



**Seneca Healthcare District  
Financial Statements - Board Report  
June 2019**

**Summary**

Seneca Healthcare District had net income of \$2,051k, during the month, compared to budgeted income of \$421k; for a positive variance of \$1,630k. This was due to a positive variance in non-operating revenue (supplemental payments), which was somewhat offset by a negative variance in operating expenses. For the year to date, there was net net income of \$4,827k, compared to budgeted income of \$3,733k.

**Revenues**

Gross patient revenue, for the month, ended at \$2.38M compared to a budgeted amount of \$2.30M, for a positive variance of \$85k. Net patient revenue, as a percent of gross, is 51.1%, compared to the budget of 51.7%. There was a negative variance in bad debt expense, which was slightly offset by a positive variance in 3rd party adjustments.

We had 52 acute inpatient days in the month (budget of 34), and 0 swing bed days (budget of 17), resulting in an average daily census (ADC) of 1.73 patients per day. The skilled nursing unit had an ADC of 16.00, resulting in an occupancy percent of 100%.

Outpatient revenue was up, mainly due to an increase in diagnostic services (lab and radiology) and surgeries. The Lake Almanor Clinic visits were down due to a decrease in available provider hours and days.

**Expenses**

Total operating expenses for the month were \$1.51M, versus a budget of \$1.34M, for a negative variance of \$165k.

**Salaries & Wages:** Salaries and wages were over budget by \$31k, mainly due to year-end budget reclassifications and a decrease in PTO used. FTES, for the month, were 100.61 versus a budget of 106.80.

**Contract Labor:** Contract labor is over budget by \$132k this month, due to continued staffing shortages in nursing areas (Acute, ED, and LTC) and radiology.

**Pro Fees Medical:** See attached analysis

**Utilities:** Under budget due to the recording of the June 2019 electric bill in May 2019.

**All Other Expense Categories:** Over budget due to physician recruitment expenses (placement fee and physician site visits).

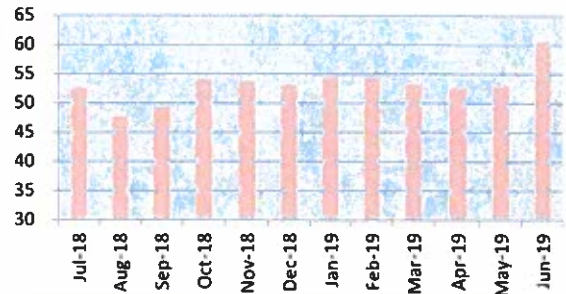
**Additional Information**

Days of cash on hand increased from 113.6 to 153.01, due to the receipt of the supplemental payments for FY 17-18 rate range (\$1,774,312) and FY 18-19 AB 113 (\$507,537).

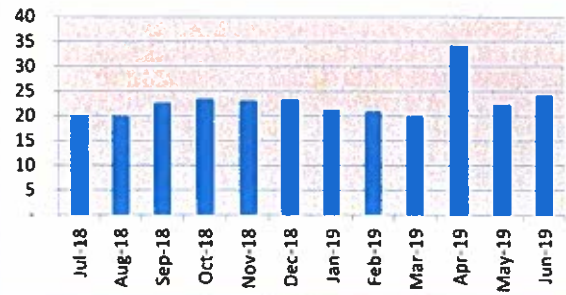
**Revenue Cycle**

Gross accounts receivable ended the month at \$4.58M, which is a \$739k increase over last month. Gross accounts receivable days increased this month to 60.7, and is now outside the range of best practices of 45-55 days.

