



**Seneca Healthcare District
Financial Statements - Board Report
December 2019**

Summary

Seneca Healthcare District had a net loss of \$93k, during the month, compared to budgeted income of \$399k; for a negative variance of \$492k. This was due to a significant negative variance in gross patient revenue (both inpatient and outpatient) and a negative variance in non-operating revenue (PRIME Grant).

Revenues

Gross patient revenue, for the month, ended at \$1.71M compared to a budgeted amount of \$2.35M, for a negative variance of \$643k. Net patient revenue as a percent of gross was 53.3%, compared to a budget of 52.2%. There was a positive variance in bad debt expense, which was somewhat offset by a negative variance in 3rd party adjustments.

There were 12 acute inpatient days in the month (budget of 35), and 0 swing bed days (budget of 38), resulting in an average daily census (ADC) of .39 patients per day. The skilled nursing unit had an ADC of 15.00, resulting in an occupancy percent of 93.75%.

Outpatient revenue was down primarily due to a significant decrease in ED and clinic visits and the associated revenue (see attached analysis). Lake Almanor Clinic visits were 899 versus a budget of 1,045.

Expenses

Total operating expenses for the month were \$1.45M, versus a budget of \$1.48M, for a positive variance of \$30k.

Salaries & Wages: Salaries and wages were under budget by \$21k. FTEs for the month, were 106.51 versus a budget of 105.50. The average hourly wage was \$31.78, per hour, versus a budget of \$33.10.

Contract Labor: Contract labor is over budget by \$9k this month. FTEs, for the month, were 4.38 versus a budget of 4.45.

Pro Fees Medical: See attached analysis

Professional Fees- Other: Over budget \$8k due to costs associated with the outside investigation of workplace issues.

Utilities and Telephone: Under budget \$11k due to a positive variance in communications (phone and internet) expense.

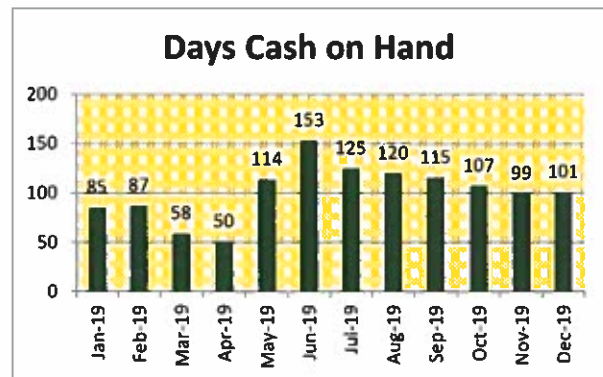
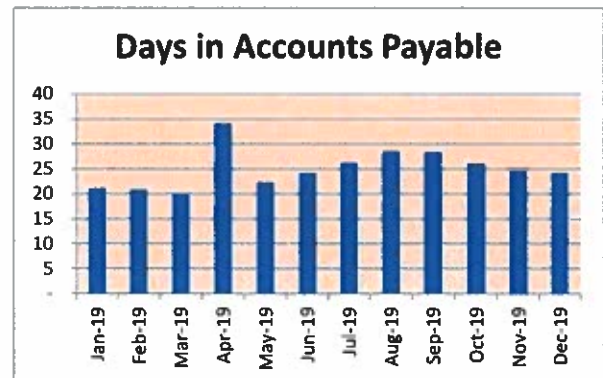
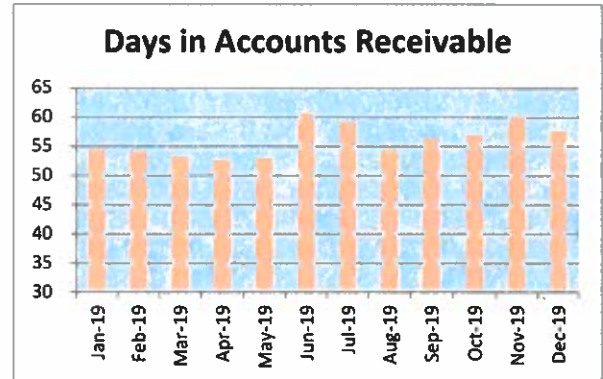
All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

Additional Information

Unrestricted days of cash on hand increased from 99.1 to 100.6, due to the receipt of PRIME Grant funds (\$405k), which was mostly offset by the loss for the month of December 2019.

