



**Seneca Healthcare District  
Financial Statements - Board Report  
October 2019**

**Summary**

Seneca Healthcare District had a net loss of \$257k, during the month, compared to a budgeted loss of \$106k; for a negative variance of \$151k. This was due to a significant negative variance in gross (outpatient) patient revenue, a positive variance in adjustments to revenue, and a small negative variance in total operating expenses.

**Revenues**

Gross patient revenue, for the month, ended at \$2.16M compared to a budgeted amount of \$2.54M, for a negative variance of \$378k. Net patient revenue as a percent of gross was 54.9%, compared to a budget of 52.2%. There was a positive variance in both 3rd party adjustments (patient mix) and bad debt expense (payer mix and aging).

There were 22 acute inpatient days in the month (budget of 35), and 27 swing bed days (budget of 38), resulting in an average daily census (ADC) of 1.58 patients per day. The skilled nursing unit had an ADC of 16.00, resulting in an occupancy percent of 100%.

Outpatient revenue was down primarily due to a significant decrease in emergency department visits and associated revenue. Lake Almanor Clinic revenue was up and visits were 948 versus a budget of 1,075.

**Expenses**

Total operating expenses for the month were \$1.53M, versus a budget of \$1.50M, for a negative variance of \$30k.

**Salaries & Wages:** Salaries and wages were under budget by \$15k, due to a positive variance in the average hourly wage of \$30.82 versus a budget of \$33.10 per hour. FTEs, for the month, were 107.00 versus a budget of 105.50.

**Contract Labor:** Contract labor is under budget by \$7k this month, due to the continued transition from contract labor to employed staff. FTEs, for the month, were 4.80 versus a budget of 5.35.

**Pro Fees Medical:** See attached analysis

**Professional Fees- Other:** Over budget \$38k due to costs associated with the outside investigation of workplace issues.

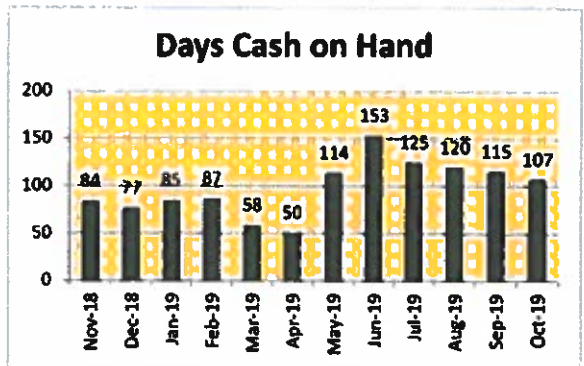
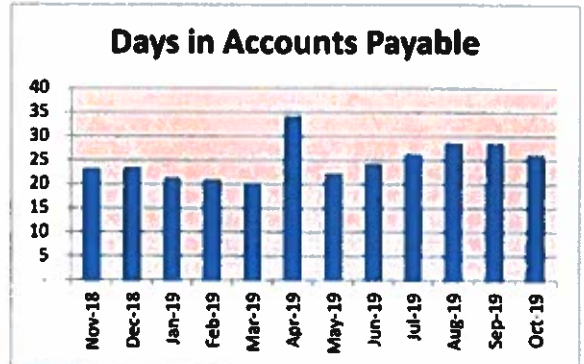
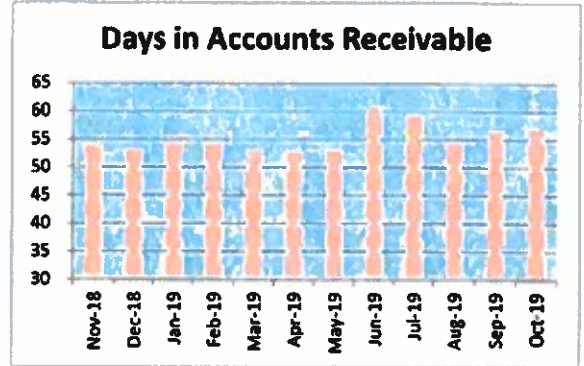
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Unrestricted days of cash on hand decreased from 115.3 to 106.8, due to the net loss for the month of October 2019 and that there were three paid payrolls during the month.