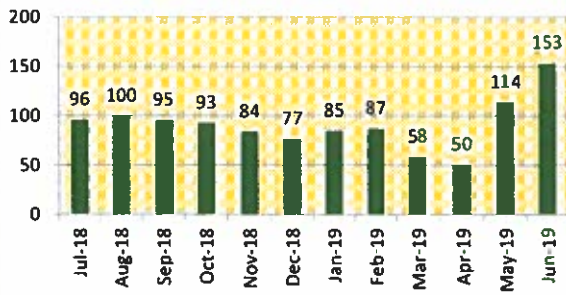
**Days in Accounts Receivable**



**Days in Accounts Payable**



**Days Cash on Hand**



**Key Financial Ratios - YTD**

Current Ratio.....	7.64
Operating Margin.....	-19.6%
Days in Accounts Receivable.....	60.7
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	3,803%
Days Cash on Hand Excl. Board Restr.....	153.01

**Seneca Healthcare District  
Income Statement  
For the Month of June 2019**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>REVENUE</b>								
2 Inpatient Revenue - Acute		167,908	116,099	51,809		1,333,577	1,365,867	(32,290)
3 Inpatient Revenue - Swing Bed		-	66,081	(66,081)		1,131,724	777,424	354,300
4 Inpatient Revenue - SNF		240,000	240,000	-		2,728,569	2,920,000	(191,431)
5 Inpatient Revenue - Ancillary		215,524	203,665	11,859		2,308,692	2,396,064	(87,372)
6 Inpatient Revenue - Total		623,432	625,845	(2,413)		7,502,562	7,459,355	43,207
7 Outpatient Revenue		1,758,904	1,671,131	87,772		20,498,223	19,660,368	837,855
8 Total Patient Revenue		2,382,336	2,296,977	85,359		28,000,785	27,119,724	881,062
9 Contractual Allowances		(1,080,532)	(1,037,762)	(42,770)		(12,579,376)	(12,207,939)	(371,437)
10 Charity Discount		-	(4,845)	4,845		(2,773)	(57,073)	54,299
11 Other Allowances		(11,523)	(23,265)	11,742		(178,698)	(274,063)	95,365
12 Bad Debt		(72,552)	(42,991)	(29,561)		(893,001)	(506,431)	(386,570)
13 Total Deductions		(1,164,608)	(1,108,863)	(55,745)		(13,653,848)	(13,045,505)	(608,343)
14 Net Patient Revenue		1,217,728	1,188,114	29,615		14,346,937	14,074,219	272,719
% of Gross Revenue	51.1%		51.7%	-0.6%		51.2%	51.9%	-0.7%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		70,460	70,500	(40)
17 Other Operating Revenue		36,728	62,277	(25,549)		520,220	710,000	(189,780)
18 Total Operating Revenue		1,254,456	1,250,391	4,065		14,937,618	14,854,719	82,900
<b>EXPENSES</b>								
20 Salaries & Wages	46.8%	(569,471)	(538,051)	(31,421)	48.5%	(6,953,041)	(6,858,972)	(94,068)
21 Employee Benefits	11.8%	(144,214)	(132,197)	(12,017)	12.0%	(1,717,320)	(1,620,622)	(96,698)
22 Contract Labor	12.8%	(156,122)	(23,833)	(132,289)	7.9%	(1,127,757)	(536,900)	(590,857)