Revenue Cycle

Gross accounts receivable ended the month at \$3.54M, which is a \$487k decrease over last month. Gross accounts receivable days decreased this month to 57.7, and remains outside the range of best practices of 45-55 days.



Current Ratio.....	6.86
Operating Margin.....	-30.2%
Days in Accounts Receivable.....	57.7
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-994%
Days Cash on Hand Excl. Board Restr.....	100.6

**Seneca Healthcare District
Income Statement
For the Month of December 2019**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		38,748	112,803	(74,055)		464,976	669,539	(204,563)
3 Inpatient Revenue - Swing Bed		-	126,606	(126,606)		216,172	498,257	(282,085)
4 Inpatient Revenue - SNF		232,445	239,594	(7,148)		1,444,425	1,422,104	22,321
5 Inpatient Revenue - Ancillary		60,207	209,536	(149,329)		1,006,442	1,117,411	(110,969)
6 Inpatient Revenue - Total		331,401	688,539	(357,138)		3,132,015	3,707,312	(575,297)
7 Outpatient Revenue		1,379,648	1,665,920	(286,272)		9,702,628	11,042,061	(1,339,433)
8 Total Patient Revenue		1,711,049	2,354,459	(643,410)		12,834,643	14,749,373	(1,914,730)
9 Contractual Allowances		(765,680)	(1,040,091)	274,412		(5,608,521)	(6,515,593)	907,072
10 Charity Discount		(8)	(224)	216		(16)	(1,404)	1,388
11 Other Allowances		(26,906)	(10,443)	(16,464)		(203,217)	(114,476)	(88,741)
12 Bad Debt		(6,004)	(74,670)	68,666		(343,067)	(467,763)	124,696
13 Total Deductions		(798,598)	(1,125,428)	326,830		(6,154,822)	(7,099,237)	944,415
14 Net Patient Revenue		912,451	1,229,031	(316,580)		6,679,821	7,650,136	(970,315)
% of Gross Revenue		53.3%	52.2%	1.1%		52.0%	51.9%	0.2%
15 Meaningful Use Revenue		-	-	-		-	-	-
16 Quality Payments		-	-	-		-	-	-
17 Other Operating Revenue		41,536	44,167	(2,630)		239,476	265,000	(25,524)
18 Total Operating Revenue		953,987	1,273,198	(319,211)		6,919,297	7,915,136	(995,839)
19 EXPENSES								
20 Salaries & Wages	65.1%	(593,933)	(615,299)	21,366	53.5%	(3,571,766)	(3,673,282)	101,515
21 Employee Benefits	16.0%	(145,734)	(150,166)	4,432	12.6%	(844,832)	(890,782)	45,950
22 Contract Labor	8.2%	(74,515)	(65,133)	(9,381)	8.0%	(532,542)	(452,360)	(80,182)
