	<b>22</b>	<b>22</b>	<b>26</b>
<b>4. Emergency Visits</b>	<b>155</b>	<b>168</b>	<b>217</b>
<b>5. Lab Procedures</b>	<b>1,809</b>	<b>1,908</b>	<b>3,190</b>
<b>6. Radiology Procedures</b>	<b>221</b>	<b>238</b>	<b>277</b>
6.a X-Ray Procedures	138	154	170
6.b Mammography	0	0	0
6.c MRI	1	2	7
6.d Ultrasound	18	8	22
6.e C T Scan	64	74	78
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	<b>115</b>	<b>131</b>	<b>143</b>
<b>8. CardioPulmonary EKG/Holter</b>	<b>46</b>	<b>54</b>	<b>60</b>
<b>9. Stress Tests</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>10. Physical Therapy</b>	<b>233</b>	<b>248</b>	<b>229</b>
<b>11. Lake Almanor Clinic Visits</b>	<b>792</b>	<b>656</b>	<b>931</b>
Dr. Ware	191	29	144
Dr. Walls	119	32	198
Dr. Salehi/Cooper	118	123	206
Dr. Suarez/Nielsen	156	231	126
Hayden/Walk-in	116	134	161
Specialty/Other	92	107	96

**YEAR TO DATE**

<b>JULY 2019 - MAR 2020</b>	<b>JULY 2018 - MAR 2019</b>
54	100
57	101
120	73
191	169
2,017	2,357
20,431	24,972
2,443	2,832
1,453	1,669
0	0
26	67
130	223
834	873
0	0
1,417	2,029
533	565
3	2
2,328	2,280
7,948	8,509
1,492	1,774
1,316	1,410
1,178	1,944
1,848	873
1,287	1,603
827	905

**ACUTE CARE**

<b>12. Acute Patient Days</b>	<b>11</b>	<b>11</b>	<b>18</b>
<b>13. Acute ADC</b>	<b>0.35</b>	<b>0.38</b>	<b>0.58</b>
<b>14. % Occupancy</b>	<b>3.55</b>	<b>3.79</b>	<b>5.81</b>
<b>15. Avg Length of Stay</b>	<b>2.75</b>	<b>2.75</b>	<b>3.00</b>
<b>16. Swing Bed Days</b>	<b>5</b>	<b>29</b>	<b>58</b>
<b>17. Swing Bed ADC</b>	<b>0.16</b>	<b>1.00</b>	<b>1.87</b>
<b>18. Total ADC</b>	<b>0.52</b>	<b>1.38</b>	<b>2.45</b>

175	309
0.64	1.13
6.36	11.32
3.24	3.09
120	292
0.44	1.07
1.07	2.20

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	<b>495</b>	<b>418</b>	<b>447</b>
<b>20. Average Daily Census</b>	<b>15.97</b>	<b>14.41</b>	<b>14.42</b>
<b>21. % Occupancy</b>	<b>99.80</b>	<b>90.09</b>	<b>90.12</b>

4,230	4,104
15.38	15.03
96.14	93.96

**TOTALS**

<b>22. Patient Days</b>	<b>511</b>	<b>458</b>	<b>523</b>
<b>23. Average Daily Census</b>	<b>16.48</b>	<b>15.79</b>	<b>16.87</b>
<b>24. Total Adjusted Patient Days</b>	<b>2,221</b>	<b>1,846</b>	<b>1,773</b>

4,525	4,705
16.45	17.23
18,985	17,193

Seneca Healthcare District  
 Gross Outpatient Revenue  
 March 2020

Month Ended 3/31/20

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	52,023.00	28,028.70	23,994.30
ER	186,902.00	329,516.27	(142,614.27)
ER Phy	66,776.00	121,589.56	(54,813.56)
Surgery	71,491.00	60,806.67	10,684.33
Anesth	9,630.00	4,830.00	4,800.00
CS	18,287.50	12,834.33	5,453.17
LAC	224,285.74	281,500.57	(57,214.83)
LAB	178,024.18	277,579.71	(99,555.53)
Blood Gas	8,355.00	2,902.26	5,452.74
Blood Bank	-	1,128.55	(1,128.55)
EKG	25,697.00	33,257.77	(7,560.77)
Stress	-	855.72	(855.72)
Radiology	63,398.90	94,569.31	(31,170.41)
Mammo	-	-	-
MRI	3,560.00	30,208.93	(26,648.93)
Ultrasound	12,942.00	19,094.01	(6,152.01)
CT Scan	116,344.00	163,958.32	(47,614.32)
OP Proc	6,815.00	8,211.00	(1,396.00)
Pharmacy	169,327.50	154,627.03	14,700.47
RT	18,563.00	12,923.76	5,639.24
PT	73,713.00	80,892.71	(7,179.71)
OT	-	-	-
Telemed			-
Totals	1,306,134.82	1,719,315.17	(413,180.35)



Seneca Healthcare District  
Professional Fees- Medical  
March 31, 2020

G/L #	Description	Actual ME 3/31/2020	Budget ME 3/31/2020	(Over)/Under Budget	Actual YTD 3/31/2020	Budget YTD 3/31/2020	(Over)/Under Budget
	Grand Total	251,390.15	256,531.57	5,141.42	2,352,418.95	2,337,608.13	(14,810.82)
41220040	EMERG RM PHYSICIAN FEES	101,915.00	100,440.00	(1,475.00)	916,579.10	887,760.00	(28,819.10)
	SHD Contracted Physicians	81,627.00	84,240.00	2,613.00	720,702.99	732,335.11	11,632.12
	Locums Physicians	20,288.00	16,200.00	(4,088.00)	195,876.11	155,424.89	(40,451.22)
41220044	SURGERY PHYSICIAN FEES	26,624.70	20,583.33	(6,041.37)	206,700.27	185,250.00	(21,450.27)
41220044	Surgery - Surgeries Call	16,026.86	10,833.33	(5,193.53)	124,037.59	97,500.00	(26,537.59)
	Clinic	4,597.84	5,416.67	818.83	46,262.68	48,750.00	2,487.32
	CRNA	6,000.00	4,333.33	(1,666.67)	36,400.00	39,000.00	2,600.00
41220049	LK ALMANOR PHYSICIAN FEES	92,023.87	91,724.90	(298.97)	872,095.27	870,548.13	(1,547.14)
41229049	SHD Contracted Physicians	57,409.87	53,792.44	(3,617.43)	508,581.52	496,142.66	(12,438.86)
	FNP Supervision	3,000.00	3,250.00	250.00	28,950.00	29,250.00	300.00
	FNP Office	13,654.00	13,600.00	(54.00)	159,412.25	146,346.67	(13,065.58)
	Walk-In Clinic	12,920.00	13,600.00	680.00	130,294.00	131,466.67	1,172.67
	Telemedicine	5,040.00	7,482.46	2,442.46	44,857.50	67,342.14	22,484.64
		92,023.87	91,724.90	(298.97)	872,095.27	870,548.13	(1,547.14)
	Other Professional Fees- Medical	30,826.58	43,783.33	12,956.75	357,044.31	394,050.00	37,005.69