23 Professional Fees - Medical	20.5%	(249,298)	(266,137)	16,839	24.4%	(3,500,514)	(3,193,640)	(306,874)
24 Professional Fees - Other	2.1%	(25,835)	(12,394)	(13,441)	1.1%	(163,402)	(182,720)	19,318
25 Supplies	7.8%	(95,165)	(93,320)	(1,845)	6.8%	(971,763)	(1,119,834)	148,071
26 Purchased Services	10.2%	(123,835)	(137,646)	13,812	11.4%	(1,638,852)	(1,651,757)	12,904
27 Insurance	0.8%	(9,756)	(12,742)	2,986	0.8%	(114,624)	(150,000)	35,376
Rentals and Leases	0.9%	(11,094)	(14,006)	2,912	1.1%	(155,771)	(162,720)	6,949
Repairs and Maintenance	1.6%	(19,243)	(21,112)	1,869	1.6%	(226,845)	(245,162)	18,317
30 Utilities and Telephone	1.4%	(17,177)	(36,899)	19,722	3.0%	(430,812)	(446,624)	15,812
31 Depreciation & Amortization	2.8%	(34,320)	(30,689)	(3,631)	2.7%	(381,824)	(352,193)	(29,631)
32 Other Expenses	4.3%	(51,894)	(23,754)	(28,140)	3.4%	(486,478)	(301,946)	(184,532)
33 Total Operating Expenses	123.8%	(1,507,424)	(1,342,779)	(164,645)	124.5%	(17,869,002)	(16,823,090)	(1,045,912)
34 Income From Operations	-20.8%	(252,968)	(92,388)	(160,580)	-20.4%	(2,931,384)	(1,968,371)	(963,013)
35 Tax Revenue	0.0%	30,000	30,000	(30,000)	3.4%	493,019	475,000	18,019
36 IGT - Incoming Portion	187.4%	2,281,850	479,500	1,802,350	47.8%	6,857,839	5,099,574	1,758,265
37 Non Capital Grants and Donations	1.8%	21,675	4,181	17,494	2.4%	347,831	80,000	267,831
38 Interest Income	0.0%	388	400	(12)	0.5%	68,315	55,500	12,815
39 Interest Expense	-0.1%	(680)	(750)	70	-0.1%	(8,948)	(9,000)	52
40 Non-Operating Income (Expense)	0.0%	500	500	500	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	189.2%	2,303,733	513,331	1,790,402	54.1%	7,758,556	5,701,074	2,057,482
42 Net Income	168.4%	2,050,766	420,943	1,629,823	33.6%	4,827,172	3,732,703	1,094,469
43 Operating Margin %		(20.2%)	(7.4%)	-12.78%		(19.6%)	(13.3%)	-6.37%
44 Net Margin %		163.5%	33.7%	129.81%		32.3%	25.1%	7.19%
45 Payroll as % of Operating Expense		37.78%	40.07%	-2.29%		38.91%	40.77%	-1.86%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		2,451,102	2,000,458	(450,644)
48 Incoming		2,281,850	479,500	1,802,350		6,857,839	5,099,574	1,758,265
49 Net Impact		2,281,850	479,500	1,802,350		4,406,737	3,099,116	1,307,621