23 Professional Fees - Medical	26.9%	(245,796)	(256,532)	10,735	24.0%	(1,600,791)	(1,563,973)	(36,817)
24 Professional Fees - Other	4.4%	(39,708)	(32,210)	(7,498)	3.1%	(210,181)	(130,259)	(79,922)
25 Supplies	8.4%	(76,380)	(75,488)	(892)	7.9%	(526,157)	(520,202)	(5,955)
26 Purchased Services	16.7%	(151,999)	(145,507)	(6,492)	13.1%	(873,423)	(882,820)	9,397
27 Insurance	1.4%	(12,470)	(11,118)	(1,352)	1.1%	(75,216)	(66,708)	(8,508)
28 Rentals and Leases	0.8%	(7,355)	(10,330)	2,975	1.2%	(80,408)	(90,480)	10,072
29 Repairs and Maintenance	1.2%	(10,589)	(12,073)	1,484	1.6%	(108,533)	(108,718)	185
30 Utilities and Telephone	3.3%	(30,428)	(41,747)	11,318	2.8%	(184,613)	(221,289)	36,676
31 Depreciation & Amortization	3.6%	(32,953)	(37,742)	4,789	3.1%	(209,851)	(226,453)	16,602
32 Other Expenses	3.3%	(30,040)	(28,530)	(1,509)	2.9%	(193,316)	(196,745)	3,428
33 Total Operating Expenses	159.1%	(1,451,901)	(1,481,876)	29,975	134.9%	(9,011,628)	(9,024,071)	12,444
34 Income From Operations	-54.6%	(497,914)	(208,678)	(289,235)	-31.3%	(2,092,330)	(1,108,935)	(983,395)
35 Tax Revenue	0.0%	-	-	-	0.0%	-	-	-
36 IGT - Incoming Portion	44.4%	405,000	600,000	(195,000)	6.1%	405,000	600,000	(195,000)
37 Non Capital Grants and Donations	0.0%	150	7,917	(7,767)	0.5%	35,809	39,583	(3,774)
38 Interest Income	0.0%	149	600	(451)	1.1%	76,791	46,200	30,591
39 Interest Expense	-0.1%	(646)	(584)	(62)	-0.1%	(4,452)	(3,034)	(1,418)
40 Non-Operating Income (Expense)	0.0%	-	-	-	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	44.3%	404,652	607,933	(203,280)	7.7%	513,648	682,749	(169,101)
42 Net Income (Loss)	-10.2%	(93,261)	399,254	(492,516)	-23.6%	(1,578,682)	(426,186)	(1,152,496)
43 Operating Margin %		(52.2%)	(16.4%)	-35.80%		(30.2%)	(14.0%)	-16.23%
44 Net Margin %		(9.8%)	31.4%	-41.13%		(22.8%)	(5.4%)	-17.43%
45 Payroll as % of Operating Expense		40.91%	41.52%	-0.61%		39.64%	40.71%	-1.07%
46 IGT Transaction Summary								
47 Outgoing		-	-	-		202,500	300,000	97,500
48 Incoming		405,000	600,000	(195,000)		405,000	600,000	(195,000)
49 Net Impact		405,000	600,000	(195,000)		202,500	300,000	(97,500)