**Revenue Cycle**

Gross accounts receivable ended the month at \$4.19M, which is a \$218k decrease over last month. Gross accounts receivable days increased this month to 56.9, and remained just outside the range of best practices of 45-55 days.



Current Ratio.....	6.75
Operating Margin.....	-21.1%
Days in Accounts Receivable.....	56.9
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-584%
Days Cash on Hand Excl. Board Restr.....	106.8

**Seneca Healthcare District  
Income Statement  
For the Month of October 2019**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		74,267	112,803	(38,536)		377,793	447,572	(69,779)
3 Inpatient Revenue - Swing Bed		85,833	126,606	(40,773)		178,024	249,129	(71,105)
4 Inpatient Revenue - SNF		248,000	239,594	8,406		977,479	950,645	26,834
5 Inpatient Revenue - Ancillary		313,697	209,536	104,161		787,401	705,099	82,302
6 Inpatient Revenue - Total		721,797	688,539	33,259		2,320,697	2,352,445	(31,748)
7 Outpatient Revenue		1,436,439	1,847,463	(411,024)		7,032,398	7,667,505	(635,107)
8 Total Patient Revenue		2,158,236	2,536,002	(377,766)		9,353,095	10,019,950	(666,855)
9 Contractual Allowances		(939,830)	(1,120,289)	180,458		(4,096,520)	(4,428,352)	329,832
10 Charity Discount		(4)	(241)	238		(4)	(954)	950
11 Other Allowances		(18,027)	(11,556)	(6,471)		(163,981)	(93,465)	(70,517)
12 Bad Debt		(15,012)	(80,427)	65,415		(249,770)	(317,774)	68,004
13 Total Deductions		(972,873)	(1,212,514)	239,640		(4,510,275)	(4,838,545)	328,270
14 Net Patient Revenue		1,185,363	1,323,488	(138,125)		4,842,820	5,181,405	(338,586)
% of Gross Revenue	54.9%		52.2%	2.7%		51.8%	51.7%	0.1%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		44,085	44,167	(82)		164,960	176,667	(11,707)
18 Total Operating Revenue		1,229,447	1,367,655	(138,207)		5,007,780	5,358,072	(350,292)
<b>19 EXPENSES</b>								
20 Salaries & Wages	50.7%	(600,429)	(615,299)	14,870	49.0%	(2,373,122)	(2,462,531)	89,409
21 Employee Benefits	11.7%	(138,593)	(150,166)	11,574	11.6%	(560,085)	(595,294)	35,208