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended June 30, 2019**

	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19
<b>1 REVENUE</b>													
2 Inpatient Revenue - Acute	132,389	155,442	113,015	119,473	122,702	116,244	61,351	106,557	116,244	58,122	87,183	80,725	167,908
3 Inpatient Revenue - Swing		28,611	19,074	15,895	133,518	143,055	133,518	143,055	127,160	184,382	187,561	15,895	-
4 Inpatient Revenue - SNF	265,398	276,543	247,543	229,856	209,466	211,500	238,986	246,486	196,000	223,425	205,993	231,000	240,000
5 Inpatient Revenue - Ancillary	126,953	230,809	101,087	141,516	217,278	284,466	208,620	203,299	279,007	137,615	169,843	119,627	215,524
6 Inpatient Revenue - Total	524,739	691,405	481,101	506,741	682,964	755,265	642,475	699,397	718,411	603,544	650,580	447,247	623,432
7 Outpatient Revenue	1,732,086	2,080,805	2,021,906	1,840,175	1,734,684	1,482,943	1,542,941	1,781,182	1,208,420	1,652,144	1,555,479	1,838,640	1,750,904
8 Total Patient Revenue	2,256,826	2,772,210	2,503,007	2,346,915	2,417,648	2,238,208	2,185,416	2,480,579	1,926,832	2,255,688	2,206,059	2,285,887	2,382,336
9 Contractual Allowances	(930,457)	(1,251,891)	(1,091,290)	(1,066,626)	(1,082,372)	(1,075,445)	(960,189)	(1,074,125)	(794,745)	(1,060,366)	(1,047,138)	(994,655)	(1,080,532)
10 Charity Discount		(60)						(992)					
11 Other Allowances	(72,170)	(9,672)	(10,101)	(12,830)	(9,552)	(42,387)	(6,188)	(30,943)	(15,919)	(10,065)	(8,627)	(11,090)	(11,523)
12 Bad Debt	(67,761)	(126,818)	(82,629)	(79,468)	(88,864)	(22,681)	(83,527)	(102,575)	(105,069)	(22,861)	(319)	(105,639)	(72,552)
13 Total Deductions	(1,070,389)	(1,388,441)	(1,184,020)	(1,158,723)	(1,180,788)	(1,140,513)	(1,049,905)	(1,208,634)	(915,732)	(1,095,014)	(1,056,084)	(1,111,384)	(1,164,608)
14 Net Patient Revenue	1,186,437	1,383,769	1,318,987	1,188,192	1,236,859	1,097,696	1,135,511	1,271,945	1,011,099	1,160,675	1,149,975	1,174,503	1,217,728
% of Gross Revenue	52.6%	49.9%	52.7%	50.6%	51.2%	49.0%	52.0%	51.3%	52.5%	51.5%	52.1%	51.4%	51.1%
15 Meaningful Use Revenue													
16 Quality Payments	303,475		70,460										
17 Other Operating Revenue	42,630	44,382	41,023	55,366	45,137	46,540	44,982	40,155	36,556	38,175	45,148	46,028	36,728
18 Total Operating Revenue	1,532,542	1,428,151	1,430,470	1,243,558	1,281,997	1,144,235	1,180,493	1,312,100	1,047,655	1,198,850	1,195,124	1,220,531	1,254,456
<b>19 EXPENSES</b>													
20 Salaries & Wages	(534,386)	(562,913)	(603,691)	(601,758)	(558,131)	(526,918)	(579,501)	(578,063)	(587,760)	(621,827)	(614,350)	(588,657)	(569,471)
21 Employee Benefits	(135,454)	(137,248)	(141,954)	(153,960)	(137,091)	(134,014)	(133,546)	(148,050)	(144,394)	(159,012)	(149,100)	(134,736)	(144,214)
22 Contract Labor	(62,120)	(80,406)	(93,143)	(107,203)	(108,023)	(101,487)	(84,253)	(69,488)	(55,127)	(73,786)	(84,321)	(114,398)	(156,122)
23 Professional Fees - Medical	(269,621)	(303,864)	(329,565)	(277,180)	(319,206)	(294,980)	(282,102)	(286,685)	(297,984)	(287,422)	(287,379)	(284,849)	(249,298)