**Seneca Healthcare District
Income Statement**

13-Month Trend Ended December 31, 2019

	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19
REVENUE													
1 Inpatient Revenue - Acute	61,351	106,557	116,244	56,122	87,183	80,725	167,908	90,412	148,534	64,580	74,267	48,435	38,748
2 Inpatient Revenue - Swing	133,518	143,055	127,160	184,382	187,561	15,895	-	-	-	92,191	65,833	38,148	-
3 Inpatient Revenue - SNF	238,986	246,486	196,000	223,425	205,993	231,000	240,000	241,486	247,983	240,000	248,000	234,500	232,445
4 Inpatient Revenue - Ancillary	208,620	203,299	279,007	137,615	169,843	119,627	215,524	103,551	178,637	191,516	313,697	158,834	60,207
5 Inpatient Revenue - Total	642,475	699,397	718,411	603,544	650,580	447,247	623,432	435,450	575,164	588,287	721,797	479,917	331,401
6 Outpatient Revenue	1,542,941	1,781,182	1,208,420	1,652,144	1,555,479	1,838,640	1,758,904	2,142,952	1,873,919	1,579,088	1,436,439	1,290,582	1,379,648
7 Total Patient Revenue	2,185,416	2,480,579	1,926,832	2,255,688	2,206,059	2,285,887	2,382,336	2,578,401	2,449,083	2,167,375	2,158,236	1,770,499	1,711,049
8 Contractual Allowances	(960,189)	(1,074,125)	(794,745)	(1,060,366)	(1,047,138)	(994,655)	(1,080,532)	(1,170,234)	(971,658)	(1,014,797)	(939,830)	(746,321)	(765,680)
9 Charity Discount	(6,188)	(30,943)	(15,919)	(10,065)	(8,627)	(11,090)	(11,523)	(97,148)	(14,418)	(34,388)	(18,027)	(12,350)	(26,906)
10 Other Allowances	(83,527)	(102,575)	(105,069)	(22,861)	(319)	(105,639)	(72,552)	(96,714)	(123,117)	(14,928)	(15,012)	(87,293)	(6,004)
11 Total Deductions	(1,049,905)	(1,208,634)	(915,732)	(1,095,014)	(1,056,084)	(1,111,384)	(1,164,608)	(1,364,097)	(1,109,192)	(1,064,113)	(972,873)	(845,948)	(798,598)
12 Net Patient Revenue	1,135,511	1,271,945	1,011,099	1,160,675	1,149,975	1,174,503	1,217,728	1,214,305	1,339,890	1,103,262	1,185,363	924,551	912,451
13 % of Gross Revenue	52.0%	51.3%	52.5%	51.9%	52.1%	51.4%	51.1%	47.1%	54.7%	50.9%	54.9%	52.2%	53.9%
14 Meaningful Use Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
15 Quality Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
16 Other Operating Revenue	44,982	40,155	36,556	38,175	45,148	46,028	36,728	40,641	42,419	37,815	44,085	32,980	41,536
17 Total Operating Revenue	1,180,493	1,312,100	1,047,655	1,198,850	1,195,124	1,220,531	1,254,456	1,254,946	1,382,309	1,141,077	1,228,447	957,531	953,987
EXPENSES													
19 Salaries & Wages	(579,501)	(578,063)	(567,760)	(621,827)	(614,350)	(568,657)	(569,471)	(551,074)	(640,175)	(581,444)	(600,429)	(604,711)	(593,933)
20 Employee Benefits	(133,546)	(148,050)	(144,394)	(159,012)	(149,100)	(134,738)	(144,214)	(129,301)	(152,115)	(140,077)	(138,593)	(139,013)	(145,734)
21 Contract Labor	(84,253)	(89,488)	(55,127)	(73,786)	(84,321)	(114,398)	(156,122)	(142,986)	(95,629)	(81,774)	(70,984)	(66,645)	(74,515)
22 Professional Fees - Medical	(282,102)	(286,685)	(297,984)	(287,422)	(287,379)	(284,849)	(249,298)	(266,255)	(298,533)	(250,076)	(267,940)	(272,191)	(245,796)