22 Contract Labor	6.0%	(70,994)	(78,093)	7,100	8.1%	(391,382)	(312,373)	(79,009)
23 Professional Fees - Medical	22.6%	(267,940)	(256,532)	(11,409)	22.4%	(1,082,804)	(1,040,390)	(42,413)
24 Professional Fees - Other	4.5%	(52,793)	(14,610)	(38,183)	2.3%	(112,247)	(74,440)	(37,807)
25 Supplies	7.7%	(91,515)	(93,428)	1,913	7.8%	(377,449)	(367,489)	(9,960)
26 Purchased Services	12.9%	(152,434)	(147,827)	(4,607)	12.4%	(600,277)	(596,807)	(3,470)
27 Insurance	1.0%	(12,432)	(11,118)	(1,314)	1.0%	(50,209)	(44,472)	(5,737)
28 Rentals and Leases	1.1%	(13,017)	(15,330)	2,313	1.1%	(53,125)	(61,320)	8,195
29 Repairs and Maintenance	2.1%	(24,593)	(20,262)	(4,331)	1.7%	(80,674)	(76,382)	(4,292)
30 Utilities and Telephone	3.7%	(44,176)	(35,508)	(8,668)	2.6%	(126,939)	(141,034)	14,094
31 Depreciation & Amortization	3.1%	(36,919)	(37,742)	823	3.0%	(144,730)	(150,968)	6,238
32 Other Expenses	2.1%	(24,673)	(24,719)	47	2.3%	(109,445)	(113,276)	3,831
33 Total Operating Expenses	129.1%	(1,530,508)	(1,500,635)	(29,872)	125.2%	(6,062,488)	(6,036,777)	(25,712)
34 Income From Operations	-25.4%	(301,061)	(132,981)	(168,080)	-21.8%	(1,054,709)	(678,705)	(376,004)
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-
37 Non Capital Grants and Donations	0.0%	-	7,917	(7,917)	0.6%	31,382	23,750	7,632
38 Interest Income	3.9%	45,699	20,000	25,699	1.8%	76,411	44,600	31,811
39 Interest Expense	-0.1%	(1,194)	(610)	(584)	-0.1%	(3,222)	(1,857)	(1,365)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	3.8%	44,505	27,307	17,198	2.2%	105,071	66,493	38,578
42 Net Income (Loss)	-21.6%	(256,556)	(105,674)	(150,882)	-19.6%	(949,637)	(612,212)	(337,426)
43 Operating Margin %		(24.5%)	(9.7%)	-14.76%		(21.1%)	(12.7%)	-8.39%
44 Net Margin %		(20.9%)	(7.7%)	-13.14%		(19.0%)	(11.4%)	-7.54%
45 Payroll as % of Operating Expense		39.23%	41.00%	-1.77%		39.14%	40.79%	-1.65%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		-	-	-
48 Incoming		-	-	-		-	-	-
49 Net Impact		-	-	-		-	-	-