24 Professional Fees - Other	(5,793)	(12,356)	(8,033)	(8,190)	(8,955)	(16,711)	(30,967)	(17,455)	(14,483)	(7,611)	(5,248)	(7,559)	(25,835)
25 Supplies	(82,051)	(102,724)	(94,057)	(67,379)	(93,570)	(70,719)	(76,894)	(73,309)	(60,276)	(52,038)	(98,068)	(87,565)	(95,165)
26 Purchased Services	(130,053)	(137,087)	(135,345)	(126,836)	(142,300)	(159,920)	(125,760)	(128,364)	(123,576)	(132,086)	(157,072)	(146,671)	(123,835)
27 Insurance	(15,704)	(9,687)	(9,808)	(9,804)	(9,454)	(9,442)	(9,593)	(9,834)	(9,976)	(9,613)	(8,313)	(9,544)	(9,756)
28 Rentals and Leases	(13,415)	(12,234)	(13,835)	(14,870)	(12,053)	(12,765)	(12,731)	(13,728)	(17,447)	(11,397)	(12,042)	(11,574)	(11,094)
29 Repairs and Maintenance	(18,493)	(16,228)	(19,931)	(16,256)	(20,161)	(17,536)	(13,814)	(20,859)	(21,123)	(19,380)	(14,891)	(27,424)	(19,243)
30 Utilities and Telephone	(27,484)	(36,260)	(35,930)	(24,560)	(37,134)	(37,663)	(40,391)	(40,891)	(40,902)	(42,673)	(27,541)	(49,690)	(17,177)
31 Depreciation & Amortization	(29,770)	(29,770)	(29,709)	(29,709)	(29,709)	(29,709)	(32,197)	(32,442)	(32,442)	(32,442)	(33,448)	(33,438)	(34,320)
32 Other Expenses	(20,555)	(63,060)	(34,800)	(33,498)	(49,744)	(33,366)	(64,977)	(39,479)	(31,142)	(19,328)	(38,910)	(26,281)	(51,894)
33 Total Operating Expenses	(1,343,898)	(1,503,837)	(1,549,800)	(1,471,004)	(1,525,531)	(1,447,718)	(1,486,725)	(1,458,646)	(1,416,633)	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)
34 Income From Operations	188,644	(75,686)	(119,330)	(227,446)	(243,535)	(303,483)	(306,232)	(146,546)	(368,978)	(269,764)	(335,557)	(281,859)	(252,966)
35 Tax Revenue								265,612				227,407	
36 IGT - Incoming Portion	2,812,181							600,000				3,975,988	2,281,850
37 Non Capital Grants and Donations	32,075	75	20,075	75	75	75	80,225	75	75	75	6,591	218,740	21,675
38 Interest Income	150	2,903	764	276	18,191	418	340	21,670	281	358	22,382	343	680
39 Interest Expense	(1,005)	(904)	(895)	(824)	(775)	(767)	(806)	(1,398)	(728)	(328)	(122)	(1,379)	(500)
40 Non-Operating Income (Expense)													
41 Total Non-Operating Gain (Loss)	2,843,402	2,074	19,944	(473)	17,491	(273)	79,759	885,958	(372)	762	28,850	4,421,100	2,303,733
42 Net Income	3,032,046	(73,611)	(99,386)	(227,919)	(226,043)	(303,756)	(226,473)	739,412	(369,350)	(269,002)	(306,707)	4,139,241	2,050,766
43 Operating Margin %	12.3%	(5.3%)	(8.3%)	(18.3%)	(19.0%)	(26.5%)	(25.9%)	(11.2%)	(35.2%)	(22.5%)	(28.1%)	(23.1%)	(20.2%)
44 Net Margin %	197.8%	(5.2%)	(6.9%)	(18.3%)	(17.6%)	(26.5%)	(19.2%)	56.4%	(35.3%)	(22.4%)	(25.7%)	339.1%	163.5%
45 Payroll as % of Operating Expense	39.76%	37.43%	38.95%	40.91%	36.59%	36.40%	38.98%	39.63%	40.08%	42.34%	40.14%	37.85%	37.78%
46 IGT Transaction Summary													
47 Outgoing							300,000	600,000	259,223	1,275,513	337,500	278,866	-
48 Incoming	2,812,181							600,000				3,975,988	2,281,850
49 Net Impact	2,812,181						(300,000)	600,000	(259,223)	(1,275,513)	(337,500)	3,697,122	2,281,850