23 Professional Fees - Other	(30,967)	(17,455)	(14,483)	(5,248)	(7,559)	(25,835)	(13,720)	(14,801)	(30,933)	(30,933)	(52,793)	(58,227)	(39,708)
24 Supplies	(76,894)	(73,309)	(60,276)	(52,036)	(98,068)	(87,565)	(95,165)	(119,889)	(75,471)	(90,573)	(91,515)	(72,328)	(76,380)
25 Purchased Services	(125,760)	(128,364)	(123,578)	(132,086)	(157,072)	(146,871)	(123,835)	(151,174)	(140,505)	(156,164)	(152,434)	(121,147)	(151,989)
26 Insurance	(9,593)	(9,834)	(9,976)	(9,613)	(9,752)	(9,631)	(9,756)	(12,492)	(12,540)	(12,432)	(12,537)	(12,147)	(12,470)
27 Rentals and Leases	(12,731)	(13,728)	(17,447)	(11,397)	(12,042)	(11,574)	(11,094)	(13,358)	(13,463)	(13,287)	(13,017)	(19,927)	(7,355)
28 Repairs and Maintenance	(13,814)	(20,859)	(21,123)	(19,380)	(14,891)	(27,424)	(19,243)	(19,422)	(23,213)	(13,447)	(24,593)	(17,270)	(10,589)
29 Utilities and Telephone	(40,391)	(40,891)	(40,902)	(42,673)	(27,541)	(49,690)	(17,177)	(30,653)	(36,874)	(15,236)	(44,176)	(27,246)	(30,428)
30 Depreciation & Amortization	(32,197)	(32,442)	(32,442)	(33,448)	(33,448)	(33,448)	(34,320)	(35,210)	(36,301)	(36,300)	(36,919)	(32,167)	(32,953)
31 Other Expenses	(64,977)	(39,479)	(31,142)	(19,328)	(38,910)	(26,281)	(51,894)	(22,090)	(42,283)	(20,389)	(24,673)	(53,832)	(30,040)
32 Total Operating Expenses	(1,486,725)	(1,458,646)	(1,416,633)	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,508)	(1,497,239)	(1,451,901)
33 Income From Operations	(306,232)	(146,546)	(368,978)	(269,764)	(335,557)	(281,859)	(252,968)	(252,930)	(199,547)	(301,172)	(301,061)	(539,708)	(497,914)
34 Tax Revenue	265,612	600,000	75	75	6,591	218,740	21,675	-	9,000	22,382	-	4,277	405,000
35 IGT - Incoming Portion	80,225	75	75	75	75	75	75	75	75	75	75	75	75
36 Non-Capital Grants and Donations	340	21,670	281	358	22,382	343	388	30,109	385	217	45,699	232	149
37 Interest Expense	(806)	(1,396)	(728)	328	(1,379)	(1,379)	(500)	(722)	(658)	(648)	(1,194)	(584)	(646)
38 Non-Operating Income (Expense)	79,759	885,958	(372)	762	28,850	4,421,100	2,303,733	29,387	9,227	21,952	44,505	3,925	404,652
39 Total Non-Operating Gain (Loss)	(226,473)	739,412	(369,350)	(269,002)	(306,707)	4,139,241	2,050,766	(223,542)	(190,319)	(279,220)	(256,556)	(535,783)	(93,261)
40 Net Income	(25,996)	(11,226)	(35,276)	(22,576)	(28,161)	(23,116)	(20,226)	(20,226)	(14,446)	(26,446)	(24,546)	(56,446)	(52,226)
41 Operating Margin %	(19.2%)	56.4%	(35.3%)	(22.4%)	(25.7%)	339.1%	163.5%	(17.8%)	(13.8%)	(24.5%)	(20.9%)	(36.0%)	(9.8%)
42 Net Margin %	38.98%	39.63%	40.08%	42.34%	40.14%	37.85%	37.78%	36.55%	40.47%	40.32%	39.23%	40.39%	40.91%
43 Payroll as % of Operating Expense	300,000	259,223	259,223	1,275,513	337,500	278,866	-	-	-	-	-	202,500	405,000
44 IGT Transaction Summary	600,000	600,000	600,000	(1,275,513)	(337,500)	3,975,988	2,281,850	-	-	-	-	-	405,000
45 Outgoing	(300,000)	(259,223)	(259,223)	(1,275,513)	(337,500)	(278,866)	-	-	-	-	-	(202,500)	405,000
46 Incoming													
47 Net Impact													