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended October 31, 2019**

	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	122,702	116,244	61,351	106,557	116,244	58,122	87,183	80,725	167,908	90,412	148,534	64,580	74,267
3 Inpatient Revenue - Swing	133,518	143,055	133,518	143,055	127,160	184,362	187,561	15,885	-	-	-	92,191	85,833
4 Inpatient Revenue - SNF	209,466	211,500	239,986	246,486	196,000	223,425	205,993	231,000	240,000	241,498	247,983	240,000	248,000
5 Inpatient Revenue - Ancillary	217,278	284,466	208,620	203,298	279,007	137,615	169,843	119,627	215,524	103,551	178,637	191,516	313,697
6 Inpatient Revenue - Total	682,964	755,265	642,475	689,397	718,411	603,544	650,560	447,247	623,432	435,460	575,164	588,287	721,797
7 Outpatient Revenue	1,734,684	1,482,943	1,542,941	1,781,182	1,208,420	1,652,144	1,555,479	1,839,640	1,758,904	2,142,982	1,873,919	1,578,088	1,436,439
8 Total Patient Revenue	2,417,648	2,238,208	2,185,416	2,480,579	1,926,832	2,255,688	2,206,039	2,285,887	2,382,336	2,578,401	2,449,083	2,167,375	2,150,236
9 Contractual Allowances	(1,082,372)	(1,075,445)	(960,189)	(1,074,125)	(794,745)	(1,080,366)	(1,047,138)	(994,656)	(1,080,532)	(1,170,254)	(971,668)	(1,014,797)	(939,830)
10 Charity Discount	(9,552)	(42,387)	(6,188)	(30,943)	(15,919)	(6,827)	(8,627)	(11,090)	(11,523)	(97,148)	(14,418)	(34,398)	(18,027)
11 Other Allowances	(88,864)	(22,681)	(83,527)	(102,575)	(105,069)	(22,861)	(319)	(106,639)	(72,562)	(86,714)	(123,117)	(14,926)	(15,012)
12 Bad Debt	(1,180,788)	(1,140,513)	(1,049,905)	(1,208,634)	(915,732)	(1,095,014)	(1,058,084)	(1,111,384)	(1,164,608)	(1,364,097)	(1,109,182)	(1,064,113)	(972,873)
13 Total Deductions	1,236,859	1,097,896	1,135,511	1,271,945	1,011,099	1,160,675	1,149,975	1,174,503	1,217,728	1,214,305	1,339,890	1,103,282	1,185,983
14 Net Patient Revenue	51.2%	49.0%	52.0%	51.3%	52.9%	51.5%	52.1%	51.6%	51.1%	47.1%	54.7%	50.9%	54.9%
15 Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
16 Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
17 Other Operating Revenue	45,137	46,540	44,982	40,155	36,556	38,175	45,148	48,028	36,728	40,641	42,419	37,815	44,085
18 Total Operating Revenue	1,281,987	1,144,235	1,180,493	1,312,100	1,047,655	1,198,850	1,195,124	1,220,531	1,254,496	1,254,946	1,382,309	1,141,077	1,229,447
<b>19 EXPENSES</b>													
20 Salaries & Wages	(556,131)	(526,918)	(579,501)	(578,063)	(587,760)	(621,827)	(614,350)	(568,657)	(569,471)	(551,074)	(640,175)	(581,444)	(600,429)
21 Employee Benefits	(137,091)	(134,014)	(133,546)	(148,050)	(144,394)	(159,012)	(149,100)	(134,738)	(144,214)	(129,301)	(152,115)	(140,077)	(138,563)
22 Contract Labor	(108,023)	(101,487)	(84,253)	(89,488)	(55,127)	(73,786)	(84,321)	(114,398)	(156,122)	(142,966)	(95,628)	(81,774)	(70,994)
23 Professional Fees - Medical	(319,206)	(294,990)	(282,102)	(288,685)	(297,984)	(287,422)	(287,379)	(284,849)	(249,288)	(286,255)	(296,533)	(250,078)	(267,840)