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2019-2018	
	FY 2019	FY 2018	FY 2017	FY 2016	\$ Change	% Change
	as of 6/30/2019	6/30/2018	6/30/2017	6/30/2016		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 479,334	\$ (3,030,234)	-99.38%
Short-term Investments	7,315,537	1,785,509	2,448,283	1,099,283	5,530,028	309.72%
<b>Total Cash and Equivalents</b>	<b>7,334,420</b>	<b>4,834,627</b>	<b>2,994,258</b>	<b>1,578,617</b>	<b>2,499,793</b>	<b>51.71%</b>
Patient Accounts Receivable	4,582,957	3,690,839	3,753,966	3,963,203	892,119	24.17%
Accounts Receivable Reserves	(3,096,844)	(2,351,508)	(2,523,762)	(2,526,195)	(745,336)	31.70%
<b>Net Accounts Receivable</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>1,230,204</b>	<b>1,437,008</b>	<b>146,782</b>	<b>10.96%</b>
<i>% of Gross Accounts Receivable</i>	<i>32.4%</i>	<i>36.3%</i>	<i>32.8%</i>	<i>36.3%</i>		
Inventory	253,640	271,364	289,935	313,664	(17,724)	-6.53%
Other Assets	53,723	386,736	118,285	1,031,124	(333,013)	-86.11%
Board Restricted Funds - Facility Capital	513,400	500,000	500,000	0	13,400	
Board Restricted Funds	612,125	569,274	561,217	555,966	42,851	7.53%
<b>Total Other Assets</b>	<b>1,432,889</b>	<b>1,727,373</b>	<b>1,469,437</b>	<b>1,900,753</b>	<b>(294,485)</b>	<b>-17.05%</b>
<b>Total Current Assets</b>	<b>10,253,423</b>	<b>7,901,332</b>	<b>5,693,899</b>	<b>4,916,379</b>	<b>2,352,091</b>	<b>29.77%</b>
<b>Fixed Assets</b>						
Land	90,610	90,610	90,610	90,610	0	0.00%
Buildings	5,532,267	5,474,869	5,474,869	5,474,869	57,399	1.05%
Capital Equipment	5,031,646	4,551,366	4,368,480	4,352,629	480,280	10.55%
<b>Total Plant &amp; Equipment</b>	<b>10,654,523</b>	<b>10,116,844</b>	<b>9,933,959</b>	<b>9,918,108</b>	<b>537,679</b>	<b>5.31%</b>
Accumulated Depreciation	(8,493,946)	(8,112,122)	(8,227,224)	(8,220,918)	(381,824)	4.71%
<b>Net Fixed Assets</b>	<b>2,160,578</b>	<b>2,004,722</b>	<b>1,706,735</b>	<b>1,697,190</b>	<b>155,856</b>	<b>7.77%</b>
<b>TOTAL ASSETS</b>	<b>\$ 12,414,000</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ 6,613,569</b>	<b>\$ 2,507,947</b>	<b>25.32%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 605,108	\$ 459,765	\$ 468,249	\$ 566,130	\$ 145,343	31.61%
Accrued Payroll & Benefits	646,363	470,965	349,249	341,361	175,397	37.24%
Accrued Other Liabilities	90,740	138,836	47,000	0	(48,095)	0.00%
<b>Total Current Liabilities</b>	<b>1,342,211</b>	<b>1,069,566</b>	<b>864,498</b>	<b>907,490</b>	<b>272,645</b>	<b>25.49%</b>
<b>Long-Term Liabilities</b>						
Loans	14,250	131,633	347,912	583,760	(117,383)	-89.17%
Capitalized Leases	132,133	155,519	85,293	183,755	(23,387)	-15.04%
<b>Total Long-Term Liabilities</b>	<b>146,383</b>	<b>287,152</b>	<b>433,205</b>	<b>767,515</b>	<b>(140,769)</b>	<b>-49.02%</b>
<b>TOTAL LIABILITIES</b>	<b>1,488,593</b>	<b>1,356,718</b>	<b>1,297,703</b>	<b>1,675,005</b>	<b>131,875</b>	<b>9.72%</b>
<b>UND BALANCE</b>	<b>10,925,407</b>	<b>8,549,336</b>	<b>6,102,934</b>	<b>4,938,564</b>	<b>2,376,070</b>	<b>27.79%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 12,414,000</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ 6,613,569</b>	<b>\$ 2,507,946</b>	<b>25.32%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of June 30, 2019