Seneca Healthcare District
Comparative Balance Sheets - Board Report
Dates as Indicated

	Unaudited	Audited	Audited	Audited	FY 2020-2019	
	FY 2020	FY 2019	FY 2018	FY 2017	\$ Change	% Change
	as of 12/31/2019	6/30/2019	6/30/2018	6/30/2017		
ASSETS						
Current Assets						
Cash	\$ 113,104	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 94,220	498.95%
Short-term Investments	4,701,085	7,317,637	1,785,509	2,448,283	(2,616,551)	-35.76%
Total Cash and Equivalents	4,814,189	7,336,520	4,834,627	2,994,258	(2,522,331)	-34.38%
Patient Accounts Receivable	3,538,423	4,582,957	3,690,839	3,753,966	(1,044,535)	-22.79%
Accounts Receivable Reserves	(2,469,058)	(3,096,844)	(2,351,508)	(2,523,762)	627,786	-20.27%
Net Accounts Receivable	1,069,365	1,486,113	1,339,331	1,230,204	(416,749)	-28.04%
<i>% of Gross Accounts Receivable</i>	<i>30.2%</i>	<i>32.4%</i>	<i>36.3%</i>	<i>32.8%</i>		
Inventory	252,704	250,386	271,364	289,935	2,318	0.93%
Other Assets	363,363	669,462	386,736	118,285	(306,098)	-45.72%
Board Restricted Funds - Facility Capital	1,305,535	513,400	500,000	500,000	792,135	
Board Restricted Funds	612,125	612,125	569,274	561,217	0	0.00%
Total Other Assets	2,533,728	2,045,374	1,727,373	1,469,437	488,354	23.88%
Total Current Assets	8,417,282	10,868,007	7,901,332	5,693,899	(2,450,725)	-22.55%
Fixed Assets						
Land	90,609.80	90,610	90,610	90,610	0	0.00%
Buildings	5,644,714.41	5,532,267	5,474,869	5,474,869	112,447	2.03%
Capital Equipment	5,603,379.65	5,033,846	4,551,366	4,368,480	569,533	11.31%
Total Plant & Equipment	11,338,704	10,656,723	10,116,844	9,933,959	681,980	6.40%
Accumulated Depreciation	(8,703,797)	(8,493,946)	(8,112,122)	(8,227,224)	(209,851)	2.47%
Net Fixed Assets	2,634,907	2,162,778	2,004,722	1,706,735	472,129	21.83%
TOTAL ASSETS	\$ 11,052,189	\$ 13,030,785	\$ 9,906,054	\$ 7,400,637	\$ (1,978,596)	-15.18%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 473,408	\$ 626,379	\$ 459,765	\$ 468,249	\$ (152,971)	-24.42%
Accrued Payroll & Benefits	540,993	562,461	470,965	349,249	(21,467)	-3.82%
Accrued Other Liabilities	212,417	207,968	138,836	47,000	4,449	0.00%
Total Current Liabilities	1,226,818	1,396,807	1,069,566	864,498	(169,990)	-12.17%
Long-Term Liabilities						
Loans	0	14,250	131,633	347,912	(14,250)	-100.00%
Capitalized Leases	120,619	133,793	155,519	85,293	(13,174)	-9.85%
Total Long-Term Liabilities	120,619	148,043	287,152	433,205	(27,424)	-18.52%
TOTAL LIABILITIES	1,347,436	1,544,850	1,356,718	1,297,703	(197,414)	-12.78%
FUND BALANCE	9,704,752	11,485,935	8,549,336	6,102,934	(1,781,182)	-15.51%
TOTAL LIABILITIES AND FUND BALANCE	\$ 11,052,189	\$ 13,030,785	\$ 9,906,054	\$ 7,400,637	\$ (1,978,596)	-15.18%