24 Professional Fees - Other	(8,955)	(16,711)	(30,967)	(17,455)	(14,483)	(7,811)	(5,248)	(7,558)	(25,839)	(13,720)	(14,801)	(30,933)	(52,793)
25 Supplies	(83,570)	(70,719)	(76,894)	(73,309)	(80,276)	(52,036)	(88,068)	(87,965)	(96,169)	(119,869)	(75,471)	(90,573)	(91,515)
26 Purchased Services	(142,300)	(159,920)	(125,760)	(128,384)	(123,578)	(132,086)	(157,072)	(146,671)	(123,835)	(151,174)	(140,505)	(166,164)	(152,432)
27 Insurance	(9,454)	(9,442)	(8,583)	(9,634)	(9,976)	(8,613)	(8,313)	(9,544)	(9,756)	(12,745)	(12,492)	(12,540)	(12,432)
28 Rentals and Leases	(12,053)	(12,765)	(12,731)	(13,728)	(17,447)	(11,397)	(12,042)	(11,574)	(11,094)	(13,368)	(13,463)	(13,287)	(13,017)
29 Repairs and Maintenance	(20,161)	(17,536)	(13,614)	(20,659)	(21,123)	(19,380)	(14,891)	(27,424)	(19,423)	(19,422)	(23,213)	(13,447)	(21,593)
30 Utilities and Telephone	(37,134)	(37,663)	(40,391)	(40,891)	(40,902)	(42,873)	(27,541)	(49,690)	(17,177)	(30,653)	(36,874)	(15,236)	(44,176)
31 Depreciation & Amortization	(29,709)	(32,197)	(32,197)	(32,442)	(32,442)	(33,448)	(33,448)	(34,320)	(34,320)	(35,210)	(36,301)	(36,300)	(36,919)
32 Other Expenses	(48,744)	(33,366)	(64,977)	(39,479)	(31,142)	(19,328)	(38,910)	(26,281)	(51,894)	(22,060)	(42,283)	(20,399)	(24,673)
33 Total Operating Expenses	(1,525,631)	(1,447,718)	(1,486,725)	(1,456,646)	(1,416,633)	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,506)
34 Income From Operations	(243,635)	(303,483)	(306,232)	(146,546)	(368,978)	(269,764)	(335,557)	(281,859)	(252,968)	(252,930)	(198,547)	(301,172)	(301,061)
35 Tax Revenue	-	265,612	-	265,612	-	-	-	227,407	-	-	-	-	-
36 IGT - Incoming Portion	-	600,000	-	600,000	-	-	-	3,975,988	2,281,850	-	-	-	-
37 Non Capital Grants and Donations	75	75	80,225	75	75	75	6,591	218,740	21,675	-	9,000	22,382	-
38 Interest Income	18,191	418	340	21,670	388	343	22,382	343	388	30,108	385	217	45,698
39 Interest Expense	(775)	(767)	(806)	(1,398)	(728)	328	(122)	(1,379)	(680)	(722)	(658)	(648)	(1,194)
40 Non-Operating Income (Expense)	-	-	-	-	-	-	-	500	500	-	500	-	-
41 Total Non-Operating Gain (Loss)	17,491	(273)	79,759	885,968	(372)	762	28,850	4,421,100	2,303,733	28,387	9,227	21,952	44,505
42 Net Income	(226,043)	(303,756)	(226,473)	739,412	(368,350)	(269,002)	(306,707)	4,139,241	2,050,766	(223,542)	(190,319)	(279,220)	(256,556)
43 Operating Margin %	(19.0%)	(26.5%)	(25.9%)	(11.2%)	(35.2%)	(22.5%)	(28.1%)	(23.1%)	(20.2%)	(20.2%)	(14.4%)	(26.4%)	(24.5%)
44 Net Margin %	(17.6%)	(26.5%)	(19.2%)	56.4%	(35.3%)	(22.4%)	(25.7%)	339.1%	163.9%	(17.8%)	(13.8%)	(24.5%)	(20.9%)
45 Payroll as % of Operating Expense	36.59%	36.40%	38.98%	39.63%	40.08%	42.34%	40.14%	37.85%	37.78%	36.55%	40.47%	40.32%	39.23%
46 IGT Transaction Summary													
47 Outgoing	-	-	300,000	259,223	1,275,513	337,500	278,868	-	-	-	-	-	-
48 Incoming	-	-	(300,000)	(259,223)	(1,275,513)	(337,500)	(278,868)	3,975,988	2,281,850	-	-	-	-
49 Net Impact	-	-	-	-	-	-	-	3,697,122	2,281,850	-	-	-	-