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on June 30, 2019</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	14,250
<b><u>Total Loans</u></b>	<b><u>972,148</u></b>			<b><u>19,539</u></b>			<b><u>14,250</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	132,133
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>12,114</u></b>			<b><u>132,133</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>1,644,901</u></b>			<b><u>31,653</u></b>			<b><u>146,383</u></b>

**Seneca Healthcare District**  
**Summary Statement of Cash Flows - Board Report**  
**Fiscal Year-to-Date**

	YTD
	6/30/2019
<b>Net Income (Loss)</b>	\$ 4,827,172
<b>Changes in:</b>	
Depreciation	381,824
(Increase)/Decrease in Net Accounts Receivable	(146,781)
(Increase)/Decrease in Inventory	17,724
(Increase)/Decrease in Other Assets	333,013
Increase/(Decrease) in Accounts Payable	145,343
Increase/(Decrease) in Accrued Payroll & Benefits	175,397
Increase/(Decrease) in Other Accrued Liabilities	(48,095)
<b>Net Cash Provided (Used) by Operating Activities</b>	858,423
 Purchases of Equipment	 (537,679)
<b>Net Cash Provided (Used) in Investing Activities</b>	(537,679)
 Proceeds from New Loans	 -
Principal Payments of Loans	(117,383)
Principal Payments under Capital Leases	(23,387)
Principal Payments under Inter-Governmental Transfer Program	(2,451,102)
<b>Net Cash Provided (Used) in Financing Activities</b>	(2,591,871)
 Net Change in Cash and Cash Equivalents	 2,556,045
Cash and Cash Equivalents, Beginning of Period	5,903,901
 <b>Cash and Cash Equivalents, End of Period</b>	 \$ 8,459,946
*Inclusive of Board Restricted Cash	

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 12,496
Suspense General Ledger for Receipts Pending R.A.'s	(317)
Payroll Checking - US Bank	6,359
Business Savings - Plumas Bank	1,007,863
Petty Cash - Receptionists	645
Local Agency Investment Fund	7,380,844
Series EE Bonds	52,056
<b>Total Cash and Cash Equivalent Detail</b>	<b>\$ 8,459,946</b>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF JUNE 2019**

**MONTH TO DATE**

	<b>CURRENT MONTH JUNE 2019</b>	<b>PRIOR MONTH MAY 2019</b>	<b>PRIOR YEAR MONTH JUNE 2018</b>
<b>1. In Patient Stays</b>			
1.a Admissions	13	9	12
1.b Discharges	12	9	12
<b>2. Out Patient Observations</b>	<b>7</b>	<b>8</b>	<b>10</b>
<b>3. Out Patient Surgeries</b>	<b>25</b>	<b>23</b>	<b>22</b>
<b>4. Emergency Visits</b>	<b>297</b>	<b>222</b>	<b>304</b>
<b>5. Lab Procedures</b>	<b>2,687</b>	<b>3,380</b>	<b>3,336</b>
<b>6. Radiology Procedures</b>	<b>378</b>	<b>382</b>	<b>280</b>
6.a X-Ray Procedures	197	208	195
6.b Mammography	0	0	0
6.c MRI	0	8	6
6.d Ultrasound	42	43	3
6.e C T Scan	139	123	76
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	<b>208</b>	<b>95</b>	<b>164</b>
<b>8. CardioPulmonary EKG/Holter</b>	<b>65</b>	<b>69</b>	<b>53</b>
<b>9. Stress Tests</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>10. Physical Therapy</b>	<b>315</b>	<b>275</b>	<b>222</b>
<b>11. Lake Almanor Clinic Visits</b>	<b>926</b>	<b>1,000</b>	<b>871</b>
Dr. Ware	151	213	156
Dr. Walls	173	181	171
Dr. Salehi	94	146	190
Dr. Suarez/Open office	208	220	89
Nurse Practitioner/Walk-in	204	121	191
Specialty/Other	96	119	74

**YEAR TO DATE**

<b>JULY 2018 - JUNE 2019</b>	<b>JULY 2017 - JUNE 2018</b>
130	129
129	129
92	142
242	222
3,066	2,839
33,977	33,136
3,882	3,448
2,252	2,263
0	122
90	121
330	63
1,210	879
0	0
2,418	2,612
750	659
7	12
3,147	3,099
11,490	11,146
2,330	2,460
1,965	1,966
2,389	2,285
1,501	1,645
2,073	1,942
1,232	848