Seneca Healthcare District
 Detail of Long Term Debt
 As of December 31, 2019

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Dec 31, 2019</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	0
<u>Total Loans</u>	<u>972,148</u>			<u>19,539</u>			<u>0</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	120,619
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>12,114</u>			<u>120,619</u>
<u>Total Long Term Liabilities</u>	<u>1,644,901</u>			<u>31,653</u>			<u>120,619</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	12/31/2019
Net Income (Loss)	\$ (1,578,682)
Changes in:	
Depreciation	209,851
(Increase)/Decrease in Net Accounts Receivable	416,749
(Increase)/Decrease in Inventory	(2,318)
(Increase)/Decrease in Other Assets	306,098
Increase/(Decrease) in Accounts Payable	(152,971)
Increase/(Decrease) in Accrued Payroll & Benefits	(21,467)
Increase/(Decrease) in Other Accrued Liabilities	4,449
Net Cash Provided (Used) by Operating Activities	<u>760,390</u>
Purchases of Equipment	(681,980)
Net Cash Provided (Used) in Investing Activities	<u>(681,980)</u>
Proceeds from New Loans	-
Principal Payments of Loans	(14,250)
Principal Payments under Capital Leases	(13,174)
Principal Payments under Inter-Governmental Transfer Program	(202,500)
Net Cash Provided (Used) in Financing Activities	<u>(229,924)</u>
Net Change in Cash and Cash Equivalents	(1,730,196)
Cash and Cash Equivalents, Beginning of Period	<u>8,462,046</u>
Cash and Cash Equivalents, End of Period	<u><u>\$ 6,731,850</u></u>

*Inclusive of Board Restricted Cash

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 102,999
Suspense General Ledger for Receipts Pending R.A.'s	(566)
Payroll Checking - US Bank	10,326
Business Savings - Plumas Bank	8,125
Petty Cash - Receptionists	645
Local Agency Investment Fund	6,556,165
Series EE Bonds	54,156
Total Cash and Cash Equivalent Detail	<u><u>\$ 6,731,850</u></u>

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF DECEMBER 2019**

MONTH TO DATE

	CURRENT MONTH DEC 2019	PRIOR MONTH NOV 2019	PRIOR YEAR MONTH DEC 2018
1. In Patient Stays			
1.a Admissions	4	5	7
1.b Discharges	5	4	8
2. Out Patient Observations	20	9	10
3. Out Patient Surgeries	22	20	23
4. Emergency Visits	185	186	223
5. Lab Procedures	1,765	1,803	2,586
6. Radiology Procedures	232	228	236
6.a X-Ray Procedures	134	121	135
6.b Mammography	0	0	0
6.c MRI	3	0	3
6.d Ultrasound	13	13	18
6.e C T Scan	82	94	80
6.f Dexascanner	0	0	0
7. Respiratory Therapy/ABG/PFT	83	230	189
8. CardioPulmonary EKG/Holter	60	42	54
9. Stress Tests	0	1	1
10. Physical Therapy	212	265	280
11. Lake Almanor Clinic Visits	899	829	833
Dr. Ware	194	182	181
Dr. Walls	144	146	139
Dr. Salehi/Cooper	147	104	219
Dr. Suarez/Nielsen	204	193	86
Hayden/Walk-in	130	126	119
Specialty/Other	80	78	89

YEAR TO DATE

JULY 2019 - DEC 2019	JULY 2018 - DEC 2018
42	75
44	75
74	54
125	115
1,503	1,714
14,615	17,186
1,709	1,939
989	1,146
0	0
20	51
90	148
610	594
0	0
1,048	1,137
370	390
2	2
1,663	1,587
5,537	5,931
1,161	1,329
977	953
771	1,410
1,269	594
851	1,023
508	622

ACUTE CARE

12. Acute Patient Days	12	15	19
13. Acute ADC	0.39	0.50	0.61
14. % Occupancy	3.87	5.00	6.13
15. Avg Length of Stay	3.00	3.00	2.71
16. Swing Bed Days	0	12	42
17. Swing Bed ADC	0.00	0.40	1.35
18. Total ADC	0.39	0.90	1.97

144	222
0.78	1.21
7.83	12.07
3.43	2.96
68	149
0.37	0.81
1.15	2.02

SKILLED NURSING UNIT

19. Patient Days	465	469	478
20. Average Daily Census	15.00	15.63	15.42
21. % Occupancy	93.75	97.71	96.37

2,889	2,772
15.70	15.07
98.13	94.16

TOTALS

22. Patient Days	477	496	539
23. Average Daily Census	15.39	16.53	17.39
24. Total Adjusted Patient Days	2,463	1,830	1,912