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Unaudited	Audited	Audited	FY 2020-2019	
	FY 2020	FY 2019	FY 2018	FY 2017	\$ Change	% Change
	as of 10/31/2019	6/30/2019	6/30/2018	6/30/2017		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 144,363	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 125,479	664.48%
Short-term Investments	4,997,899	7,317,637	1,785,509	2,448,283	(2,319,738)	-31.70%
<b>Total Cash and Equivalents</b>	<b>5,142,262</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>2,994,258</b>	<b>(2,194,259)</b>	<b>-29.91%</b>
Patient Accounts Receivable	4,192,901	4,582,957	3,690,839	3,753,966	(390,056)	-8.51%
Accounts Receivable Reserves	(2,884,688)	(3,096,844)	(2,351,508)	(2,523,762)	212,156	-6.85%
<b>Net Accounts Receivable</b>	<b>1,308,213</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>1,230,204</b>	<b>(177,901)</b>	<b>-11.97%</b>
<b>% of Gross Accounts Receivable</b>	<b>31.2%</b>	<b>32.4%</b>	<b>36.3%</b>	<b>32.8%</b>		
Inventory	275,625	274,473	271,364	289,935	1,152	0.42%
Other Assets	340,803	381,113	386,736	118,285	(40,309)	-10.58%
Board Restricted Funds - Facility Capital	1,408,720	513,400	500,000	500,000	895,320	
Board Restricted Funds	612,125	612,125	569,274	561,217	0	0.00%
<b>Total Other Assets</b>	<b>2,637,273</b>	<b>1,781,111</b>	<b>1,727,373</b>	<b>1,469,437</b>	<b>856,163</b>	<b>48.07%</b>
<b>Total Current Assets</b>	<b>9,087,748</b>	<b>10,603,744</b>	<b>7,901,332</b>	<b>5,693,899</b>	<b>(1,515,996)</b>	<b>-14.30%</b>
<b>Fixed Assets</b>						
Land	90,609.80	90,610	90,610	90,610	0	0.00%
Buildings	5,644,714.41	5,532,267	5,474,869	5,474,869	112,447	2.03%
Capital Equipment	5,422,256.58	5,033,846	4,551,366	4,368,480	388,410	7.72%
<b>Total Plant &amp; Equipment</b>	<b>11,157,581</b>	<b>10,656,723</b>	<b>10,116,844</b>	<b>9,933,959</b>	<b>500,857</b>	<b>4.70%</b>
Accumulated Depreciation	(8,638,676)	(8,493,946)	(8,112,122)	(8,227,224)	(144,730)	1.70%
<b>Net Fixed Assets</b>	<b>2,518,905</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>1,706,735</b>	<b>356,127</b>	<b>16.47%</b>
<b>TOTAL ASSETS</b>	<b>\$ 11,606,653</b>	<b>\$ 12,766,522</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (1,159,869)</b>	<b>-9.09%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 540,200	\$ 626,379	\$ 459,765	\$ 468,249	\$ (86,178)	-13.76%
Accrued Payroll & Benefits	593,488	698,383	470,965	349,249	(104,895)	-15.02%
Accrued Other Liabilities	212,417	207,968	138,836	47,000	4,449	0.00%
<b>Total Current Liabilities</b>	<b>1,346,105</b>	<b>1,532,729</b>	<b>1,069,566</b>	<b>864,498</b>	<b>(186,625)</b>	<b>-12.18%</b>
<b>Long-Term Liabilities</b>						
Loans	0	14,250	131,633	347,912	(14,250)	-100.00%
Capitalized Leases	124,435	133,793	155,519	85,293	(9,357)	-6.99%
<b>Total Long-Term Liabilities</b>	<b>124,435</b>	<b>148,043</b>	<b>287,152</b>	<b>433,205</b>	<b>(23,607)</b>	<b>-15.95%</b>
<b>TOTAL LIABILITIES</b>	<b>1,470,540</b>	<b>1,680,772</b>	<b>1,356,718</b>	<b>1,297,703</b>	<b>(210,232)</b>	<b>-12.51%</b>
<b>FUND BALANCE</b>	<b>10,136,112</b>	<b>11,085,750</b>	<b>8,549,336</b>	<b>6,102,934</b>	<b>(949,637)</b>	<b>-8.57%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 11,606,653</b>	<b>\$ 12,766,522</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (1,159,869)</b>	<b>-9.09%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of October 31, 2019