**ACUTE CARE**

<b>12. Acute Patient Days</b>	<b>52</b>	<b>25</b>	<b>41</b>
<b>13. Acute ADC</b>	<b>1.73</b>	<b>0.81</b>	<b>1.37</b>
<b>14. % Occupancy</b>	<b>17.33</b>	<b>8.06</b>	<b>13.67</b>
<b>15. Avg Length of Stay</b>	<b>4.00</b>	<b>2.78</b>	<b>3.42</b>
<b>16. Swing Bed Days</b>	<b>0</b>	<b>5</b>	<b>9</b>
<b>17. Swing Bed ADC</b>	<b>0.00</b>	<b>0.16</b>	<b>0.30</b>
<b>18. Total ADC</b>	<b>1.73</b>	<b>0.97</b>	<b>1.67</b>

413	448
1.13	1.23
11.32	12.27
3.18	3.47
356	127
0.98	0.35
2.11	1.58

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	<b>480</b>	<b>460</b>	<b>480</b>
<b>20. Average Daily Census</b>	<b>16.00</b>	<b>14.84</b>	<b>16.00</b>
<b>21. % Occupancy</b>	<b>100.00</b>	<b>92.74</b>	<b>100.00</b>

5,456	5,690
14.95	15.59
93.42	97.43

**TOTALS**

<b>22. Patient Days</b>	<b>532</b>	<b>490</b>	<b>530</b>
<b>23. Average Daily Census</b>	<b>17.73</b>	<b>15.81</b>	<b>17.67</b>
<b>24. Total Adjusted Patient Days</b>	<b>2,033</b>	<b>2,504</b>	<b>2,279</b>

6,225	6,265
17.05	17.16
23,233	24,174

Seneca Healthcare District  
Professional Fees- Medical  
June 30, 2019

G/L #	Description	Actual ME 6/30/2019	Budget ME 6/30/2019	(Over)/Under Budget	Actual YTD 6/30/2019	Budget YTD 6/30/2019	(Over)/Under Budget
	<b>Grand Total</b>	<b>249,297.82</b>	<b>266,136.67</b>	<b>16,838.84</b>	<b>3,500,514.41</b>	<b>3,193,640.00</b>	<b>(306,874.41)</b>
41220040	EMERG RM PHYSICIAN FEES	96,261.50	98,550.00	2,288.50	1,277,877.85	1,182,600.00	(95,277.85)
	SHD Contracted Physicians	87,973.30	91,980.00	4,006.70	632,215.75	644,300.17	12,084.42
	Locums Physicians	8,288.20	6,570.00	(1,718.20)	645,662.10	538,299.83	(107,362.27)
41220044	SURGERY PHYSICIAN FEES	18,744.35	19,666.67	922.32	252,423.52	236,000.00	(16,423.52)
41220044	Surgery -						
	Surgeries	7,351.25			93,750.58		
	Call	4,999.95			61,666.05		
	Clinic	3,393.15			54,006.89		
	CRNA	3,000.00			43,000.00		
41220049	LK ALMANOR PHYSICIAN FEES	91,562.07	103,220.00	11,657.93	1,364,790.38	1,238,640.00	(126,150.38)
41229049	SHD Contracted Physicians	46,042.07	65,000.00	18,957.93	784,927.98	780,000.00	(4,927.98)
	FNP Supervision	3,000.00	-	(3,000.00)	35,250.00	-	(35,250.00)
	Open Office (locums)	16,222.50	21,666.67	5,444.17	230,814.90	260,000.00	29,185.10
	Walk-In Clinic (locums)	21,450.00	10,833.33	(10,616.67)	239,265.00	130,000.00	(109,265.00)
	Telemedicine	4,847.50	5,720.00	872.50	74,532.50	68,640.00	(5,892.50)
		91,562.07	103,220.00	11,657.93	1,364,790.38	1,238,640.00	(126,150.38)
	Other Professional Fees- Medical	42,729.90	44,700.00	1,970.10	605,422.66	536,400.00	(69,022.66)