3,101	3,143
16.85	17.08
12,708	12,090

Seneca Healthcare District
 Gross Outpatient Revenue
 December 2019

	Month Ended 12/31/19		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute			-
Swing			-
SNF			-
Observation	63,942.00	27,158.25	36,783.75
ER	234,862.00	319,282.84	(84,420.84)
ER Phy	80,598.00	117,813.49	(37,215.49)
Surgery	76,960.00	58,918.26	18,041.74
Anesth	10,358.00	4,680.00	5,678.00
CS	19,653.50	12,435.75	7,217.75
LAC	224,102.56	272,758.31	(48,655.75)
LAB	184,679.35	268,959.22	(84,279.87)
Blood Gas	1,671.00	2,812.13	(1,141.13)
Blood Bank	1,754.00	1,093.50	660.50
EKG	27,900.00	32,224.92	(4,324.92)
Stress	-	829.14	(829.14)
Radiology	60,876.90	91,632.38	(30,755.48)
Mammo	-	-	-
MRI	12,492.00	29,270.76	(16,778.76)
Ultrasound	9,499.00	18,501.03	(9,002.03)
CT Scan	144,916.00	158,866.44	(13,950.44)
OP Proc	1,578.00	7,956.00	(6,378.00)
Pharmacy	147,828.00	149,824.95	(1,996.95)
RT	8,749.00	12,522.40	(3,773.40)
PT	67,229.00	78,380.51	(11,151.51)
OT	-	-	-
Telemed			-
Totals	1,379,648.31	1,665,920.29	(286,271.98)

Seneca Healthcare District
Professional Fees- Medical
December 31, 2019

G/L #	Description	Actual ME 12/31/2019	Budget ME 12/31/2019	(Over)/Under Budget	Actual YTD 12/31/2019	Budget YTD 12/31/2019	(Over)/Under Budget
	Grand Total	245,796.24	256,531.57	10,735.33	1,600,790.67	1,563,973.42	(36,817.25)
41220040	EMERG RM PHYSICIAN FEES	101,843.25	100,440.00	(1,403.25)	619,758.85	596,160.00	(23,598.85)
	SHD Contracted Physicians	85,267.05	87,480.00	2,212.95	465,408.99	472,916.63	7,507.64
	Locums Physicians	16,576.20	12,960.00	(3,616.20)	154,349.86	123,243.37	(31,106.49)
41220044	SURGERY PHYSICIAN FEES	19,765.10	20,583.33	818.23	130,162.09	123,500.00	(6,662.09)
41220044	Surgery - Surgeries Call	14,021.62	10,833.33	(3,188.29)	81,993.51	65,000.00	(16,993.51)
	Clinic	3,743.48	5,416.67	1,673.19	26,168.58	32,500.00	6,331.42
	CRNA	2,000.00	4,333.33	2,333.33	22,000.00	26,000.00	4,000.00
41220049	LK ALMANOR PHYSICIAN FEES	93,762.67	91,724.90	(2,037.77)	592,838.94	581,613.42	(11,225.52)
41229049	SHD Contracted Physicians	59,837.17	53,792.44	(6,044.73)	348,932.19	334,605.33	(14,326.86)
	FNP Supervision	3,150.00	3,250.00	100.00	19,650.00	19,500.00	(150.00)
	FNP Office	13,609.00	13,600.00	(9.00)	108,770.25	98,746.67	(10,023.58)
	Walk-In Clinic	13,109.00	13,600.00	491.00	86,639.00	83,866.67	(2,772.33)
	Telemedicine	4,057.50	7,482.46	3,424.96	28,847.50	44,894.76	16,047.26
		93,762.67	91,724.90	(2,037.77)	592,838.94	581,613.42	(11,225.52)
	Other Professional Fees- Medical	30,425.22	43,783.33	13,358.11	258,030.79	262,700.00	4,669.21