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Oct 31, 2019</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	0
<b><u>Total Loans</u></b>	<b><u>972,148</u></b>			<b><u>19,539</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	124,435
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>12,114</u></b>			<b><u>124,435</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>1,644,901</u></b>			<b><u>31,653</u></b>			<b><u>124,435</u></b>

**Seneca Healthcare District  
Summary Statement of Cash Flows - Board Report  
Fiscal Year-to-Date**

	YTD
	10/31/2019
<b>Net Income (Loss)</b>	\$ (949,637)
<b>Changes in:</b>	
Depreciation	144,730
(Increase)/Decrease in Net Accounts Receivable	177,901
(Increase)/Decrease in Inventory	(1,152)
(Increase)/Decrease in Other Assets	40,309
Increase/(Decrease) in Accounts Payable	(86,178)
Increase/(Decrease) in Accrued Payroll & Benefits	(104,895)
Increase/(Decrease) in Other Accrued Liabilities	4,449
<b>Net Cash Provided (Used) by Operating Activities</b>	175,164
Purchases of Equipment	(500,857)
<b>Net Cash Provided (Used) in Investing Activities</b>	(500,857)
Proceeds from New Loans	-
Principal Payments of Loans	(14,250)
Principal Payments under Capital Leases	(9,357)
Principal Payments under Inter-Governmental Transfer Program	-
<b>Net Cash Provided (Used) in Financing Activities</b>	(23,607)
Net Change in Cash and Cash Equivalents	(1,298,939)
Cash and Cash Equivalents, Beginning of Period	8,462,046
<b>Cash and Cash Equivalents, End of Period</b>	\$ 7,163,107
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 135,654
Suspense General Ledger for Receipts Pending R.A.'s	299
Payroll Checking - US Bank	8,064
Business Savings - Plumas Bank	8,124
Petty Cash - Receptionists	645
Local Agency Investment Fund	6,956,165
Series EE Bonds	54,156
<b>Total Cash and Cash Equivalent Detail</b>	\$ 7,163,107

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF OCTOBER 2019**

**MONTH TO DATE**

	<b>CURRENT MONTH OCT 2019</b>	<b>PRIOR MONTH SEPT 2019</b>	<b>PRIOR YEAR MONTH OCT 2018</b>
<b>1. In Patient Stays</b>			
1.a Admissions	7	6	13
1.b Discharges	8	6	13
<b>2. Out Patient Observations</b>	<b>8</b>	<b>11</b>	<b>8</b>
<b>3. Out Patient Surgeries</b>	<b>24</b>	<b>24</b>	<b>16</b>
<b>4. Emergency Visits</b>	<b>163</b>	<b>255</b>	<b>253</b>
<b>5. Lab Procedures</b>	<b>2,246</b>	<b>2,546</b>	<b>2,576</b>
<b>6. Radiology Procedures</b>	<b>227</b>	<b>291</b>	<b>329</b>
6.a X-Ray Procedures	140	191	193
6.b Mammography	0	0	0
6.c MRI	3	2	8
6.d Ultrasound	8	13	26
6.e C T Scan	76	85	102
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	<b>319</b>	<b>169</b>	<b>200</b>
<b>8. CardioPulmonary EKG/Holter</b>	<b>53</b>	<b>53</b>	<b>55</b>
<b>9. Stress Tests</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>10. Physical Therapy</b>	<b>245</b>	<b>267</b>	<b>276</b>
<b>11. Lake Almanor Clinic Visits</b>	<b>948</b>	<b>902</b>	<b>998</b>
Dr. Ware	224	188	230
Dr. Walls	180	158	153
Dr. Salehi/Cooper	157	178	236
Dr. Suarez/Nielsen	144	139	39
Hayden/Walk-In	162	152	226
Specialty/Other	81	87	114

**YEAR TO DATE**

<b>JULY 2019 OCT 2019</b>	<b>JULY 2018 OCT 2018</b>
33	57
35	57
45	40
83	74
1,132	1,257
11,047	11,942
1,249	1,389
734	820
0	0
17	36
64	105
434	428
0	0
735	653
268	276
1	1
1,186	1,097
3,809	4,087
785	922
687	633
520	984
872	411
595	685
350	452

**ACUTE CARE**

<b>12. Acute Patient Days</b>	<b>22</b>	<b>21</b>	<b>38</b>
<b>13. Acute ADC</b>	<b>0.71</b>	<b>0.70</b>	<b>1.23</b>
<b>14. % Occupancy</b>	<b>7.10</b>	<b>7.00</b>	<b>12.26</b>
<b>15. Avg Length of Stay</b>	<b>3.14</b>	<b>3.50</b>	<b>2.92</b>
<b>16. Swing Bed Days</b>	<b>27</b>	<b>29</b>	<b>42</b>
<b>17. Swing Bed ADC</b>	<b>0.87</b>	<b>0.97</b>	<b>1.35</b>
<b>18. Total ADC</b>	<b>1.58</b>	<b>1.67</b>	<b>2.58</b>

117	167
0.95	1.37
9.51	13.69
3.55	2.93
56	62
0.46	0.51
1.41	1.88

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	<b>496</b>	<b>480</b>	<b>419</b>
<b>20. Average Daily Census</b>	<b>16.00</b>	<b>16.00</b>	<b>13.52</b>
<b>21. % Occupancy</b>	<b>100.00</b>	<b>100.00</b>	<b>84.48</b>

1,955	1,871
15.89	15.34
99.34	95.85

**TOTALS**

<b>22. Patient Days</b>	<b>545</b>	<b>530</b>	<b>499</b>
<b>23. Average Daily Census</b>	<b>17.58</b>	<b>17.67</b>	<b>16.10</b>
<b>24. Total Adjusted Patient Days</b>	<b>1,630</b>	<b>1,953</b>	<b>1,479</b>

2,128	2,100
17.30	17.21
8,576	8,925

Seneca Healthcare District  
Professional Fees- Medical  
October 31, 2019

G/L #	Description	Actual ME 10/31/2019	Budget ME 10/31/2019	(Over)/Under Budget	Actual YTD 10/31/2019	Budget YTD 10/31/2019	(Over)/Under Budget
	<b>Grand Total</b>	<b>267,940.49</b>	<b>256,531.57</b>	<b>(11,408.92)</b>	<b>1,082,803.61</b>	<b>1,040,390.28</b>	<b>(42,413.33)</b>
41220040	EMERG RM PHYSICIAN FEES	102,787.25	100,440.00	(2,347.25)	407,466.10	398,520.00	(8,946.10)
	SHD Contracted Physicians	82,067.25	84,240.00	2,172.75	323,564.94	330,415.21	6,850.27
	Locums Physicians	20,720.00	16,200.00	(4,520.00)	83,901.16	68,104.79	(15,796.37)
41220044	SURGERY PHYSICIAN FEES	30,437.33	20,583.33	(9,854.00)	92,187.25	82,333.33	(9,853.92)
41220044	Surgery - Surgeries Call	20,208.17	10,833.33		55,716.53	-	
	Clinic	4,229.16	5,416.67		19,470.72		
	CRNA	6,000.00	4,333.33		17,000.00		
41220049	LK ALMANOR PHYSICIAN FEES	96,888.97	91,724.90	(5,164.07)	398,932.72	384,403.61	(14,529.11)
41229049	SHD Contracted Physicians	68,701.47	53,792.44	(14,909.03)	230,791.47	220,140.44	(10,651.03)
	FNP Supervision	3,450.00	3,250.00	(200.00)	13,500.00	13,000.00	(500.00)
	Open Office	9,400.00	13,600.00	4,200.00	75,261.25	64,666.67	(10,594.58)
	Walk-In Clinic	13,600.00	13,600.00	-	60,430.00	56,666.67	(3,763.33)
	Telemedicine	1,737.50	7,482.46	5,744.96	18,950.00	29,929.84	10,979.84
		96,888.97	91,724.90	(5,164.07)	398,932.72	384,403.61	(14,529.11)
	<b>Other Professional Fees- Medical</b>	<b>37,826.94</b>	<b>43,783.33</b>	<b>5,956.39</b>	<b>184,217.54</b>	<b>175,133.33</b>	<b>(9,084.21)</b>